

2021 PATTON TOWNSHIP BUDGET

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INTRODUCTION

The proposed 2021 Patton Township budget is presented in two-parts. The <u>Township Budget</u> presents each major revenue and expenditure category in a two-page section, highlights changes from year to year, and summarizes actual, projected, and proposed appropriations for a three-year period. To help anticipate and plan for future service needs, a 2016 Forecast is provided as a short term "look ahead". For longer range planning, staff completed the Capital Improvement Plan for 2015-2019. This document has been incorporated into the annual operating budget where appropriate.

This companion document, the <u>Line Item Detail</u>, shows the detail of revenue and expenditures and has a description of each proposed line item. The <u>Line Item Detail</u> is organized to follow the same outline as the Township Budget.

The <u>Line Item Detail</u> summary includes a brief review of expenditures by major source and expenditures by major category (page S2) and a listing of employee salaries (page S3).

The final section of the <u>Line Item Detail</u> contains the information on each of the Township's restricted and/or designated reserve funds. These funds have been separated into capital funds and operating funds. The capital funds have a longer term presentation with forecasts of revenue and expenditures to 2025. The operating funds forecast revenues and expenditures to 2021.

PATTON TOWNSHIP 2021 Budget Summary

	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	PROJECTED	PROPOSED	FORECASI
PROPOSED 2021 PATTON TOWNSHIP BUDGET: REVEN			
REAL ESTATE TAX	\$4,608,245	\$4,737,347	\$4,997,900
EARNED INCOME TAX	2,230,775	2,404,778	2,517,803
OTHER TAXES	682,803	959,107	1,002,853
INTERGOVERNMENTAL PAYMENTS	4,773,217	4,449,163	2,454,485
OTHER NON-TAX SOURCES	3,013,580	854,944	870,043
TOTAL	\$15,308,620	\$13,405,339	\$11,843,084
PROPOSED 2021 PATTON TOWNSHIP BUDGET: EXPENDI	TURES		
GENERAL GOVERNMENT SERVICES	\$1,407,266	\$1,431,092	\$1,527,573
POLICE	3,071,627	3,352,196	3,561,572
PUBLIC WORKS	7,129,410	6,783,529	4,153,459
COMMUNITY SERVICES - PLANNING, PARKS	1,402,143	1,443,735	1,599,411
COMMUNITY SERVICES - OTHER	1,096,842	1,142,427	1,146,598
DEBT SERVICE/CAPITAL PROJECTS	1,056,221	824,069	820,139
TOTAL	\$15,163,509	\$14,977,048	\$12,808,752
REVENUES LESS EXPENSES	\$145,111	(\$1,571,709)	(\$965,668)
CARRY FORWARD FROM PRIOR YEAR	2,526,147	2,671,258	1,099,549
CASH TO START THE NEXT YEAR	\$2,671,258	\$1,099,549	\$133,881

PERSONNEL		<u>Y/E</u> GRADE	_	LENDED ANNUAL PAY
LICONINEL		ONADL		<u>IAI</u>
Erickson	Manager		\$	124,967
Adrien	Road Crew	D-30	\$	35,514
Albright	Records Clerk	B-30	\$	45,285
Bainey	Assistant Road Superintendent	M-15	\$	63,675
Barnes	Road Crew	D-30	\$	49,777
Benshoof	Lead Tax Specicalist	I-28	\$	61,837
Bunnell	Road Crew	D-17	\$	42,395
Casson	PW Director/Engineer	W-16	\$	105,883
Castrechini	Assistant. Engineer	S-17	\$	87,802
Coakley	Road Superintendent	P-22	\$	80,971
Confer, E.	Road Crew Leader	F-22	\$	49,439
Confer, R.	Engineering Technician	H-20	\$	53,361
Grimm	Building Maintenance	D-23	\$	45,744
Harpster	Road Crew Leader	F-28	\$	53,232
Harter	PW Secretary	F-24	\$	50,923
Long	Police Secretary	I-20	\$	56,073
Lyncha	Receptionist	B-8	\$	34,108
Miller	Mechanic	J-24	\$	61,876
Moore	Asst. Township Secretary	I-21	\$	55,661
New Employee	Asst. Police Secretary	E-3	\$	34,937
New Employee	Part-Time Communications Director		\$	40,000
Pegher	Director of Finance and Admin.	W-20	\$	111,035
Plummer	Road Crew	D-6	\$	37,060
Rowles	Road Crew	D-6	\$	37,048
Shadle	Road Crew	D-20	\$	44,138
Shore	Road Crew	D-10	\$	38,960
Soder	Zoning Officer/OS Pty. Mgr.	N-24	\$	75,033
Thal	Road Crew	D-9	\$	38,287
Urbanic	Accountant	G-27	\$	55,454
Wheeler	Public Works Project Manager	R-19	\$	64,688
			\$	1,735,167
	Cl.: f	02/45/02		444.200
Jolley	Chief	02/15/02	\$	111,268
Albright, S.	Sergeant		\$	93,480
Basalla	PO 5		\$	86,548
Carter	PO 5		\$ \$	86,548
Federinko	Detective		\$ \$	91,392
Finochio	PO 2		\$ \$	79,615
Haas	Detective			91,392
McElrath	PO 5 PO 1		\$	86,548
New Employee New Employee			\$ \$	65,772
	Admin. Sergeant PO 5		۶ \$	93,480
Shaffer				86,548
Shupenko	Sergeant		\$	93,480
Snyder, M	PO 2		\$	79,615
Snyder, T Soohoo	Detective		\$ \$	91,392
	PO 5		\$	86,548
Stroud	PO 1		\$ \$	65,772
Stroud	Sergeant PO 5		\$	93,480
Sunderland	PO 5			86,548 86,548
Swindell	PO 5		\$ \$	86,548
Tuskovich Vardzel	PO 5 PO 2		\$ \$	86,548 79,615
				1,822,133
Total Salary and Wages	iii		\$	3,557,300

REVENUE: REAL ESTATE TAXES

In 2021, real estate taxes will account for approximately 36.8% (34.2% in 2020) of all revenues raised by the Township, excluding loan proceeds. This is due to the grants we expect to receive in 2021 versus the grants we expected to receive in 2020. Real Estate Taxes accounting for a higher percentage of all revenues has become the norm as the need for increased revenues translates into an increased burden on property owners. The real estate tax for each property in the Township is determined by applying the Township's tax rate to the assessed value of the property as established by the Centre County Board of Assessment. The most recent reassessment took place in 1994. At that time, the assessed value was established to be 50 percent of that year's market value. The most recently completed computation of ratios of assessed value to current market value, as determined by the Pennsylvania Department of Revenue, is 24.2 percent (down from 27.6 percent in 2019 and 25.5 percent in 2020). The depressed factor is likely to continue until a reassessment is completed. No reassessment is planned by the County. Municipalities are suffering repercussions from assessment appeals which result in less revenue because the market value of a property is lowered to the new lower common level ratio.

The cost of a mill of tax to the taxpayer is determined by multiplying .001 times the assessed value of the property or, it can be determined by the rate of \$1.00 of tax for each \$1,000 of assessed valuation. The following table shows the cost of 1 mill of property tax for several typical examples of properties in Patton Township:

EXAMPLE OF PROPERTY (1)	FORMULA (2)	CURRENT YEAR 2020 COST OF 1 MILL (0.255)	PROPOSED YEAR 2021 COST OF 1 MILL (0.242)
Town Home (\$140,000 Market Value)	\$140,000 x .242 x .001	\$35.70	\$33.88
Single Family Home (\$280,000)	\$280,000 x .242 x .001	\$71.40	\$67.76
Large Single Family Home (\$475,000)	\$475,000 x .242 x .001	\$121.13	\$114.95
Commercial Property (\$2,000,000)	\$2,000,000 x .242 x .001	\$510.00	\$484.00

- (1) Market Value is the current (2021) value of property.
- (2) 0.242 is the 2021 factor needed to convert current market value into assessed value as determined by PA Department of Revenue.

2021 PATTON TOWNSHIP LINE ITEM DETAIL BUDGET

REVENUE: REAL ESTATE TAXES (CONT'D)

The estimated fall assessed value of Patton Township property is \$497,506,340, which is a \$20,986,000 or a 4.4% increase over 2019. Taking into account discounts earned for early payment, exonerations, uncollectible taxes, and properties added between the adoption of the budget and publication of the tax duplicate, each mill of tax will bring in approximately \$488,801 in current revenue. Each 1/10 mill will produce \$48,880.

An increase in the real estate tax rate of 6/10ths of a mill or 6.7% was imposed in 2016. On November 4, 2014, the voters approved a referendum authorizing the borrowing of \$3.5 million to acquire and preserve additional open space lands in the Township. To fund this acquisition a borrowing (loan) was made in late 2017. The debt is being paid through a dedicated real estate millage estimated to be 6/10ths of a mill levied beginning in 2016. This millage was approved in the budget in November 2015.

The proposed rate of 9.5 mills for 2021 is allocated as follows:

		Proposed
Tax Purpose	2020 Rate	2021 Rate
General	6.2 mills	6.2 mills
Debt	1.2 mills	1.2 mills
Open Space Preservation	0.6 mill	0.6 mill
Library	0.4 mill	0.4 mill
Parks Capital Improvements	0.7 mill	0.7 mill
Fire	0.4 mill	0.4 mill
TOTAL	9.5 mills	9.5 mills

In addition to the Township tax, Centre County and the State College Area School District tax real estate in Patton Township. The 2020 County tax remained at 7.84 mills; the 2020-2021 School tax is 46.0875 mills, which is no increase over the previous year. This totals 63.4275 mills on property.

Real estate taxes are collected by the elected or appointed tax collector. The incumbent collector has arranged with the Township to collect taxes and therefore, the function is performed by Township staff. The collection of real estate taxes actually takes place in three stages: current, prior, and delinquent.

REVENUE: REAL ESTATE TAXES (CONT'D)

Current: #301.100

Based on the forecasted 2021 assessed values of property in Patton Township and a two-year average collection percentage, revenue for 2021 current year collections is estimated to be \$4,383,372. This growth reflects approximately \$21 million in anticipated additions of property to the tax base in Patton Township but as no change in the millage.

Open Space Preservation #301.101

On November 4, 2014, the voters approved a referendum authorizing the borrowing of \$3.5 million to acquire and preserve additional open space lands in the Township. To fund this acquisition, a borrowing (loan) was made in late 2017. The debt will be paid through a dedicated real estate millage estimated to be 6/10ths of a mill levied beginning in 2016. This millage was imposed beginning in January 2016. Current year collections for 2021 is estimated to be \$296,510.

Prior Real Estate Tax: #301.200

Each February and July, the County Assessor's Office publishes supplements to the tax rolls for the preceding year. These supplements add homes and buildings completed during the previous year after the tax duplicate was issued in March. The 2021 receipts are for 2020 taxes with consideration given to known large additions.

Prior Open Space Preservation: #301.201

Dedicated "Open Space" preservation taxes collected for years prior to 2021 will be reflected in this line item and will be transferred to a reserve fund for debt payments as described in # 301.101.

Delinquent: #301.300

In December, the list of unpaid real estate taxes is turned over to the County for collection. The proposal for 2021 is based on an average of uncollected real estate taxes for the prior three years.

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	REVENUES: REAL ESTATE TAXES					
301	REAL ESTATE TAXES					
.100 .101 .200 .201 .300	Current Tax for Open Space Preservation Prior - Real Estate Tax Prior - Open Space Preservation Delinquent	4,176,001 281,530 14,321 965 63,704	4,243,291 286,065 5,420 0 41,174	4,235,142 286,483 54,368 3,702 28,550	4,383,372 296,510 17,657 1,200 38,608	4,624,457 312,818 18,628 1,266 40,731
	TOTAL REAL ESTATE TAXES	4,536,521	4,575,950	4,608,245	4,737,347	4,997,900

REVENUE: EARNED INCOME TAX

In 2021, the Earned Income Tax will produce approximately 17.6 percent of all revenues raised by the Township excluding loan proceeds. The rate of tax is one-half of one percent of the <u>earned</u> income of each Township resident. The School District also levies this tax at the rate of 0.95 percent. This tax is at the maximum rate permitted by State code for Second Class Townships.

The earned income tax is imposed on wages paid by an employer as well as the profits from self-employment. The tax is levied for residents in the Township. Because it is a flat rate, it applies equally to persons of all income levels. For most residents the tax is withheld by the employer, reported on the federal W-2 form and is submitted directly to the Centre Tax office. The taxpayer files a short form by April 15 of each year with any balance due or to request a refund.

The earned income tax is not assessed on pensions and investment income and certain payroll deductions like benefits paid for by a cafeteria plan; therefore residents with large earnings from investments are not subject to this tax, although they are subject to state and federal income taxes.

In 2008, Act 32 became law that mandated that earned income tax be collected, beginning in 2012, at the county level (but not by the County). A tax collection committee (TCC) composed of an appointed delegate from each taxing jurisdiction in the County oversees the collection of taxes. In 2010, the Centre County Tax Collection Committee voted to appoint the State College Borough to collect earned income taxes for each of the political subdivisions in Centre County which began in January 2012. A new 3-year agreement was signed in January 2018. This agreement allows for two one-year options following the 3-year agreement.

The voting rights of each delegate are weighted based on a combination of revenue collected and population for their jurisdiction. Patton Township is a relatively small stakeholder in the overall committee because it is dominated by several school districts, the State College Borough and Ferguson Township but mostly because those jurisdictions have higher earned income tax rates and generate more revenue than the small jurisdictions.

REVENUES: EARNED INCOME TAX (CONT'D)

The Earned Income Tax revenue for 2021 is proposed to be level with the 2020 projected revenue. Staff has used a linear regression function to help estimate next year's number. In estimating the percentage increase in earned income tax the following factors were also considered: demographics of the Township's growth, the Consumer Price Index for the year ended August 31 of the current year, and judgment about the economic outlook for the community. Growth of actual revenue in the last several years has been somewhat linear. Although population and development in the Township has been on the rise, the linear growth rate of this tax implies a shift away from higher income earners who are retiring but remaining in the municipality to most likely, younger workers who may earn relatively lower wages. We expect this trend to continue over time as "boomers" retire from the workforce in greater and greater numbers. In light of the current pandemic, we have been conservative in our estimate of growth. There have been significant layoffs in town, but we will continue to be on the watch for economic indicators showing a potential for a change in budgeted revenues. The table below illustrates the growth in earned income tax collections the last fourteen years.

PATTON TOWNSHIP EARNED INCOME TAX REVENUES (in thousands)									
	YEAR	REVENÚES	INCREASE						
ACTUAL	2009	1,531	<2.5%>						
	2010	1,586	3.6%						
	2011	1,727	8.9%						
	2012	1,786	3.4%						
	2013	1,915	3.4%						
	2014	1,898	<0.9%>						
	2015	1,939	2.2%						
	2016	2,182	12.5%						
	2017	2,176	0.0%						
	2018	2,207	1.4%						
	2019	2,290	3.8%						
Projected	2020	2,231	<2.6>%						
Proposed	2021	2,401	3.5%						
Forecast	2022	2,518	3.5%						

2021 PATTON TOWNSHIP LINE ITEM DETAIL BUDGET

REVENUES: EARNED INCOME TAX (CONT'D)

In late 2011, the Township adopted an ordinance amending its tax collection process as required by Act 32 of 2008. This enables the tax to be collected by a county wide tax collector as appointed by the Centre County Tax Collection Committee. The ordinance maintains the 0.5% earned income tax rate paid by residents of Patton Township which is combined with the State College Area School District rate of 0.95% for a total combined resident rate of 1.45%. The ordinance did change the rate nonresidents paid from 0.5% to 1.0%. Nonresidents do not pay any earned income to the school district.

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	REVENUES: EARNED INCOME TAXES					
310 .210	EARNED INCOME TAX	2,289,849	2,341,556	2,230,775	2,404,778	2,517,803
	TOTAL EARNED INCOME TAXES	2,289,849	2,341,556	2,230,775	2,404,778	2,517,803

REVENUE: OTHER TAXES

The Local Tax Enabling Act (Act 511) of 1965 grants to municipalities the power to levy a broad variety of taxes. Patton Township currently uses two of the taxes authorized by Act 511 in addition to the earned income tax. These taxes, listed below, are enacted by ordinance and continue from year to year unless the ordinance is amended. Act 511 taxes account for approximately seven percent of Township revenues. In late December 2004, the state amended Act 511 to rescind the Occupational Privilege Tax and create a new tax called the Emergency and Municipal Services Tax (EMST). In 2007 Act 7 amended Act 511 to create the Local Services tax, replacing the EMST.

	Patton Tow	nship		State College Area School District		
	Year	2021		2020-2021 Rates		
Tax	Enacted	Rates	Limit		Limit	Paid By
Real Estate Transfer	1960	0.5%	0.5%	0.5%	0.5%	Owners of property sold
Local Services Tax (Formerly	2005					People employed in the Township-Replaced
the Emergency and Municipal	Amended	\$47.00	\$47.00	\$5.00	\$5.00	OPT
Services Tax)	2007					OFI

Real Estate Transfer: #310.100

The real estate transfer tax is levied by the Township and the School District at the rate of 1/2 of one percent of the value of each real estate transaction that occurs in the Township for a combined rate of one percent which is the maximum allowed. In addition, one percent is collected by the State for a total of 2.0% levied on eligible real estate transactions in the Township. This tax is generally split equally between the buyer and the seller.

The revenue from this tax is the most difficult of any of the Township's taxes to predict because the number and value of real estate transactions vary widely. Much analysis goes into estimating this budget number, generally with little success in approximating actual numbers. In the past, staff has tried to be very conservative in predicting this widely variable number (ranging from \$200,000 in 2001 to \$1,100,000 in 20016) because a significant shortfall in revenues could make cash flow management difficult.

Modest increases are projected for 2021 and 2022.

2021 PATTON TOWNSHIP LINE ITEM DETAIL BUDGET

REVENUE: OTHER TAXES (CONT'D)

Local Services Tax (formerly the Emergency and Municipal Services Tax): #310.511

In December 2004, the Pennsylvania legislature passed Act 222 amending Act 511 (Local Tax Enabling Act) to allow for the establishment of a new Emergency and Municipal Services tax (EMST). Within the limitations of the Act, the Township adopted an ordinance on January 3, 2005 to allow for the collection of this tax.

In June 2007 the Governor signed Act 7 which imposed certain conditions on the levying and collection of the Local Services Tax (LST.) This tax is levied on persons employed within the Township and the maximum amount collected from any employee is \$52 regardless of the number of jobs a person has in a year. It will continue to be allocated \$5 to the School District and \$47 to the municipality. The following is a list of major changes:

- Standardizes the low income exemption to a state-wide standard of \$12,000.
- Modifies the collection pattern from a lump sum payment to withholding of no more than \$1 per week.
- Provides for an upfront self-exemption from withholding if a taxpayer reasonably believes that he/she will not earn more than \$12,000 in that year.
- Provides for certain other exemptions for people serving in the military and those with certain disabilities.

The revenue received from this tax will be used to offset emergency services and road maintenance expenditures.

Modest decreases are projected for 2021 and modest increases are projected for 2022.

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	REVENUES: OTHER TAXES					
310	OTHER TAXES					
.100 .511	Real Estate Transfer Local Services Tax	464,756 276,674	464,012 285,450	436,536 246,267	665,950 293,157	695,918 306,935
	TOTAL OTHER TAXES	741,430	749,462	682,803	959,107	1,002,853

REVENUE: INTERGOVERNMENTAL PAYMENTS

Patton Township expects to receive about 33.4 percent of its revenue from intergovernmental payments from the County, State, and Federal governments in 2021. The Township has no regular source of Federal funds. Any Federal funds received are grants for specific purposes funneled through the State or County.

The <u>Annual Payments</u> of intergovernmental revenues received each year come from the State. These funds fall into two categories. <u>Dedicated Use</u> funds must be used only for the purpose provided in the law. The budget must show matching expenditures for these receipts. The <u>General Fund Use</u> intergovernmental revenues are counted as receipts available for any budgeted expenditure.

<u>Grants</u> received by the Township are the result of competitive applications approved by a County, State, or Federal funding body. Grant funds must be used for the specific purpose identified in the grant program.

ANNUAL PAYMENTS: DEDICATED USE

Liquid Fuel Tax: #355.020

The Liquid Fuel Tax (LFT) receipts collected by the state are shared with municipalities based upon population and miles of Township roads. This is a return of some of the tax each purchaser pays when purchasing gasoline. The amount actually received depends upon how much the State collects and how Patton Township compares to other municipalities' miles of roads and population. The 2021 budget estimate is based on the State's October 2020 estimate of \$440,668. These funds are matched to eligible expenditures in the Public Works budget for maintenance and operation of Township roads and streets.

ANNUAL PAYMENTS: DEDICATED USE

Act 13 Marcellus Impact Fee: #355.100

Act 13 became a law in 2012 and provides for the imposition of an unconventional gas well drilling impact fee by the State. The allocation of these funds will be as follows:

- \$25 million to State agencies to offset the statewide impact of drilling
- 60% of the remaining funds go to Counties and Municipalities (36% allocated to Counties with wells, 37% to municipalities with wells and the remaining 27% to all municipalities based on a municipality's budget).
- 40% for statewide initiatives.

The money must be spent on water, wastewater, road improvements, infrastructure, maintenance, social service delivery, emergency preparedness, environmental programs, tax reduction, increased safe/affordable housing, employee training or planning initiatives.

The Township received \$2,882 in 2020 and \$3,627 in 2019. In 2021 and 2022, revenue from the source is estimated to be \$2,882 each year as the amount received has been decreasing each year since inception. These funds have been used to offset the costs of conversion of two vehicles to bi-fuel (gasoline and Compressed Natural Gas) and the installation of a CNG fueling station on premise.

State Pension Aid: #355.120

Each non-Pennsylvania (foreign) insurance company that writes a casualty insurance policy in the Commonwealth pays a tax to the state. Act 205 of 1984, the Public Employee Retirement Act, provides that the eligible municipalities receive their share of the state funds based upon the amount of actual expenditures and/or amounts necessary to maintain actuarially sound funding for the pension plans up to a limit established by the State. The amount received for 2020 is based on the calculation of the Township's minimum municipal obligation (MMO) (completed in the fall of 2019). The funding is based on the lesser of the Township's need and the state-determined unit value of funding multiplied by the number of eligible Township employees. In years when investment returns are good, a municipality may not receive all the funds they would otherwise be entitled based on the unit value calculations because investment gains may reduce the amount that needs to be paid into a plan.

ANNUAL PAYMENTS: DEDICATED USE (CONT'D)

State Pension Aid: #355.120 CONT'D

In years with bad investment returns, the total amount the Township is entitled to receive from the State may still not be adequate to fund the pension plans, and therefore, general funds and/or employee contributions will be needed.

The 2021 MMO, calculated using the 2019 actuarial valuations for the total pension expense, is expected to be \$375,347. For 2020, police contributed 2% of their base wages. This amount continues in the 2020-2022 contract.

The revenues received are subject to a "post-audit" to determine whether all funds were actually required for the Township's pension plans. In 2010, the Pennsylvania Public Employees Retirement Commission (PERC) deemed the Patton Township Police Pension Plan to be at a Level 1 distress rating based on the 2009 actuarial pension valuation. Because of heavy investment losses sustained in 2008, the plan had a significant unfunded liability. Act 44 of 2009 allowed this unfunded liability to be funded over time so as not to put too significant of a funding pressure on municipalities. In 2012, PA PERC, determined Patton Township Police Pension was no longer distressed. This increased the 2013 pension budget because it could no longer amortize the unfunded liability over as long a period. In addition, for 2014, based on actuarial recommendations, the valuation used updated mortality tables with longer life spans and thus increased costs.

This revenue is offset against pension expenses in employee benefit line items for each department.

ANNUAL PAYMENTS: GENERAL FUND USE

Act 205 Volunteer Fire Relief Association Aid: #355.130

Each non-Pennsylvania (foreign) insurance company that writes a fire insurance policy in the Commonwealth pays a tax to the State. These funds are distributed based upon the population and the market value of property in the township (weighted equally). These funds must be turned over to the volunteer fire company serving the area, the Alpha Fire Company. The funds must be used by the Fire Company for the health and welfare of the company members; the funds may not be used for operations or capital expenditures. (See expenditure account 411.533 for matching expenditures.) The proposed revenue for 2021 is based on the 2020 actual receipts.

Police Programs Reimbursement Grants #355.200

These revenues represent payments for participation in special task force programs such as the Centre County Drug Task Force (Bureau of Narcotics Investigations), the Centre County Alcohol Task Force and DUI patrols, State College School District School Resource Officer, football game details reimbursed by Penn State University and other reimbursements for police goods and services. The 2021 proposal is based on anticipated duty assignments.

Public Utility Realty Tax: #355.010

Some Public Utilities are exempt from property taxes but pay into a state fund in lieu of property taxes. The 2021 budget is based on the 2020 amount received.

Beverage Licenses: #355.040

The State charges and remits to the Township a permit fee of \$200 per year for each establishment in the Township that serves beer and/or liquor. There are five types of establishments in Patton Township: hotels, such as Toftrees, Carnegie House, and Holiday Inn Express (Outback Steak House); restaurants/bars like the Ale House and Hi-way Pizza; microbreweries like Otto's Brew Pub; Continuing Care Retirement communities like the Village at Penn State and transfers such as the Olive Garden and Applebee's.

Prior to 2001, the state allowed only one licensed establishment for every 3,000 residents. (Hotel/motel and Micro-Brewery licenses are not included in the numerical restriction.) In 2001, in-county license transfers were approved

ANNUAL PAYMENTS: GENERAL FUND USE

Beverage Licenses: #355.040 CONT'D

as a new category for licenses. When approved by the Township and the Liquor Control Board, an establishment may transfer a license from another area of Centre County into the Township. Five such transfers have been brought to Patton Township.

2021 proposed revenue is based on 2020 experience. The State may waive all these fees for 2021.

Motor Vehicle Code State Distribution: #355.090

These funds are remitted to the Township by the state as the local share of tickets issued by the State Police. The 2021 proposed amount is based on a three-year average of receipts and receipts year-to-date.

State Payment in Lieu of Taxes - Game Commission: #356.020

This is a payment by the state for Township services to State Game Lands. There are 975 acres of State Game Lands in Patton Township and the Township is reimbursed \$1.20 per acre. These funds are paid from gambling proceeds earned by the State.

GRANTS

Pennsylvania DOT Community Transportation Alternatives: #357.016

The Township was awarded funding through PennDOT to develop bikeways beginning at Carnegie Drive into Ferguson Township projected to begin in 2020 which will be funded by a grant in the amount of \$1,041,212.

PennDot Automated Red Light Enforcement (ARLE): #357.017

The Township has sponsored an application for a grant from PennDOT for funding the pedestrian crossing signal improvements on Valley Vista Drive at the Park Forest Middle School.

ANNUAL PAYMENTS: GENERAL FUND USE

GRANTS CONT'D

PennDOT Multi-Modal Grant: #357.018

The Township has been awarded a grant of \$800,000 to upgrade the Valley Vista corridor with left turn lanes at 4 non-signalized intersections. The Township would be responsible for the balance of the costs over the multiyear project of which \$425,000 will be funded through a PIB loan.

County Liquid Fuels Tax Awards: #357.030

The Centre County Board of Commissioners receive letters of Application each year for County Aid grants that can be used for street and road improvements. In the past Patton Township has received grant money for portions of Meeks Lane and Upper Julian Pike. Patton Township was awarded \$24,480 for 2019 to fund one-half the costs to replace Julian Pike guide rails. No funds are anticipated for 2021.

Valley Vista Drive Adaptive Signaling: #357.050

The Township will deploy the next generation signal controllers along the Valley Vista Drive corridor including intersections with Carnegie Drive, Lowe's Driveway, North Atherton Street and Green Tech Drive. A grant of \$198,082 has been awarded for this project.

Solar Panels: #357.060

The Township will install solar panels on the Township Office building. A grant of \$20,000 will be requested in 2022 for this project.

CFA MTM - Bernel/Fox Hill Intersection: #357.070

The Township has applied for a grant of \$1,642,112 to upgrade the intersection of Bernel Road and Fox Hill Road to a classic "T" Intersection. The State has awarded this grant in the amount of \$700,000.

RACP Nittany Valley Sports Complex Phase 2: #357.080

The Township has sponsored an application for a grant of \$1,500,000 for Phase 2 of the Nittany Valley Sports Complex on Bernel Road.

2021 PATTON TOWNSHIP LINE ITEM DETAIL BUDGET

ANNUAL PAYMENTS: GENERAL FUND USE

GRANTS CONT'D

Abington Equine Hospital: #357.090

The Township has sponsored an application for a grant of \$370,000 for construction of state-of-art equine care facility.

Atherton & Woodycrest Improvements: #357.100

The Township will sponsor an application for a grant of \$1,792,222 to reconstruct and upgrade intersection that will serve as entrance to Patton Crossing development. The grant requires no monetary match from the Township. The Township Manager will be involved in managing the relationships between the project partners and may expend some funds for legal advertising purposes and other minor items. Costs for project management, the bidding process, inspections, and other ancillary costs will be paid with grant funds or by the developers. Any additional costs for construction of the project will be borne by the developers.

Tofftrees Corridor Improvements: #357.110

The Township will sponsor an application for a grant of \$1,025,000 for to complete the following tasks for the Toftrees Corridor Improvements Project: plans and survey, traffic data collection and analysis, geotechnical evaluations, feasibility analysis, meetings, preliminary engineering for phase 1, and grant assistance. Any construction dollars at this time are estimates as placeholders for when we have better information available. The Township owns 60' of ROW throughout the corridor so significant ROW takes may be necessary (unknown at this point).

HVAB Grant – Nittany Valley Sports Complex Phase 2: #357.110

The Township has sponsored an application for a grant of \$300,000 over 2020 and 2021 for the construction of the Nittany Valley Sports Complex Phase 2.

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	REVENUES: INTERGOVERNMENTAL PAYME	NTS				
	ANNUAL PAYMENTS					
	DEDICATED USE					
355 .020	LIQUID FUEL TAX	502,418	479,212	488,977	440,668	462,701
	OTHER DEDICATED USE					
354 .031 354 .035 355 .100 355 .120 355 .130 355 .200	Recycling Grant DEP Alternate Fuel Grant -CNG Upfit Act 13 Marcellus Impact Fee State Pension Aid Act 205 Volunteer Fire Relief Association Police Programs Reimbursement SUB-TOTAL GENERAL FUND USE	0 0 3,627 232,189 106,784 159,464 502,065	3,627 0 0 227,850 103,422 165,848 500,747	0 0 2,882 290,506 107,671 69,653 470,712	0 0 2,882 294,864 107,675 171,653	0 0 2,882 299,287 109,290 177,661 589,120
355 .010 355 .040 355 .090 356 .020	Public Utility Realty Tax Beverage License Motor Vehicle Code State Distribution Pay in Lieu of Taxes-Game Commission SUB-TOTAL	6,758 5,400 7,806 1,171 21,134	7,405 5,100 8,613 1,171 22,289	7,822 5,400 6,707 1,171 21,100	9,054 0 6,700 1,171 16,925	10,480 5,400 8,613 1,171 25,664

2021 PATTON TOWNSHIP LINE ITEM DETAIL BUDGET

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	REVENUES: INTERGOVERNMENTAL PAYME	NTS (CONT'D)				
	<u>GRANTS</u>					
357 .016 357 .017 357 .018 357 .030 357 .050	Pennsylvania Community Transportation Alternatives PennDot Automated Red Light Enforcement (ARLE) PennDot Multi-Modal Grant County LFT Valley Vista Drive Adaptive Signaling	0 0 800,000 24,840 0	1,041,212 108,964 0 24,480 198,082	1,041,212 0 0 0 0 168,746	0 108,964 0 43,310	32,000 0 0 0 0
357 .060 357 .070 357 .080 357 .090 357 .100 357 .110 357 .120 357 .130 357 .140	Solar Panels CFA MTM - Bernel/Fox Hill Intersection RACP Nit. Valley Sports Complex Phase 2 Abington Equine Hospital Atherton & Woodycrest Improvements Tofftrees Corridor Improvements Atherton Street Signal Improvements Bernel Road Park Phase 2A HVAB-Nittany Valley Sports Complex Phase 2	0 0 150,000 0 0 0 0	0 1,642,112 1,500,000 0 0 0 0	0 200,000 1,500,000 0 0 0 0 225,000	0 500,000 0 370,000 1,792,222 1,025,000 0 0 75,000	20,000 0 0 0 0 525,000 500,000 300,000
	SUB-TOTAL	974,840	4,514,850	3,134,958	3,914,496	1,377,000
	TOTAL INTERGOVERNMENTAL PAYMENTS	2,000,457	5,517,098	4,115,747	4,949,163	2,454,485

REVENUE: NON-TAX SOURCES

The Township will receive approximately 6.7 percent of the budgeted 2021 revenues from non-tax sources, other than loan proceeds.

As noted in the following sections, some of these funds must be used for specified purposes. The balance is available for general Township expenditures.

ASSESSMENTS #301

Assessments differ from taxes in that they are limited to certain geographic areas of the Township. In particular, for Patton Township, assessments are related to a property owner's proximity to a fire hydrant, or streetlight, and for roads in the Homestead Farms Neighborhood Improvement District. These funds are used to cover the costs for providing those services. Assessment funds are separately accounted for and are designed to be self-supporting. If there is a surplus in one of these funds it <u>cannot</u> be transferred to the general fund; it must be held in reserve to cover future rate increases, major repairs or replacements, or to decrease rates. The power to set such assessments is established in the Second Class Township Code. In 2007, the Township hired an engineering technician, one of whose duties was to update all records to ensure completeness of all streetlights and fire hydrants assessments. This has been completed and is reflected in the current assessments.

Streetlight Assessments: #301.930

Each property within 250 feet of a streetlight is assessed 35 cents per front foot. Vacant lots are assessed at 25 percent of the current rate (8.75 cents). This 4:1 ratio is set in the Township Code. All the funds collected from these assessments are deposited in the Streetlights Restricted Reserve Fund for payment of streetlight bills and required repairs (see Line Item 434.361). The current assessment rates should be sufficient to cover additional costs. The Township has entered into a cooperative program to purchase electricity. At this time, no increase in streetlight assessments should be necessary to cover electrical costs.

In 2017, West Penn Power converted streetlights to LED fixtures. There was an up-front capital cost (based on the age of the existing fixtures), but power savings should cover that costs in less than 2 years. Following that, the assessment would be reduced to reflect the reduced operating costs.

ASSESSMENTS #301 (CONT'D)

Fire Hydrant Assessment: #301.940

Each property within 780 feet of a fire hydrant is assessed a charge based on the front footage of the property. The assessment rate is 18.375 cents per front foot. All funds collected from these assessments are transferred to the Fire Hydrant Restricted Reserve Fund (see Line Item 411.363). Due to increase costs per fire hydrant from \$125 per year in 2019 to \$375 per year in 2020, a 75% increase in the assessment was reflected in 2020. An additional 50% increase will be implemented in 2021. In addition to the fire hydrants, there is a charge to one homeowners' associations for a dry hydrant in a rural development to ensure sufficient funds for their replacement on a twenty-year cycle.

Homestead Farms Neighborhood Improvement District: #301.950

In October 2011, the Township began the process to establish a Neighborhood Improvement District in the Homestead Farms area. At the request of the Homeowners' Association (HOA), the Township took over road maintenance in this area where, until this time, the roads have been privately maintained. Each parcel (43 in Patton Township and 5 in Ferguson Township where another neighborhood improvement district has been formed) will be assessed \$316 annually until 2023 to provide for the cost of bringing the roads up to Township Standards. In 2012, the HOA transferred \$45,187 to the Township to begin the improvements. Future assessments will continue at \$13,605 (one property owner paid full assessment in 2014 and one property owner paid full assessment in 2020) until 2023. Any amounts greater than this amount represent late payment penalties.

LICENSES AND PERMITS #321

The Township requires a variety of business licenses and permits. In some cases the licenses are issued for a token fee and serve to establish the presence of regulated business activity rather than to generate revenues. In other cases, the fees are designed to cover the costs of the activity being permitted or licensed.

Health-Food Establishments Permit: #321.200

Each Patton Township food establishment pays an annual fee of \$165 to \$265, based on type and size of establishment, to cover the cost of required health inspections. In addition to these permit fees, the fee schedule has been adjusted to include other establishments which would need a permit, such as temporary establishments and farmers markets; and fees for reinspections and plan reviews.

2021 PATTON TOWNSHIP LINE ITEM DETAIL BUDGET

LICENSES AND PERMITS #321 (CONT'D)

Zoning Permits: #321.330

Each new construction and alteration/addition to a building in Patton Township requires a zoning permit. 2021 permits are based on anticipated construction known at this time.

Rental Housing Permit Application Fee: #321.334

A \$20.00 fee is required on new or transferred rental housing permit applications. In 2014, the township began sending out notices to property owners whose real estate tax billing address was different from the property address. This is an effort to insure that any properties that are actually rentals are property permitted and inspected to ensure the safety of renters.

Rental Housing Permit Surcharge: #321.335

This fee of \$3 per permit issued helps offset regulatory and enforcement costs directly associated with rental housing in the Township. This fee is charged annually when permits are renewed. Centre Region Code collects this fee for the Township. Currently, there are approximately 3,400 rental units in the Township.

Fee for Issuing Dog Licenses: #321.340

The Township Office is an authorized Centre County dog license issuing location as a service to Township residents. The Township receives a one-dollar commission for each license issued.

Solicitor's and Peddler's, Chickens': #321.610

A solicitor or peddler's license costs \$20.00 and chickens are \$35.00 per issuance. Typically, Patton Township only has a few of these each year.

Sign Permits: #321.900

Fees for sign permits are based on the Township fee schedule. Revenue is expected to remain stable.

LICENSES AND PERMITS #321 (CONT'D)

Road Occupancy Permit: #322.820

This permit is required for a cut into a Township road or right-of-way. Most of these fees are generated by utility companies (gas, phone and electric) servicing or extending their underground lines. The amount budgeted for 2021 is based on a three year average plus discussions with Columbia Gas on pipe replacement work proposed in the Township.

Cable TV Franchise: #321.800

Comcast acquired Adelphia in 2006. It is still the only cable television company providing service to Patton Township residents. A new cable franchise agreement was negotiated and became effective September 1, 2008. The initial agreement is for ten years with a five year renewal period. Revenue in this line item is dependent on company revenues from Township residents. No significant changes were made to the agreement, although there were small adjustments made to the basis on which fees are calculated. A new agreement was signed in 2020.

In 2010 Northeastern ITS entered into a ten year agreement with the Township to pay a license fee for laying fiber optic cable in the right of way along Meeks Lane and Circleville Road. The contract is expected to generate \$ 23,167 per year after the initial partial year payment.

Small Cell Antennae Fees: #321.801

In 2014 the Board approved a contract with Crown Castle to install small cell antennae on 8 existing traffic signals in order to improve cell phone reception in the Township. Crown Castle rents their equipment to cell service providers. The contract will provide for an initial fee of \$15,000 plus rental income to the Township of \$750 per antenna per year.

COURT FINES #331

Patton Township receives revenues from three types of fines: violations of the Pennsylvania Motor Vehicle Code, violations of Township ordinances, and violations of Pennsylvania Crimes Code.

Motor Vehicle Code Violations: #331.110

The revenue in this category comes from the citations issued by our Township Police Officers for violations of Pennsylvania's Motor Vehicle Code (speeding, stop sign violations, DUI, etc.). The budget is based on a three-year average.

Ordinance and Pennsylvania Crimes Code Violations: #331.120

Citations for violations of Township ordinances are issued by the Township Police. These violations include handicap, fire lane and snow parking, weeds, snow on sidewalks, noise, and animal violations. This category also includes citations for violations of the Pennsylvania Crimes Code. The budget is based on the prior years' experience. It is difficult to estimate with any degree of accuracy, the number of citations that will be issued in any period.

INTEREST #341.000

Earnings from investment of Township resources are a function of two factors: interest rates and the amount of cash available for investment. Under normal circumstances, in the early part of the year when real estate tax money starts to flow into the Township, there is usually a substantial amount of cash available for investment. Interest rates are at very low rates resulting in minimal interest revenues. At this time long term investment vehicles like certificates of deposits are not attractive options because of the risk of being locked into low interest investment as market rates rise.

DEPARTMENTAL EARNINGS

Fees and charges are levied for various services performed by the Township. A resolution adjusting fees was most recently adopted in 2020.

Zoning Hearing Board Fees/Rezoning Applications: #361.340

Fees are charged for a zoning/sign variance request, an appeal of the zoning officer's interpretation, or a rezoning request to cover the cost of processing these applications. Fees for single-family homes on non-conforming lots are \$60. Fees for a curative amendment request are a minimum of \$600.00, subject to increase based on actual costs, but are refunded to the applicant if the application is approved.

Plan Review and Inspection Fees: #361.400

The fee for subdivision plan review ranges from \$250.00 for up to 3 lots to \$1,250.00 for 21 or more lots. The plan review fee for new land development of less than 1 acre is \$375.00 with a \$187.50 fee for revision to an approved plan. The time for the Engineer and Zoning Officer to review plans is charged on an actual time basis and is in addition to the basic review fees. The proposed amount is based on a three years' experience.

DEPARTMENTAL EARNINGS (CONT'D)

Plan Review Handling Fees: #361.410

This fee represents a surcharge from the review of land development plans.

Sale of Miscellaneous Ordinances: #361.520-540

Copies of the Township subdivision ordinances, zoning ordinances and maps are made available to developers and residents. The proposed amount is based on a three-year average. Since these are available digitally, there is not a high demand for paper copies.

Sale of Accident Reports: #362.110

State Law allows the Township to charge up to a \$15.00 fee for copies of accident reports. Patton Township charges \$10.00. In 2019, the Township began using CARFAX to provide reports to the public.

Sewage Permits/Soil Log Test: #362.440

The Township charges the cost of obtaining a sewage permit for an on-lot septic system to the developer or property owner. These fees are used to cover the cost of the Township Sewage Enforcement Officer. The actual amount received in this category depends upon the development activity in areas outside the Township's sewer service area. The amount proposed is based on the year-to date and last year's experience.

TAX COLLECTION FEES #361

Real Estate Tax Collection Fees: #361.640

Patton Township collects Real Estate Taxes for itself, Centre County, and the State College Area School District. The other entities pay a fee for collection services to the Township based on the number of parcels billed for the County (\$2 per parcel) and the number of parcels collected for the School District at \$3 per parcel.

Charges for Tax Payment Confirmations: #361.650

The Township charges \$15 for each written confirmation of Real Estate tax payments on given property.

PENN STATE IMPACT FEES: #380.410

In November 1992, the settlement of longstanding litigation with Penn State by all Centre Region taxing bodies was announced. This line item shows the anticipated payments in lieu of taxes from the University. The first year of the Penn State Impact Fee agreement provided for a lump sum payment to the school district and a 2.83 percent share for Patton Township from the \$600,000 initial payment. After 1993 the School District received a separate amount based on tax rates and assessed values. The total increases every two years based upon the consumer price index. The fee is expected to remain at less than one percent of the total Township budget. Penn State must give 18 months notice to withdraw from the agreement.

BUILDING RENT REVENUE: #389.420

In 2002, the Township undertook, as part of its debt financing of that year, to borrow funds for its share of the COG Housing Project. The Township is part owner of the COG building, and as such, gets a share of rent paid by the self-supporting departments of COG. This payment is fixed for 25 years. Also included in this line item is the rent paid by Clearwater Conservancy to use the former municipal building.

MISCELLANEOUS

This revenue category incorporates those general revenues that do not fall into a specific section of the budget.

Miscellaneous Revenue: #380.000

Revenue in this category includes payments for small non-recurring or infrequent items such as copies, towing bills, rebates, etc.

Winter Maintenance Contract - Private Road: #380.300

The Benjamin Court HOA has contracted with the Township since 2011 for winter maintenance services. The Township does this work on a time and material basis because they have been unable to find reliable private contractors for snow removal.

Private Contributions/Bus Subsidy: #387.000

The Colonnade has committed to help pay for bus service to their stores. These payments are based on total square footage leased out in the Colonnade. These contributions help defray the Township's contributions to CATA bus services, see #447.531 and #447.532.

Ferguson Township Contribution for Bikeway: #387.253

The bikeway project along Valley Vista Drive from Little Lion Drive to Devonshire Drive was expanded in length to begin at Carnegie Drive and end in Ferguson Township. A Transportation Alternative Program (TAP) grant application was made in 2016 in anticipation of construction in 2020. Ferguson Township has agreed to contribute \$50,000 to the cost of this bikeway's construction.

MISCELLANEOUS (CONT'D)

Community Gardens Revenue: #387.350

In 2009, Township residents were surveyed via our newsletter regarding their interest in renting community garden plots. Beginning in 2011, a number of plots were made available at the Haugh Family Farm Open Space Preserve for those interested. These fees will offset fencing, water and other costs. This program has been very successful endeavor with most of the plots rented. A 1.5 acre expansion was completed in 2017. Increased revenues are expected now that the expansion is completed.

Traffic Mitigation Fees: #387.430

This line-item detail describes funds contributed by developers to help defray the cost of conducting traffic studies and completing traffic projects required because of a new development. Currently the fee is \$300 per residential unit at the Village at Penn State. For other development in the area, the fee has been set with an adjustment for inflation. In 2012, with the approval of the Grove Phase I, on Toftrees Avenue, a significant contribution has been made to the fund. Additional fees were received in 2018 based on planned construction in the area.

The funds flow through the General Fund and are ultimately transferred to a restricted reserve fund (see last section of budget) where they are matched with the Township's share of capital needed to complete the project. Actual expenditures for a project will be shown in the reserve fund.

Insurance Proceeds: #389.100

This line item represents insurance proceeds for stolen or damaged property. The expenditure for replacement equipment and/or repairs can be found in the appropriate departmental expenditure account.

MISCELLANEOUS (CONT'D)

Sale of Surplus Property: #391.100

This line item represents the proceeds from the sale of surplus property. Currently the Township uses an internet based auction facility for its sales.

Loan Proceeds - Road Projects: #393.121

In October 2011, the Township issued a request for proposals for a \$3 million, 25 year bank loan to pay for the engineering and preconstruction costs associated with the Waddle Road Interchange project. The loan was awarded to Kish Bank. The Township anticipates debt service payment of approximately \$200,000 per year after the initial interest only payments during the drawdown period. In the spring of 2014, the Township and Kish Bank agreed to extend the drawdown period of the loan for one year to June 2015 because the project had been going more slowly than originally anticipated, mainly because of PennDOT's review process. In the spring of 2015, the Township and Kish Bank agreed to extend the drawdown period of the loan for an additional two years to June 2017. The pace of the project has now picked up and all funds necessary for the project were expended in 2017. This loan was refinanced at Jersey Shore State Bank in late 2017.

<u>Loan Proceeds – Open Space Debt:</u> #393.122

On November 4, 2014 the voters approved a referendum authorizing the borrowing of \$3.5 million to acquire and preserve additional open space lands in the Township. To fund this acquisition a borrowing (bond or loan) will be made in 2017. The type of borrowing will depend on the borrowing environment at the time. This borrowing was made in late 2017 from Jersey Shore State Bank. The borrowing was included in the refinance of existing debt.

Return Encumbrances to Fund Balance

Funds for projects which have previously been encumbered but, for a variety of reasons, do not occur and must be returned to the Fund Balance for other uses.

Refund: Prior Year Expenditure: #395.000

This account includes refunds (dividends) on our insurance policies and other expenditures previously paid out. For 2020, a refund from the health insurance cooperative was received for having claims that were lower than premiums. Based on a year-to-date experience, a refund is expected in 2021.

ACCOUN		2019	2020	2020	2021	2022
NUMBER		ACTUAL	BUDGET	PROJECTED	PROPOSED	FORECAST
	REVENUES: NON-TAX SOURCES					
301 .930		43,908	44,627	44,627	44,627	44,627
.940		25,993	39,813	39,813	60,126	69,674
.950		12,656	12,656	15,092	13,605	13,605
	SUB-TOTAL	82,557	97,096	99,532	118,358	127,906
321	 Zoning Permits Rental Housing Permit Application Fee Rental Housing Permit Surcharge Fee for Issuing Dog Licenses Solicitors, Peddlers, & Chickens Sign Permits 	12,592	11,515	8,485	11,515	11,218
.200		25,586	48,711	41,220	47,306	44,890
.330		5,980	5,750	5,629	7,437	7,549
.334		11,157	10,609	11,351	12,159	12,341
.340		98	96	95	96	125
.610		400	0	0	0	0
.900		1,395	90	681	915	929
322 .820		3,740	4,070	1,920	3,476	3,528
321 .800		242,464	274,985	244,117	245,781	247,456
.80°		12,348	6,723	5,625	5,625	5,625
331		28,614	31,143	25,318	33,895	36,890
.110		18,776	21,622	16,351	24,900	28,675
.120		47,390	52,765	41,669	58,795	65,565

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	REVENUES: NON-TAX SOURCES (CONT'D)					
341 .000	INTEREST	14,815	19,005	5,525	5,000	5,000
361	DEPARTMENTAL EARNINGS					
.340	ZHB Fees/Rezoning Applications	360	360	60	360	240
.400	Plan Review and Inspection Fees	20,837	17,802	9,798	15,342	16,422
.410	Plan Review Handling Fees	0	0	0	0	0
	40 Sale of Misc.Ordinances	0	1,620	25	55	38
.110	Sale of Accident Reports	2,210	2,717	1,867	2,334	2,390
.440	Sewage Permits/Soil Log Test	4,875	6,405	6,600	6,454	6,500
			5,.55		3, 10 1	3,000
	SUB-TOTAL	28,282	28,904	18,350	24,545	25,590
361 .600	TAX COLLECTION FEES					
640	Real Estate Tax Collection Fees	22 505	22.642	22.642	22.725	22.725
.640 .650	Charges for Tax Payment Confirmation	22,585 4,095	22,613 4,222	22,613 7,893	22,725 8,000	22,725 3,859
.030	Charges for Tax Fayment Commitmation	4,095	4,222	7,093	8,000	3,039
	SUB-TOTAL	26,680	26,835	30,506	30,725	26,584
		,,,,,,	,,,,,,,			,

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	REVENUES: NON-TAX SOURCES (CONT'D)					
380 .410	PENN STATE IMPACT FEES	46,430	45,655	46,430	46,430	48,752
387 .420	BUILDING RENT REVENUE	37,053	37,683	37,683	37,683	37,683
380 .000 380 .300 387 .000 387 .250 387 .253 387 .253 387 .350 387 .430 389 .100 391 .100 393 .121 393 .122 395 0	MISCELLANEOUS Miscellaneous Revenues Winter Maintenance Contract - Private Road Private Contributions/Bus Subsidy Cash in Lieu of Parkland - Timberton Estates Contract for Resurfacing School Drive Bikeways - Contribution from Ferguson Township Community Gardens Traffic Mitigation Fees Insurance Proceeds Sale of Surplus Property Loan Proceeds-Road Projects Loan Proceeds-Electoral Debt Open Space Return Encumbered Revenues to GF Refund-Prior Year Expenditure SUB-TOTAL	6,682 2,229 10,544 0 0 29,631 3,200 26,508 11,554 4,621 0 0	4,470 2,344 10,544 0 0 0 3,820 7,500 0 1,000 0 0 15,000	154,083 500 10,544 0 0 50,000 3,240 0 18,527 1,837,500 0 340,368 2,414,762	154,470 2,344 10,544 0 0 0 3,240 7,500 0 1,000 0 0 20,000	154,470 2,548 10,544 0 0 0 3,240 7,500 0 1,000 0 0 20,000
	TOTAL NON-TAX SOURCES	825,607	715,170	3,013,580	854,944	870,043

General government services include three areas of Township activity as well as an accounting of other expenses not assigned to a department.

- **A.** <u>General Government</u> Major general Government expenses include outside professional services (legal counsel, actuary, and auditor), liability insurance, advertising, building operations and Centre Region Council of Government (COG) administration.
- **B.** <u>Administration</u> The Township's Administrative Office includes the Manager, Secretary, and Receptionist, (3 FTE: full time employees) and the Finance Office (1.875 FTE). The Manager is responsible for day-to-day operations of the Township within the policy and budgetary parameters established by the Board of Supervisors. Department heads report to the Manager. The Director of Finance and Administration is responsible for all financial reporting, tax operations and accounting for the Township, as well as human resource administration.
- C. <u>Tax Collection</u> The Township Tax Office collected the Township/School District Earned Income Tax (EIT) through the end of 2011. In 2012 collection of EIT shifted to the Centre County Tax Collection Committee. The Committee appointed the State College Borough Tax Office as the tax collector for 2012 through 2021.
 - During the period when the Manager (or another staff member) is appointed by the Board of Supervisors as the elected Tax Collector, the collection of real estate taxes for the Township, County and State College Area School District is assigned to the staff of the Tax Office. The Tax Office provides 1 FTE for Real Estate Taxes and that person also handled the close out of pre-2012 EIT collections. The Tax Office is supervised by the Director of Finance and Administration.
- **D. Other -** This minor category provides for items that do not fit elsewhere in the budget.

GENERAL GOVERNMENT

GENERAL EXPENDITURES: #400

Salaries - Governing Body: #400.113

The Second Class Township Code, based on the 2010 census figures, provides that each member of the Board of Supervisors may be paid up to \$4,125 per year. Changes in the pay rate must be made by ordinance. No pay change for incumbents is permitted during their term of office. For 2020, all five Supervisors will be paid \$4,125.

Professional Services - Financial Services: #400.311

The Township appoints a Certified Public Accounting firm to perform an annual audit of the Township's financial records. The amount budgeted for 2021 is based on an estimate from the auditor. This line item also reflects the costs of mandated actuarial valuations for the Township pension plans; but additional actuarial services will be required annually because of a new financial reporting standards regarding pension liabilities. Beginning in 2015, the Government Accounting Standards Board requires that any unfunded pension liability be included in the audited financial statements. This new standard will require additional actuarial and auditing services.

Professional Services - Codification: #400.316

A complete recodification of the Township's ordinances was completed in 1996. The amount allocated is for regular updates of the Code of Patton Township as new ordinances are adopted. This line item includes a maintenance fee for the codification software.

GENERAL GOVERNMENT (CONT'D)

GENERAL EXPENDITURES (CONT'D): #400

Communications - Telephone/Data: #400.321

This line item covers monthly service charges for all Township phone lines, long distance calls for administration, internet services, email, and miscellaneous service charges. These services are provided by Comcast Business, Microsoft 365 and KINBER and are hosted at the Borough of State College.

This line includes partial reimbursements for Township use of cell phones to the Manager and Director of Finance and Administration.

Advertising: #400.341

This line item covers the cost of required legal advertisements for Township meetings, public hearings, bid notices and two issues of the Township newsletter. This includes ads for special services such as leaf collection and volunteer recruiting. The 2021 proposal is based on the current year's experience.

Printing: #400.342

The cost of printing Township forms, letterhead, envelopes, and the budget are included here. Minimal costs are incurred these days as most printing is completed in-house.

Insurance - Business Liability: #400.352

The insurance coverage for the Township provides protection for liability, errors and omissions, and an umbrella policy to cover excess claims. Courts have forced municipalities to increase taxes to pay claims when insurance coverage was not sufficient. 2021 rates are estimated in increase by 3%.

GENERAL GOVERNMENT (CONT'D)

GENERAL EXPENDITURES (CONT'D): #400

General: #400.421

General expenses include the annual appreciation dinner for residents who serve on the Township Authorities, Boards, and Commissions and an employee appreciation event, reference books, coffee supplies, memorial contributions, and other miscellaneous expenses. The 2021 appropriation is based on anticipated costs of services as well as a small contingency to cover unforeseen expenses.

LST Collection Fee: #400.423

This line includes the cost of Local Services Tax (LST) collection services provided by the State College Borough (SCB) Tax Office. These costs have doubled since the imposition of the EMST in 2005 because the LST is a more labor intensive tax to collect than the EMST. The costs reflected are for taxes collected in the previous year. In 2013, Patton Township and the State College Borough agreed on a revised collection fee of 3% rather than an accounting of extra costs. This should result in a lower fee for future years.

Centre County Tax Collection Costs: #400.424

This line item includes the Township's share of cost for the Centre County Tax Collection Committee (CCTCC); the body responsible for overseeing the collection of earned income taxes under Act 32, as well as the fee of 2.4% of revenue collected that the Township pays State College Borough (SCB) as appointed Tax Collector for the CCTCC. Actual cost will be reconciled by SCB at year end and payments will be adjusted. The 2021 budget equals 2.1% of the Earned Income tax revenue line because each year there has been a refund when actual costs are reconciled to fees paid.

COVID 19 Expenses: #400.430

This line item includes the cost of personal protection equipment, software and personnel costs associated with the ongoing pandemic. A portion of these costs will be reimbursed through the Federal Coronavirus Aid, Relief, and Economic Security (CARES) Act through a block grant awarded to Centre County.

GENERAL GOVERNMENT (CONT'D)

GENERAL EXPENDITURES (CONT'D): #400

Employee Appreciation: #400.425

To show appreciation to staff for the exceptional efforts they make to serve our residents, a small amount of money has been set aside to use as needed to provide tokens of thanks. It is also used to purchase additional tickets for the 4th of July fireworks which is very popular with employees and their families. An increase in 4th Fest is included for 2021.

Wellness Program: #400.426

In 2008 an Employee Wellness Committee was formed to motivate employees to improve their quality of life through fitness, health programs, etc. This line item is funded from the premium rebates received from the self-insured health plan. Keeping people healthy and fit has a direct correlation to the cost of health insurance paid by employees and the Township. Based on survey results, funds are allocated to pay a monthly stipend to employees to offset fitness club memberships, to have a service come to the building to do health screenings for employees and family members. The 2021 appropriation is to support the continuation of this initiative.

Training and Seminars: #400.460

This line item covers the cost of attending the training sessions offered by the Pennsylvania State Association of Township Supervisors (PSATS) at the annual conference as well as other training sessions and classes for the Board of Supervisors. The Board has also elected to join the Pennsylvania Municipal League and attend the annual conference. The amount for 2021 reflects anticipated costs for conference attendance.

Centre Region COG Administration: #400.530

This item includes Patton Township's share of the general costs of membership in the Centre Region Council of Governments (COG). The Township's share of each COG program's cost is budgeted in appropriate sections of the Township budget. The COG budget provides a complete description of services, proposed 2021 activities, and allocations of municipal shares.

GENERAL GOVERNMENT (CONT'D)

LEGAL SERVICES: #404

Legal Services: #404.314

Each year the Board of Supervisors appoints a firm to serve as Solicitor for the Township. As of January 1, 2007, the firm representing the Township is Babst Calland Clements and Zomnir, with Elizabeth Dupuis serving as the principal solicitor for Patton Township. This line item provides for an annual retainer for the firm. Costs for special cases such as defending the Township at major Zoning Hearing Board cases are billed as an extra expense.

Other Legal Expenses: #404.316

This line item covers filing fees, recording fees, expert testimony, and other fees excluding such major cases as Bellefonte Lime. The 2021 proposal provides funds for minimal services not covered by retainer.

GENERAL GOVERNMENT (CONT'D)

TOWNSHIP BUILDING: #409

On January 29, 2004, the Township reoccupied the renovated municipal building. The expanded facility provides adequate space for current employees with sufficient room for expansion over the next decade. It also includes a large meeting room for Board and ABC meetings and has been used for various other functions such as, Citizen's Police Academy, PSATs classes, Patton Township Business Association, the Spring Creek Water Shed Community, and other community meetings.

Wages for Building & Grounds Maintenance and Overtime: #409.143 and #409.183

This line item reflects the wages for the employee who is responsible for routine building maintenance, janitorial services, landscape maintenance and building snow removal. Wages for this position are set by the Township's pay plan. Additional costs from the road crew are included when they have assisted on a building project.

Longevity: #409.182

This account provides for a scheduled payment to non-salaried employees completing six or more years' employment with the Township.

Cleaning and General Supplies: #409.226

This line item includes the cost of cleaning and other supplies as needed. The 2021 amount is based on the current year's experience.

Heating and Fuel: #409.230

Until 2015, this line item covers the cost of heating the old Municipal Building. Beginning in 2016, the cost of heating the old Municipal Building is paid for by Clear Water Conservancy. Heat for the Township Building is electric (see line item #409.361 below). The Public Works facility is heated by gas (see line item #409.362 below). The 2021 proposal only includes the cost of fuel for the emergency generator.

GENERAL GOVERNMENT (CONT'D)

TOWNSHIP BUILDING (CONT'D): #409

Repair and Maintenance Materials: #409.250

This line item includes paint, carpentry supplies, light bulbs, and so on for the buildings. The 2021 proposal is based on the current year's experience.

Property Insurance: #409.351

This category provides insurance for the Township Buildings and contents. The fire station building is included in the Township's policy but is reimbursed by COG. The numbers proposed for property insurance in 2021 are based on estimates from the agent.

Public Utility Service - Electric: #409.361

This item provides for electricity used in the Township Buildings and the exterior lights. The proposed budget is based on the current year's experience. Since 2017, the Township has contracted for 100% renewable electricity.

Public Utility Service - Gas: #409.362

This line item provides for the natural gas used to heat the Public Works facility.

Public Utility Service - Trash Removal: #409.365

This line item includes trash and recycled materials collections from the Municipal Building and Public Works facility. The 2021 budget proposal is based on the cost of contracted services. The Township's employees have made concerted effort to recycle as much as possible thereby reducing the amount of waste hauled. Service needs were reviewed and the Township was able to reduce the number of trash pick-ups per month.

GENERAL GOVERNMENT (CONT'D)

TOWNSHIP BUILDING (CONT'D): #409

Public Utility Service - Water: #409.366

This fee is for water used at the Municipal Building and shop. The amount budgeted is based on current year's costs.

Repair and Maintenance - Building: #409.373

This line item is for maintenance and repair services in and around Township Buildings such as HVAC, major cleaning, and generator maintenance contracts.

Capital Equipment: #409.740

This line item represents the addition or purchase of assets related to the Township buildings.

For 2021, the proposed budget includes costs for elevator maintenance, utility software costs, website fees, software license fees, computers, monitors and a \$1,000 contingency for unexpected costs.

Landscaping: #409.742

The 2021 proposal includes costs for general maintenance of the building landscape.

GENERAL GOVERNMENT (CONT'D)

TOWNSHIP BUILDING (CONT'D): #409

Allocation to Buildings Refurbishment Reserve: #409.743

In order to maintain the building appearance over time, the 2021 budget proposed the creation of a reserve account for future refurbishment, replacements and major maintenance projects such as painting, carpet, furniture, and fixture replacements. In 2007, staff created a replacement/refurbishment schedule for the fund, which includes all of the Township facilities, including the office building and the shop buildings. The capital and building maintenance needs of the fire station are now the responsibility of the Alpha Fire Company and COG.

The allocation for 2021 is based on funding the replacement schedule.

New Website: #409.746

This proposal involves upgrading our current website. Many residents have expressed a desire to improve the website to make it more user-friendly. The cost to upgrade is estimated at \$5,756 in 2021 and \$26,268 in 2022.

Broadband Expansion: #409.747

This proposal involves engaging consultant(s) to create a "roadmap" to extend fiber optic, very high speed internet connectivity to neighborhoods in the Township in 2021. Deliverables include defining infrastructure needs, funding scenarios and operational models. Phase 2 – Identify potential areas for deployment, select funding and operational model. Phase 3 – Implementation. The cost to implement is estimated at \$25,000 in 2021 and \$75,000 in 2022.

ADMINISTRATION #401

Finance Director Salary: #401.114

This position is a professional position requiring training in financial administration, accounting, budgeting, and appropriate computer operations as well as the supervision of the Tax Office. Five percent of the Director of Finance and Administration's salary is reflected in the Tax Collection Staff section of the budget. In prior years ten percent had been allocated to tax. The 2021 Budget is based on the Township Pay Plan.

Manager Salary: #401.121

The Manager reports directly to the Board of Supervisors and is responsible for all administrative and operational activities of the Township. The Board of Supervisors establishes the salary of the Manager. The proposed amount is consistent with the Township Pay Plan.

Accountant Salary: #401.140

This line item provides for a part time Accountant to perform bookkeeping, payroll, financial analysis and other clerical work for the Township. This position is a .875 FTE position.

Administrative Secretary Salary: #401.141

This position serves as the secretary for the Township Manager and the Director of Finance and Administration and as Assistant Township Secretary. In 2010, the incumbent terminated employment with the Township. After careful review of the other clerical positions and in light of the Earned Income Tax Collection being removed from the Township, it was decided to reallocate the duties of this position amongst other staff. For 2012, an employee was assigned to spend 60% to this position and 40% to the Tax Office. For 2013, most of the Earned Income Tax work had been completed, so this position was budgeted 90% to administration and 10% to the tax office. For 2014 and beyond, 100% of the position is budgeted here. Based on the salary survey performed by McGrath Consulting in 2014, this position is being adjusted to market rate and increased one grade in the pay schedule. In 2018, this position assumed the duties of Accounts Payable clerk. This position is cross trained in Tax Collection and payroll which is valuable to the Township as those duties have no other back up in the event of an emergency. The Township Manager now serves as Township Secretary as defined by the Township Code.

ADMINISTRATION (CONT'D) #401

Receptionist Salary: #401.142

The salary proposed is based on the Township's pay plan.

Communications Director: #401.144

This part-time position is being created in 2021. This position will perform functions that include website maintenance, social media announcements and communications with residents regarding the current events in the Township.

Employee Benefits: #401.150

This account provides for the cost of pension, health, life and dental insurance, workers' compensation, unemployment insurance, employee education assistance benefit, and social security for Administration employees. It also includes the manager's additional life insurance. The 2021 proposal is based on the renewal costs of benefits, taking into consideration rate increases where appropriate.

Longevity: #401.182

This account provides for a scheduled payment to non-salaried employees completing six or more years' employment with the Township.

Office Supplies: #401.210

Operation of the Township office requires a substantial supply of paper, pens, copier paper, computer accessories, etc. The amount budgeted for 2021 is based on current experience.

Repair/Maintenance Office Equipment: #401.250

This line item covers repair and maintenance for office equipment.

Communications - Postage: #401.325

Most postage in this line item is used by Township Administration for correspondence and distribution of meeting agendas and minutes. The amount for 2021 is based on this year's experience with a rate increase built- in.

ADMINISTRATION (CONT'D) #401

Auto Allowance: #401.337

This account is used to reimburse Township administration employees, including the Manager, for use of their personal vehicles for Township business. The reimbursement rate is the current IRS rate.

Surety and Fidelity Bond: #401.353

The Bond for the position of Treasurer (Director of Finance and Administration) is required by the Second Class Township Code and has been set at \$3 million. This line item provides for the purchase of this bond.

Dues and Subscriptions: #401.420

Dues and subscriptions include the cost of Township membership in the Pennsylvania Association of Township Supervisors (PSATS); membership in the Pennsylvania Municipal League; subscriptions to municipal publications; membership for the Township Manager in the International City/County Management Association (ICMA) and the Association of Pennsylvania Municipal Managers (APMM); and membership in the Government Finance Officers Association (GFOA) and the State GFOA for the Director of Finance and Administration, as well as other memberships in professional associations as appropriate. It also covers various periodicals pertinent to government administration and finance. The amount budgeted for 2021 is based on estimated costs.

Training and Seminars: #401.460

This line item covers the cost of attending required training for administrative staff and the annual conferences of the professional associations of the Director of Finance and Administration and the Manager. The budgeted amount is based on an estimate of the cost for state and national conferences.

ADMINISTRATION (CONT'D) #401

Information Technology Services: #401.530

In late 2013, State College Borough proposed a change to the way technology services would be provided going forward. The relationship has changed to a vendor (State College Borough)/customer (Patton Township) relationship and the pricing model has changed to what the Borough refers to "industry standard" pricing based on equipment owned rather than hours of service used. Since the Township is linked, technologically to State College Borough for internet, tax and police software and shared servers, it is very hard to extricate from State College Borough's services. After one year of service under this new agreement, staff feels that the Township has been receiving adequate service and has renewed for 2021.

Wage Study: #401.700

In 2005 Patton, College, Ferguson, and Harris Townships participated in a wage study to review municipalities pay plans. At the time, the Township committed to having regular reviews of all positions covered in the pay plan. This is to ensure pay rates are adequate to attract and retain highly qualified employees. The last study revealed a number of positions below market rates, which were adjusted in 2009. A new complete wage study will be conducted by McGrath Consulting in early 2021.

ADMINISTRATION (CONT'D) #401

Machines & Equipment: Capital: #401.740

This category is used to purchase machines and equipment including such items as computers for general administration and finance, and copiers for the Township. The expenditures for 2021 included \$5,000 in lease and maintenance payments for the color copier, one computer system, software updates, financial software maintenance, capital improvement plan software, SeeClickFix software and a \$500 contingency for unexpected requirements.

TAX COLLECTION:

TAX COLLECTION: ELECTED #402

Collection of the Township, County and School District real estate taxes has been assigned to the Township Tax Office since 1986.

Salaries and Benefits: #402.140

In 2001, 0.5 FTE was allocated for the collection of real estate taxes. With earned income tax being transferred to the county wide collection system under Act 32, the tax office was reorganized in 2012.

This represents the salary of one full time employee and 5% of the Director of Finance and Administration's salary as supervisor of the Tax Office.

Benefits: # 402.150

This account provides for the cost all benefits including pension, health and life insurance, workers' compensation and unemployment insurance and FICA taxes for 1 FTE.

Longevity: # 402.182

This account provides for a scheduled payment to non-salaried employees completing six or more years of employment with the Township.

TAX COLLECTION: (CONT'D)

TAX COLLECTION: ELECTED (CONT'D) # 402

Office Supplies: # 402.210

This line item is for envelopes, forms, and other office supplies for real estate tax collection. Expenditures are shared with the County and State College Area School District as appropriate.

Other Operating Expenses: # 402.241

This line item details the costs of postage, printing of real estate bills and duplicates, computer services, mailing service charges and other expenses relating to real estate tax collection.

Software maintenance costs are included in this line item. Every three years a blanket bond for the Tax Collector is paid as required by the County.

Telephone: # 402.321

This account provides for the expense of any long distance calls by the Tax Office. Basic telephone service for the Tax Office is included in the General Government budget.

Capital Purchases: #402.740

This line item reflects costs for a computer replacements in future years.

TAX COLLECTION (CONT'D):

TAX COLLECTION: STAFF #403

Up to 2012, the tax office collected the Earned Income Tax for the Township and the State College Area School District. Since July 2002, the School District paid the Township a fee based on half the actual costs of collecting this tax. Previously 1.65 FTEs had been assigned to collection of Earned Income Taxes and .5 FTE was assigned to collect Real Estate Taxes. Under Act 32, the Township is required to transfer collection of earned income tax to a county wide collector. In Centre County, the collector will be State College Borough (SCB). SCB began collecting taxes from employers and individuals for tax year 2012 and beyond. The Township was responsible for collecting 2011 fourth quarter employer reports and processing 2011 individual earned income tax returns. To that end, staff was assigned to this function throughout 2012. For 2013, .3FTE was assigned to this function finishing up claims and distributions paid to other municipalities for taxpayers in Patton Township as well as collection of delinquent balances. No further staff time is assigned to this function.

OTHER EXPENDITURES:

This category accounts for expenditures that do not fit elsewhere in the budget.

Refund Prior Year Revenues: #491.000

This account provides for refunds of Real Estate Tax, Local Services Tax, and Real Estate Transfer Tax payments received in a previous year that were paid in error or reversed by the State. No amounts are budget for 2021 and 2022

Accrued Compensated Absence: #492.170

This account shows the annual expense to the reserve fund for severance obligations (sick leave, personal leave and vacation leave). As recommended by the Auditors, the Township began setting aside funds in 1993 as a reserve to normalize the unpredictable year- to-year variations in expenditures. See the Designated Reserve Fund: Accrued Compensated Absences for more information. In 1998 the Board of Supervisors approved a policy to budget \$5,000 for this account only if the balance fell below 10% of our obligation. As of the December 31, 2019 audited financial statements, this obligation is approximately \$620,000. A number of separations are anticipated over the next several years in police and public works, therefore, the allocation is being increased over the next several years.

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	EXPENDITURES: GENERAL GOVERNMENTS	 				
	GENERAL GOVERNMENT					
	GENERAL					
400 .113 .311 .316 .321 .341 .342 .352 .361 .421 .423 .424 .425 .426 .430 .460 .530	Salaries - Governing Body Professional Services-Financial Professional Services-Codification Communications-Phone/Internet Advertising Printing Insurance-Business Liability Electricity-Charging Station General LST Collection Fees Centre County Tax Collection Costs - EIT Employee Appreciation Wellness Programs COVID 19 Expenses Training & Seminars Centre Region COG-Administration	22,000 42,742 1,195 22,443 19,856 0 28,876 0 13,401 8,345 54,911 1,153 1,603 0 9,877 87,905	20,625 44,631 4,246 28,736 18,497 0 29,767 0 14,870 8,564 46,103 1,310 1,687 0 7,694 118,774	20,625 40,317 4,034 25,756 22,888 0 31,835 390 15,959 7,398 50,333 1,310 1,620 159,633 1,181 118,775	20,625 44,631 4,236 27,747 23,575 200 32,790 1,000 16,438 7,620 51,843 1,350 1,669 0 7,700 110,736	20,625 45,256 4,295 28,135 23,905 203 33,249 1,014 16,668 7,727 52,569 1,369 1,692 0 7,808 112,286
	SUB-TOTAL	314,306	345,504	502,054	352,160	356,801
404 .314	LEGAL SERVICES Legal Services	18,000	24,000	24,000	24,000	24,000
.316	Other Legal Expenses	2,200	2,500	1,986	2,500	2,500
	SUB-TOTAL	20,200	26,500	25,986	26,500	26,500

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
, romber t	EXPENDITURES: GENERAL GOVERNMENT					
	OFNEDAL COMEDINATIVE (COMEDIA					
	GENERAL GOVERNMENT (CONT'D)					
409	TOWNSHIP BUILDINGS					
.142	Wages for Building, Grds Mtce, Road Crew	44,412	44,578	42,979	45,744	47,116
.182	Longevity	950	1,100	1,100	1,150	1,200
.183	Building and Grounds Maintenance Overtime	2,595	3,574	262	585	603
.226	Cleaning & General Supplies	2,410	3,029	1,370	2,500	2,535
.230	Heating & Fuel	0	928	0	500	507
.250	Repair & Maintenance Materials	2,481	2,219	1,032	2,000	2,028
.351	Property Insurance	15,206	15,662	22,894	24,038	24,375
.361	Public Utility Service - Electric	19,830	20,066	18,444	18,758	19,021
.362	Public Utility Service - Gas	3,282	3,550	2,885	2,935	2,976
.365 .366	Public Utility Service - Trash Removal Public Utility Service - Water	1,844 1,747	1,942 1,815	1,936 2,187	1,969 2,224	1,997 2,255
.373	Repair & Maintenance Services	15,212	1,013	11,197	11,388	11,547
.740	Capital Equipment	29,985	14,722	4,675	6,000	6,084
.742	Landscaping	29,903	4,550	4,073	1,062	1,077
.743	Allocation to Building Refurbishment Reserve	0	41,500	41,500	37,000	38,500
.746	New Website	0	26,268	1,065	5,756	26,268
.747	Broadband Expansion	4,980	25,000	2,948	25,000	75,000
., -,	Broadbaria Expansion	4,500	20,000	2,040	20,000	70,000
	SUB-TOTAL	144,932	210,503	156,474	188,609	263,089
	TOTAL GENERAL GOVERNMENT	479,437	582,507	684,514	567,269	646,390

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
TTOMBER T	EXPENDITURES: GENERAL GOVERNMENT S			1110020125	11101 0025	1011207101
		, i	•			
	ADMINISTRATION					
401 .114	Finance Director Salary	102,387	102,834	96,854	105,484	108,649
.121	Manager Salary	121,441	134,025	115,557	124,968	128,717
.140	Accountant Salary	47,984	47,283	46,203	55,454	57,118
.141	Administrative Secretary Salary	54,733	54,908	50,285	55,661	57,331
.142	Receptionist Salary	28,079	32,959	30,968	34,108	35,131
.144	Communications Director	0	40,000	0	40,000	41,200
.150	Employee Benefits	212,653	222,442	177,845	177,597	186,477
.182	Longevity	3,200	2,300	2,300	2,950	3,100
.210	Office Supplies	4,837	5,370	4,456	4,532	4,595
.250	Repairs / Maintenance - Office Equip.	0	0	0	0	0
.325	Communications-Postage	2,281	2,537	2,872	2,921	2,962
.337	Auto Allowance	1,735	1,887	1,080	1,099	1,114
.353	Surety & Fidelity Bond	3,871	3,740	4,073	4,277	4,337
.420	Dues, Subscriptions	831	8,500	573	8,500	8,619
.460	Training & Seminars	7,303	8,000	809	8,000	8,112
.530	Information Technology Services	46,930	70,985	62,745	70,162	71,144
.700	Wage Study		5,000	0	8,500	0
.740	Machine & Equipment Capital	13,279	21,192	23,218	23,613	23,944
	TOTAL ADMINISTRATION	651,545	763,962	619,838	727,826	742,550

ACCOUNT	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
ACCOUNT NUMBER 402 .140 .114 .150 .182 .210 .241 .253 .321 .740	ACCOUNT TITLE EXPENDITURES: GENERAL GOVERNMENT S TAX COLLECTION TAX COLLECTION: ELECTED Salaries Finance Director 5% Benefits Longevity Office Supplies Other Operating Expenses Surety & Fidelity Bond Telephone Capital Purchases SUB-TOTAL	ACTUAL	BUDGET	2020 PROJECTED 54,652 5,098 31,969 1,350 0 9,095 750 0 0 102,914	2021 PROPOSED 61,837 5,552 32,253 1,350 0 9,250 750 5 0 110,997	2022 FORECAST 63,692 5,719 32,737 1,350 0 9,380 750 5 0 113,633
	TOTAL TAX COLLECTION	107,713	110,102	102,914	110,997	113,633

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	EXPENDITURES: GENERAL GOVERNMENT S	SERVICES (CONT'C)) 			
	OTHER EXPENDITURES					
491 .000 489 .000 492 .170	Refund Prior Year Revenues Prior Years Expenditures (Insurance Bills) Alloc. to Accrued Comp. Absence Reserve	5,449 0 42,778	0 0 25,000	0 0 0	0 0 25,000	0 0 25,000
	TOTAL OTHER EXPENDITURES	48,227	25,000	0	25,000	25,000
	TOTAL GENERAL GOVERNMENT SERVICES	1,286,922	1,481,571	1,407,266	1,431,092	1,527,573

EXPENDITURES: POLICE

The Patton Township Police Department is responsible for public safety and law enforcement in the Township. The Department currently has a force of 19 sworn personnel: a chief, three full-time detectives, three patrol sergeants, a half-time designated crime prevention officer (0.5 FTE), and 11.5 FTE patrol officers. The crime prevention officer also serves as a school resource officer (SRO) for the three public schools located in Patton Township. There are two full-time civilian employees in the police department as well. The 2021 CIP includes funding for an additional patrol officer position. An Administrative Sergeant position would be created with the addition of one sworn officer. A part-time civilian secretary position is also included in the 2021 CIP.

A third detective was appointed in April 2010. This was to relieve the workload which was being covered by patrol officers and provide a proactive response to drug-related activities by working more closely with the State Attorney General's Bureau of Narcotics Investigation.

In order to move towards staffing shifts with at least two patrol officers, the department hired an additional patrol officer in July 2009. With the economic downturn, the department's staffing level was attired by one patrol position. The addition of the school resource officer position in January 2018 made it necessary to staff the additional patrol officer position. An additional patrol officer was hired in May 2018. Sergeants' duties are now expected to become more supervisory rather than patrol oriented with at least 50% of their time allocated to administrative, management and training tasks.

A three-year labor contract was approved in 2019 covering the period January 1, 2020 to December 31, 2022. The Patton Township Police Officers' Association (PTPOA) represents all sworn personnel except the Chief. Related benefit costs pertaining to the contract have been incorporated into the budget.

The 2021 vehicle fleet will consist of 13 vehicles: 9 sedans and four 4x4 utility vehicles. Cars are assigned to the following uses: seven cars to active patrol use, two for criminal investigations, the Chief's vehicle, and two staff vehicles used for traffic, tactical driving training, travel to training, and as a patrol vehicle if one is out of service (see 410.741 and Appendix A: Designated Reserve Fund-Police Vehicle Replacement). In 2019, an extra retired patrol vehicle stayed in-service for the Ordinance Officer. In 2012, one patrol car was not taken out of service but instead kept as part of active patrol. Having seven patrol vehicles allows officers to be assigned a car, therefore allowing for longer vehicle life expectancy. In 2007, the policy on cruiser rotation was changed from a 5-year life to 6 years. This policy change accommodates the increase in staff size, and the increase in traffic and other police details.

Computers and radios are essential in law enforcement. The Patton Township Police Department joined the area-wide CRIMES II records system in 1989 and updated the system in 1998. A companion to the records system is Communications. The Patton Township Police Department is part of a regional digital (800 MHz), P-25, radio system with dispatch from the Centre County Emergency Communications Center (911). The Public Works department also uses the 800 MHz radio spectrum, further consolidating the area's emergency communications system. In 2000 the Township began equipping cars with Mobile Computer Terminals (MCTs). The MCTs allow officers to access information such as calls for service, driver's license/registration, and warrant information from their cars. All seven marked patrol vehicles have MCTs.

After extensive research by a consortium of local law enforcement agencies comprised of Ferguson Township, Penn State University, State College Borough, Centre County Emergency Communications and Patton Township, a contract was awarded to IPC Systems, Inc., in 2007 for a new records management and mobile computer data system. That system went live in June 2009. However, the vendor of that records management system which was shared regionally no longer provided service after 2018. In January 2017, a contract was awarded to Spillman Technologies, Inc. for a new records management system. The system did "go live" in January 2019.

The new system integrates with the County 911 dispatch center and MCTs, thereby allowing officers to efficiently complete reports in the field. Furthermore, the incident data, once reviewed for approval, will automatically update the records database eliminating the need for manual data entry. This will permit officers to remain on patrol and visible in the community instead of requiring them to return to station to manually complete a report.

The police department uses a function-based budget. Emergency Response and Patrol account for the majority of the Department's expenditures. Crime Prevention, Criminal Investigation, and Communications/Records are broken out as separate functions. The following budget sections provide the details of each functional category in the police department budget.

EMERGENCY RESPONSE AND PATROL #410

Emergency Response and Patrol are the basic functions of the Patton Township Police Department. The department provides response to calls for assistance from Township residents, businesses and the public, 24 hours per day, 365 days per year. Examples of calls to 911 include crimes-in-progress, traffic accidents, general requests for assistance (RFA), assistance at fire/ambulance scenes, and enforcement of Township ordinances such as weed violations, parking, dogs at large, and sidewalk obstruction (failure to remove snow/ice) violations. In addition to emergency response, patrol officers conduct neighborhood patrol, traffic enforcement, follow-up investigations, school walkthroughs, home vacation and business checks, child seat checks, and warrant details.

Another element of Emergency Response is critical incident intervention. Township officers may respond to incidents in Patton Township or in other Centre Region jurisdictions. The Patton Township Police Department has joined with other area agencies to mutually equip and train special response personnel to respond to any type of critical incident including hostage or high risk warrant situations.

Chief Salary: #410.122

The Chief is responsible for managing the operations of the police department. This position reports to the Township Manager. The Chief's salary is established by the Township's pay plan. Ninety percent of this salary is charged to Emergency Response and Patrol and ten percent to Communications and Records.

Sergeant Salary: #410.130

The patrol sergeants are responsible for direct supervision of the patrol officers and report to the Chief of Police. The appropriation for 2021 includes the salary for three full-time sergeants. The 2021 CIP includes funding for an additional Administrative Sergeant position. The hourly wages are set by contract with the PTPOA (see 410.141).

Police Officer Salary: #410.141

All police officer wages are set by negotiations between the PTPOA and Patton Township. A new three-year police contract began in January 2020. All but four officers (two hired in February 2018, one hired in May 2018 and one hired in October 2020) will be in the Police Officer 5 category in 2020. One Police Officer 5 is assigned 50 percent to Crime Prevention/Community Relations/School Resource Officer and 50 percent to Emergency Response and Patrol. Annual wages are calculated based on 2,160 hours per year per officer including holiday pay which is regularly scheduled as part of our 24 hour/day patrol coverage.

School Crossing Guard: #410.142

The Township had two crossing guard positions until Fall 2013, each covering two shifts: one at North Oak Lane and Douglas Drive and the other at School Drive and Douglas Drive. When a crossing guard resigned in late 2013, the need for two crossing guards was reviewed. The Board of Supervisors was advised that only one guard was needed for the School Drive/Douglas Drive intersection. Therefore, the crossing guard vacancy was not filled. Recently a desire has been expressed to staff a School Crossing Guard at the Grays Woods Elementary School. That position was filled in October 2019. The 2021 budget includes funds for two crossing guards.

In-House Automotive Services: #410.143

This line item accounts for the township mechanic's time used in police vehicle maintenance and repair. By hiring an onsite mechanic, the Township is saving on costly repairs because of an effective preventative maintenance program. The turnaround time on vehicle repairs is exceptional. This limits the likelihood of a vehicle shortage for patrol.

Employee Benefits: #410.150

This item provides for the cost of pension, health, dental, and life insurance, workers' compensation, unemployment insurance, and social security for police department employees assigned to emergency response patrol. The cost shown here is the Township's cost net of officers' contributions for health care and pension. Officers are required to contribute 2% of their base pay to the pension plan and 9% of health care premiums for 2021. In 2013, based on the actuary's recommendation, the Township changed to an updated mortality table for pension calculations. The 2021 Pension contribution will be \$242,737 spread amongst all police divisions.

Longevity Pay: #410.182

This item is set by negotiations with the Patton Township Police Officers' Association and applies to all incumbent officers completing 6 years of service. The payment schedule starts at \$800 per year and goes to \$3,000 after 25 years of employment.

Overtime Pay: #410.183

Overtime is required by contract when officers attend court or magistrate hearings scheduled at times other than during their regular shift, when officers work additional hours or shifts to fill in for others on leave, attend training outside their regular shift, or when an investigation requires work beyond the regular shift. The proposed 2021 budget is based on the 2020 experience of projected overtime hours and hours for the following: special traffic enforcement, outside requests for assistance by neighboring police jurisdictions and miscellaneous duty assignments. Any overtime incurred at Penn State Football games is reimbursed to the Township at two times the overtime rate, including benefits and overhead.

Supervisory Overtime: #410.187

This item covers sergeant's overtime resulting from patrol and supervisory duties. The proposal for 2021 is based on the 2020 budget plus the contracted salary increase. Any overtime incurred at Penn State Football games is reimbursed to the Township at two times the overtime rate, including benefits and overhead.

Office Supplies: #410.210

These include stationery and supply items used by the police department (e.g., print cartridges/toner, paper, tablets, calendars, staples, clips, pens, etc).

Gasoline: #410.231

This item reflects the cost of unleaded gas for the patrol vehicles as well as the staff and Chief's vehicles. The Township purchases gasoline at a 24-hour vendor's pump. The 2021 budget is based on the projected usage calculated at an estimated cost per gallon.

Clothing, Uniforms, Ammunition: #410.238

This category covers items such as uniforms, accessories, ballistic body armor (\$2,400), leather goods, and ammunition (duty and practice, \$9,900), Taser® cartridges (\$2,300), funds to outfit and equip one new officer (2,500) and an annual \$350 per officer boot and glove reimbursement as provided by the PTPOA contract (\$6,300). The proposed budget for 2021 is based on routine uniform and ammunition replacement, and other equipment items.

Other Operating Expenses: #410.239

A wide variety of items and services are necessary to ensure that the department functions properly. Examples of some of the costs involved include speed timing unit calibrations (\$2,755/year) which must be certified every 60 days, fire extinguisher recharges, criminal justice reference books (700), and command post costs (\$2,500). Additional costs include a fee (\$1,000) for medical oversight of the department's AED (automated external defibrillators) and naloxone program (\$500) and a resource search program (\$2,000). Funds (\$2,000) are also set aside here for equipment for the crisis negotiation team.

Small Tools/Minor Equipment: #410.260

Included for 2021 are funds for the following: Two Remington 870 police shotguns (\$1,300), Smoke canisters (\$1,500), distraction devices (\$1,550), Batteries for old AED's (\$1,110), Portable Breath Test devices (\$2,500), new cameras for patrol vehicles (\$1,800), new pepper spray cannisters (\$850), and miscellaneous minor equipment.

Communications - Phone: #410.321

This account includes all long distance and cellular phone charges for the seven marked patrol vehicles, and staff. The 2020 budget continues to include reimbursement to officers for cell phone costs that allow them to be easily accessible for emergency call outs.

Communications - Postage: #410.325

Stamps, stamped envelopes, special postage service fees, and shipping costs are included in this category.

Communications - Radio Equipment: #410.327

All police mobile radios, as well as the police base station, operate on a computer-controlled 800 MHz, P-25, digital system. This maximizes channel usage potential. Included in the proposed 2021 budget are funds for spare batteries for the portable radios.

Auto Allowance: #410.337

This is the reimbursement paid to officers who use their own vehicles for non-patrol functions such as court, etc. The rate is established by the police contract which follows the current IRS rate.

Advertising: #410.341

Advertising expenses for the police department include notice of hiring and seasonal advisories. The 2021 budget includes funding to advertise for the part-time secretary position.

Printing: #410.342

This account is used for the printing of departmental forms, such as ordinance warning/violation forms, and citations.

Property Insurance: #410.351

This line item represents the cost of insurance coverage on department property including police cars.

<u>Liability Insurance</u>: #410.352

This line item provides for police professional liability insurance.

Cruiser Maintenance: Parts and Service: #410.374

Parts for repair and vehicle upgrades (such as lighting) are included in this line item.

Laundry Service: #410.440

This line item includes cleaning of uniforms and other items.

Meetings, Conferences, Seminars, Dues: #410.460

The Department continues to emphasize the importance of training. Training ensures officers remain at their most efficient and effective in their public service duties. Whenever possible, free training or outside funding sources are utilized. Also included are law enforcement membership fees and publications.

Officers are required by the Municipal Police Officers' Training Commission to complete yearly training updates. This will be completed online. Officers are certified by in-house instructors in first aid and in the use of AEDs (automated external defibrillators), oxygen and CPR. Annual certification is also conducted in the use of firearms, expandable baton and Tasers®.

The Department will send officers to non-mandatory training courses in areas such as: less-than-lethal force, accident investigation, crime scene management, firearms, supervisory skills, hostage negotiations, crisis intervention team, De-escalation, professional standards training, tactical, and leadership training. Specialized training for the three detectives (see #416.460) and the crime prevention officer (#413.460) is found in the respective program budgets.

Previously listed training will continue on an annual basis. The 2021 budget proposes the following training: supervisory training, crisis negotiations training, executive development, Taser recertification and crime scene training, annual inservice/specialty training including implicit bias/cultural diversity (\$3,000), accident reconstruction, use of force, EVOC instructor training (\$2,000) and crisis intervention training (\$2,600), firearms and drug recognition expert training. The annual fee for the Accreditation Program (\$1,000) is also included.

Hiring/Promotion Expense: #410.461

The current police officer certified list will expire on May 31, 2022. Three patrol positions were filled in 2018 as a result of a promotion (in 2017) and a retirement (in 2018). An additional officer was hired to have sufficient staffing while accommodating the School Resource Officer position. The department went through the hiring process in 2020 as one police officer will retire in December 2020 and one officer was hired in October 2020. An additional patrol position has been budgeted for 2021. This line item includes funding for expenses related to testing and attending the police academy (tuition, room and meals), medical and psychological testing.

Machinery and Equipment: #410.740

Items costing more than \$4,000 are included in this line item. The 2021 budget proposes the purchase of two new AED's (\$5,000). Rather than paying \$8,000 per year for warranty (\$5,000) contingency funds have been added for any potential body camera or mobile video recorder equipment issues.

Allocation to Police Vehicle Replacement Fund: #410.741

This account for the annual appropriation for the police vehicle replacement (see Restricted Reserve Fund – Police Vehicle Replacement). All patrol car vehicles are purchased through cooperative or state contract bid programs. In keeping with the police vehicle replacement fund matrix, one new police vehicle is proposed for purchase in 2021.

CRIME PREVENTION / COMMUNITY RELATIONS #413

The primary functions of the crime prevention/community relations division include working with businesses and homeowners on crime prevention and security, instructing bank employees and other local businesses on how to deal with robberies and potential fraud, Junior Police Academy, Patton Township Safety Fair, providing training on Run-Hide-Fight, and Citizens' Police Academy.

Currently, a police officer is assigned, half-time, to School Resource Officer and crime prevention/community relations activities. That time and associated costs are included in the Crime Prevention/Community Relations portion of the police department budget. The balance of this officer's time is charged to the Emergency Response/Patrol section.

Beginning in 2018, a police officer was assigned as a School Resource Officer and a Community Relations Officer. The State College Area School District will reimburse the Township for 38.5% of this Officer's pay plus benefits and overhead.

The School Resource/Community Relations officer has a strong and amicable relationship with the Patton Township Business Association and Township schools. A great deal of support for the annual Patton Township Safety Fair comes from the Patton Township Business Association.

Due to COVID-19 the Patton Township Police Department was unable to hold a Safety Fair in 2020. The Safety Fair provides opportunities for children and adults to meet first responders during a relaxed and fun-filled day. Patton Township would like to commend the Patton Township Business Association for their tremendous support of this important community event. The business association will continue to be an active participant in future fairs, and we look forward to holding the 2021 Fair.

Funding for the Crime Prevention/Community Relations officer to attend crime prevention related courses is budgeted in 413.460

CRIME PREVENTION / COMMUNITY RELATIONS (CONT'D) #413

Police Officer Salary: #413.141

This reflects fifty percent of the salary of a Patrol Officer 5. Benefits are reflected in the Patrol category.

Overtime Pay: #413.183

Overtime compensation is required when this officer performs functions outside his regular duty. This account includes extra time for Junior Police Academy, financial institution security training, safety programs at various businesses(run-hide-fight), Law Enforcement Day activities and the Safety Fair.

Other Operating Supplies & Minor Equipment: #413.242

This line item provides for supplies (coloring books, hats, pamphlets, stickers and rulers, etc.) for community safety and awareness activities. Items for Junior Academy and Safety Fair are included as well.

Meetings, Conferences, Seminars, Dues: #413.460

Specialized training in the crime prevention/community relations and SRO training is funded in this line item.

Machinery and Equipment (Major): #413.740

No items are budgeted for 2021.

CRIMINAL INVESTIGATION #416

This division is comprised of three full-time detectives assigned to investigations. A third detective position was filled in April 2010. A third detective provided a more proactive response to drug related activities by working more closely with the State Attorney General's Bureau of Narcotic Investigation and assisted in relieving excess workload currently covered by patrol officers.

Detectives usually work in 'plain clothes' and are responsible for the investigation of most crime reported in the Township. The Emergency Response/Patrol officers routinely handle minor incidents. Major investigations requiring extensive work hours, special technical capabilities, etc. are coordinated with outside agencies such as the State Police, FBI and State Attorney General's office. The detectives work together and with other police agencies and the county district attorney's office.

Each detective is assigned an unmarked car. In 2010, the Centre County District Attorney's Office provided the use of a county vehicle to the department for investigative work.

Police Officer Salary: #416.141

One officer has been assigned full-time to this function since 1989. A second detective was appointed to the position in July 2000. The newly assigned third detective assumed responsibilities in April 2010. Their salaries are set by contract with the PTPOA. Detectives' rates are 4% above a Police Officer 5 salary (Police Officer 5 - see #410.141).

In-House Automotive Services: #416.143

This line item provides for maintenance work on the detectives' vehicles by the Township mechanic.

Employee Benefits: #416.150

This line item provides for the cost of pension, health, dental and life insurance, workers' compensation and unemployment insurance and social security of the officers assigned detective duties. The explanation in Patrol #410.150 regarding pension obligation and health insurance contributions applies to the detectives' benefits in this line item.

CRIMINAL INVESTIGATION (CONT'D) #416

Longevity Pay: #416.182

This item is set by the contract with the PTPOA. The payment schedule is found in the Emergency Response/Patrol section of the budget.

Overtime Pay: #416.183

Overtime compensation is required when the detectives attend court, hearings or have interviews or calls for investigations not occurring during the regular shift. Any overtime incurred at Penn State Football games is reimbursed to the Township at two times the overtime rate, including benefits and overhead.

Gasoline: #416.231

This account provides for the gasoline used in the detectives' vehicles.

Clothing, Uniforms, Ammunition: #416.238

The detectives receive an annual clothing and shoe reimbursement. This amount is set by contract with the PTPOA.

Other Operating Expenses: #416.239

This account provides for minor items for the detectives. The 2021 budget includes crime scene materials, reserve for possible DNA services (\$2,500) and vehicle rental fee for the drug investigator (\$4,000).

Small Tools/Minor Equipment: #416.260

This line item includes tools and equipment costing less than \$4,000. Included for 2021 is funding for cell phone forensic analysis software (\$2,600), a new Nikon camera Body (\$1,900), new cell phone forensics computer (\$3,500) and miscellaneous small tools (\$1,400).

Communications - Phone: #416.321

This account provides for the service of all land and cell phone service by criminal investigation (three detectives).

CRIMINAL INVESTIGATION (CONT'D) #416

Communications - Radio Equipment: #416.327

This account covers spare portable radio batteries.

Property Insurance: #416.351

This account provides for the cost of the insurance for the detectives' vehicles.

Liability Insurance: #416.352

This account covers a prorated share of the department's police officers' liability insurance coverage.

Repair and Maintenance of Vehicles: #416.374

This account provides for the maintenance and repair parts and service for the detectives' vehicles.

Laundry Service: #416.440

Because the detectives wear business clothes instead of uniforms, this line item accounts for the cleaning of their attire as negotiated in their contract.

Meetings, Conferences, Seminars, Dues: #416.460

Specialized training in the criminal investigation field is funded in this category. Courses in child abuse, narcotics investigation, cell phone forensics, sex crimes, homicide, photography, crime scene and hostage negotiations are examples of training programs that our officers have attended. Membership dues for investigative organizations such as the Pennsylvania Narcotics Officers' Association, PA Homicide Investigators and MAGLOCLEN (Middle Atlantic-Great Lakes Organized Crime Law Enforcement Network) are included.

COMMUNICATIONS/RECORDS #417

The key support systems for the department are in the Records Section and the communications apparatus. In 1998 the Patton Township Police Department joined in a then state-of-the-art program (CRIMES III) with other area police departments. This section of the budget provides for the costs of maintaining and upgrading those systems. It also includes the mobile computer terminals (MCTs) which allows patrol car computers access to calls for service information and the ability to access driver's license/registration information, warrant information, etc.

After extensive research by a consortium of local law enforcement agencies comprised of Ferguson Township, Penn State University, State College Borough, Centre County Emergency Communications and Patton Township a contract was awarded to a records management company in 2007 for a new records management system. The system went live in June 2009. However, the vendor of that records management system which was shared regionally no longer provided service after 2018. In January 2017, a contract was awarded to Spillman Technologies, Inc. for a new records management system. The system did "go live" in January 2019.

The system interfaces with the MCTs, thereby allowing officers to efficiently complete reports in the field. Furthermore, the incident data, once reviewed for approval, will automatically update the records database eliminating manual data entry. This will permit officers to remain on patrol and visible in the community instead of requiring them to return to station to complete reporting paperwork.

Patton Township became a partial owner (12.5%) of the system along with other local municipalities.

Chief Salary: #417.122

One-tenth of the Chief's time is assigned to this function. The Chief oversees the recording and entry of data as well as the preparation of reports. The balance of the Chief's salary is assigned to Emergency Response/Patrol.

Secretary Salary: #417.140

The police secretary position is a full-time position, with responsibilities for the police department reception and for police records. The salary is set by the Township's pay plan. An addition part-time secretary position was added in 2021.

Records Clerk Salary: #417.141

This full-time position operates under the supervision of the police secretary. The clerk performs intermediate clerical work in logging and inputting of reports and related data.

COMMUNICATIONS/RECORDS (CONT'D) #417

Employee Benefits: #417.150

This item provides for the cost of pension, health and life insurance, workers' compensation, unemployment insurance and social security for the police department's civilian employees and a prorated share of the Chief's benefits.

Longevity: #417.182

This account provides for a scheduled payment to non-salaried employees completing six or more years' employment with the Township.

Overtime Pay: #417.183

This account covers any overtime required for the department secretary and records clerk.

Contracted Services (Computer): #417.450

This account covers maintenance costs related to the new records management system. Patton Township is a 12.5% owner of the new system. Included in the proposed 2021 budget is \$10,000 for RMS Hosting Fees. RMS Maintenance Fee (\$15,300 for 2021). The Mobile Computer Terminal (MCTs) airtime costs for eight computers (\$8,000) are in this line item. Also included in this line item are costs related to the operation of the Centre County Central Booking Center that is located at the Centre County Correctional Facility (\$0). This is due to revenues (court costs paid by defendants) exceeding expenditures.

Meetings, Conferences, Seminars, Dues: #417.460

Included in this category is training for the police secretary, records clerk and new part-time secretary.

Hiring Expense: #417.461

This line item covers hiring expenses as needed.

COMMUNICATIONS/RECORDS (CONT'D) #417

Machinery and Equipment: #417.740

The proposed 2021 budget includes funding for one computer system and a contingency of \$3,000.

CRIMES System Software Upgrade: #417.741

The current Records Management System went live in January 2019. \$145,000 had been encumbered by the end of 2017 towards the system. \$40,101 is budgeted for 2021 to complete the purchase and installation of the new records management system.

<u>Automatic License Plate Recognition (ALPR)</u>: #417.744

An Automatic License Plate Recognition System would be placed on a marked patrol vehicle. The system consists of two cameras, on high resolution digital camera and an IR camera. These cameras capture images of license plates to locate stolen, wanted or suspected vehicles. The system can also be used to locate suspects, victims, witnesses, missing children and protect the public during special events or situational awareness.

External Consultant: #417.745

To ensure that the Patton Township Police Department is providing the best possible public safety services to the residents of Patton Township, the policies and procedures of the department should be reviewed by an independent source. This project would set aside money to hire an external consultant to review the policies and procedures and make recommendations to strengthen these guidelines for the department. Contemporizing the policies and procedures will limit or eliminate liability the department and its officers could face in the future. An external review should be conducted at least every 10 years.

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	EXPENDITURES: POLICE					
410	EMERGENCY RESPONSE PATROL					
.122	Chief Salary	96,195	97,563	98,542	100,141	103,145
.130	Sergeant Salary	270,778	391,528	264,908	288,665	295,882
.141	Police Officer Salary	943,278	976,749	951,114	1,022,382	1,057,942
.142	School Crossing Guard	4,783	11,039	9,432	11,227	11,564
.143	In-house Automotive Services	21,381	9,640	16,686	17,854	18,390
.144	Enforcement Officer	0	15,600	14,300	16,442	16,935
.150	Employee Benefits	718,516	791,380	723,073	730,321	766,837
.182	Longevity Pay	13,900	22,250	15,850	17,350	17,850
.183	Overtime Pay	78,934	79,490	41,670	82,073	84,535
.187	Supervisory Overtime	10,403	11,831	5,241	12,216	12,582
.210	Office Supplies	2,307	4,568	1,602	1,870	1,642
.231	Gasoline	29,189	29,435	26,947	27,755	28,587
.238	Clothing, Uniforms, Ammunition	25,708	34,848	30,214	30,818	31,434
.239	Other Operating Expenses	9,229	9,992	9,718	9,912	10,110
.260	Small Tools/Minor Equipment	13,621	15,068	11,774	12,009	11,177
.321	Communications-Phone	8,246	8,605	8,605	8,777	8,952
.325	Communications-Postage	781	814	1,024	1,044	1,064
.327	Communications-Radio Equip.	775	5,060	5,060	1,370	1,397
.337	Auto Allowance	1,672	1,918	1,663	1,918	1,975
.341	Advertising		5,500	0	2,500	2,500
.342	Printing	210	779	465	573	638
.351	Property Insurance (Cruisers, Radios, etc)	8,805	9,069	9,783	10,272	10,786
.352	Liability Insurance	11,371	11,712	12,529	13,155	13,813
.374	Cruiser Maintenance: Parts and Service	14,961	13,539	17,463	15,872	18,229

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	EXPENDITURES: POLICE (CONT'D)					
	EMERGENCY RESPONSE PATROL (CONT'D)					
410 .440 .460 .461 .740 .741	Laundry Service Meetings/Conferences/Seminars/Dues Hiring / Promotion Expense Machinery and Equipment (Major) Allocation to Police Vehicle Reserve Fund	4,483 16,218 91 18,838 0	4,848 14,943 15,382 30,305 49,000	5,204 15,792 3,092 10,002 49,000	5,308 21,564 21,328 10,305 50,000	5,414 21,995 15,278 10,980 50,000
	TOTAL EMERGENCY RESPONSE PATROL	2,324,671	2,672,455	2,360,753	2,545,021	2,631,633
413	CRIME PREVENTION/COMMUNITY RELATIONS	<u>3</u>				
.141 .183 .242 .460	Police Officer Salary Overtime Pay Other Operating Supplies & Minor Equipment Meetings/Conferences/Seminars/Dues	44,070 0 5,137 908	45,316 500 5,655 1,000	42,527 0 5,480 932	43,274 500 5,655 1,000	44,356 500 5,768 1,000
	TOTAL CRIME PREVENT./COMMUN. RELAT.	50,115	52,471	48,939	50,429	51,624

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	EXPENDITURES: POLICE (CONT'D)					
416	CRIMINAL INVESTIGATION					
.141 .143 .150 .182 .183 .231 .238 .239 .260 .321 .327 .351 .374 .440	Police Officer Salary In-house Automotive Employee Benefits Longevity Pay Overtime Pay Gasoline Clothing, Ammo Other Operating Expenses Small Tools/Minor Equipment Communications-Phone Communications-Radio Equipment Property Insurance Repairs & Maintenance of Vehicles Laundry Service	246,776 1,581 118,177 4,050 40,209 2,994 3,198 32 4,357 965 0 1,142 0 790	282,770 1,205 115,003 7,200 45,312 3,084 4,450 6,597 7,450 1,415 339 1,176 848 2,273	253,734 2,344 118,177 7,950 40,953 3,084 3,300 6,372 5,690 984 0 1,258 633 1,358	263,078 2,461 119,301 8,100 42,285 3,176 3,300 7,699 9,400 1,003 339 1,321 848 1,693	269,655 2,535 125,266 8,250 43,659 3,271 3,300 7,852 5,920 1,023 345 1,387 873 1,743
.460	Meetings/Conferences/Seminars/Dues	1,004	6,189	5,257	9,189	7,404
	TOTAL CRIMINAL INVESTIGATION	425,275	485,311	451,094	473,193	482,483

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
.122 .140 .141 .150 .182 .183 .450 .460 .740 .741 .742 .744	EXPENDITURES: POLICE (CONT'D) COMMUNICATIONS / RECORDS Chief Salary Secretary Salary Records Clerk Salary Employee Benefits Longevity Overtime Contracted Services (Computer) Meetings/Conferences/Seminars/Dues Machinery & Equipment (Major) Records Management System Emergency Communications Upgrade Automatic License Plate Recognition External Consultant	11,075 54,303 43,954 55,013 2,600 4,490 4,967 2,823 1,612 0 1,788 0	10,841 75,934 44,111 63,570 2,700 4,500 33,000 4,850 15,389 40,101 0 20,000 15,000	10,644 55,247 40,019 56,920 2,700 13,676 11,985 4,261 15,389 0 0	11,127 77,393 45,285 56,815 2,700 4,500 33,985 5,851 5,897 0 0 20,000 20,000	11,461 79,715 46,644 59,656 2,700 525 34,664 5,967 4,500 150,000 0
	TOTAL COMMUNICATIONS / RECORDS	182,626	329,996	210,841	283,553	395,832
	TOTAL POLICE EXPENDITURES	2,982,687	3,540,233	3,071,627	3,352,196	3,561,572

EXPENDITURES: PUBLIC WORKS

I. Overview

The Public Works Department is responsible for maintaining Township roads and facilities, engineering review of new and existing infrastructure, and administration of construction contracts. The Director of Public Works oversees the department's activities and also serves as the Township Engineer. The road crew provides maintenance for facilities and is under the direction of the Assistant Road Superintendent. The Director, a registered professional engineer and carries out the engineering duties. The Zoning Officer, Assistant Director/Engineer, Engineering Technician, and Department Secretary provide support. In 2013 it was determined that the Departments immediate needs could best be served by a Project Manager in lieu of an Assistant/Director Engineer. With the Township's park development slowing down, it was determined to reclassify the Parks Project Manager position to Public Works Project Manager. Many of the duties of the position are similar; however, this reclassified position will manage projects outside of a "parks" classification. In 2014, the duties of the Road Superintendent were revaluated. It was determined to hire an Assistant Road Superintendent to directly manage the Road Crew and have the Road Superintendent assist with responsibilities that were previously performed only by the Director. The major functions of the Public Works Department are:

A. Maintenance

- 1. Roadways the Road Crew maintains roadways, curbing, sidewalks, traffic signs, traffic signals, pavement markings and roadside vegetation.
- 2. Snow and Ice Control the Road Crew schedules shifts in the winter so that plow and salt trucks are on the streets when needed for vehicle safety. At times there will be 24-hour coverage during prolonged snowfalls. The Crew follows a rotating on-call schedule to ensure coverage for events or emergencies that happen outside of normal work hours.
- 3. Leaf and Brush Collection In addition to the regular spring and fall leaf and brush collection, the Crew conducts monthly leaf/brush collection from residential areas, on the first week of the month. About 800 truckloads of leaves are collected from early October to early December. The crew also assists State College Borough with operation of the Leaf Compost Facility, as necessary.
- 4. Stormwater System Maintenance the Road Crew maintains the Township's system of pipes, catchbasins, inlets, swales and culverts.

I. Overview (CONT'D)

B. <u>Engineering</u>

- Facilities Management The department conducts roadway pavement inspections twice a year, issues
 and inspects roadway occupancy permits, locates the Township's underground pipes and lines for PA
 ONE CALL requests, manages the Township's traffic signals and carries out the Park Development
 Program.
- 2. Land Development The engineer and zoning officer review all plans, work as staff for the Planning Commission, inspect construction for new Township facilities, and answer inquiries from citizens and developers.
- 3. Other duties The Department responds to citizen inquiries regarding drainage, traffic and pedestrian issues; administers the traffic calming program and consultant contracts; maintains contacts with other municipalities, authorities, PennDOT, DEP, and utilities in the region; serves on regional technical advisory committees and other ad hoc groups; and supports the maintenance work of the road crew. The Director manages the NPDES Stormwater permit program with assistance from the Engineering Technician.

C. Construction Contracts

Each year the Township bids the road-resurfacing program for completion by contract. Other contracts are bid, awarded, and managed as needed for Township projects; such as: gasoline, diesel fuel, concrete, aggregates, and asphalt.

D. Other Responsibilities

In addition to its major functions, the Public Works Department has responsibilities for the following:

- 1. Public grounds maintenance including the Township Buildings.
- 2. Vehicle and equipment maintenance, including police vehicles and other Township owned administration cars.
- 3. Maintenance of parks and park areas, outside of the regional parks' maintenance program administered by Centre Region Parks and Recreation.

II. Commentary

Some of the noteworthy elements of the 2021 budget include the following:

A. Road Maintenance

In 2021, the Budget continues an increase in the general fund contribution to The Road Resurfacing Reserve Fund to \$100,000 so that necessary curbing may be completed with upcoming road resurfacing projects. The typical overlay projects recommended by the Fall and Spring Road Report will continue in 2021.

B. Salt Prices

The 2021 budget includes our projected salt usage at \$78.50 per ton, which is the fixed per ton price in the 2020-2021 COSTARS Sodium Chloride Contract. This is the same price as last year's contract. Staff should continue to pay close attention to salt prices so that adjustments can be made.

C. Homestead Farms

The improvements to the roads in Homestead Farms development begun in 2011 will be completed with the replacement of curbing and the repaying of the wearing surface on Crandall Drive.

D. Stormwater MS4 Project

The project required by the recent MS4 project will begin with hiring an engineer to complete the engineering and design for the streambank restoration project identified in the joint Pollutant Reduction Plan. This project must be completed by 2025 in accordance with the MS4 Permit.

E. Scotia Road Surface Improvement

Scotia Road from Meeks Lane to Marysville will have a full depth reclamation to stabilize the subgrade and subbase and receive a new asphalt course to correct this old country road. Work to install new stormwater culverts and inlets is in the process of completion.

F. Toftrees Corridor Improvements

The older section of Toftrees Avenue extending from the Waddle Road to the entrance of The Station development will begin to receive a facelift adding sidewalks on both sides along with accommodations for bicycle lanes, lighting and parking. This will utilize all of the space inside the Townships existing right-of-way.

II. Commentary (Cont'd)

G. Road Resurfacing Reserve Fund

The Public Works Department is proposing a \$103,000 General Fund contribution to the Road Resurfacing Fund for 2021. A detailed description of this fund can be found in the Designated Reserve Fund section of the budget.

H. Traffic Signal Battery Backup

The Public Works Department will be reviewing the battery backup systems for signals along Atherton for use of these funds. Funds for this project were encumbered from the developer of the Trader Joe's site.

I. Road Equipment Reserve Fund

The Public Works Department is proposing an allocation of \$75,000 to the Road Equipment Reserve Fund. A detailed description can be found in the Designated Reserve Fund of the budget

III. LFT Expenses

Each year the Township receives an allocation from State Liquid Fuel Taxes (LFT) collected on gasoline and diesel fuel sales. The amount provided is based on a municipality's road mileage and population. The expected allocation for 2021 is \$440,668. This is a decrease of approximately 9.9% from the 2020 actual liquid fuels funds.

Each year the Township expends these LFT funds on eligible road maintenance and related items such as asphalt, road salt, and electric expenditures for traffic signals. Beginning with the 2006 budget, the Department provided a detailed plan of the specific expenses that will be paid with LFT funds. Where LFT funds are allocated to Reserve Funds, separate allocations from the LFT funds and General funds are denoted. Following are the proposed 2021 allocations:

<u>Line Item</u>		LFT Expense	General Fund Expens	<u>se</u> <u>Total</u>
Repair & Maintenance Supplies (SALT)		\$ 62,083	\$ 33,619	\$ 95,702
Repair & Maintenance of Vehicles		\$ 31,365	\$ 35,403	\$ 67,709
Electricity/Traffic Signals		\$ 7,671	\$ 0	\$ 7,671
Allocation to Equip. Replacement Res.		\$ 150,000 ⁽¹⁾	\$ 75,000	\$ 225,000
Allocation to Road Improvement Res.		\$ 350,000	<u>\$ 103,000</u>	\$ 453,000
·	Total	\$ 552,765	Total \$ 231,105 T	otal \$ 783,870

⁽¹⁾This is the maximum allowable amount of LFT funds (20%) that may be utilized for equipment purchases plus the 20% allowable from 2020.

IV. <u>Line Item Detail</u>

PUBLIC WORKS #430

Salary - Road Superintendent: #430.122

The Road Superintendent's salary is established as part of the Township's pay classification plan.

Assistant Public Works Director - Salary: #430.125

The salary is established as part of the Township's pay plan. The Assistant Director also serves as the Assistant Township Engineer. The Assistant Director works with the Director, Engineering Technician, and Road Superintendent in field layout of public works construction projects, project management, and provides support for other department functions.

Public Works Director - Salary: #430.130

The employee in this position also serves as Township Engineer. The salary is established as part of the Township's pay plan. To reflect his work and oversight in Planning/Zoning functions, 20% of the director's salary is assigned to Zoning.

Secretary - Salary: #430.140

This position is assigned full-time to the Public Works Department. Duties include secretarial services for the Public Works Director, Assistant Director, Zoning Officer, Planner, Parks Projects Manager, and Road Superintendent; the maintenance of zoning and sign permits; and secretarial work for the Planning Commission, Zoning Hearing Board, Sign Review Board and Water Authority. One-half of the secretary's salary is assigned to Planning/Zoning.

Public Works Project Manager: #430.141

The salary is established as part of the Township's pay plan. The Project Manager will assist the Director by managing the day to day administration activities of assigned projects. A portion of this position's salary is paid from the General Fund – Parks where a small amount of duties are still required to be managed by this position in 2021.

PUBLIC WORKS (CONT'D) #430

Engineering Technician – Salary: #430.142

This employee assists the Director by collecting traffic data, performing routine field work, and maintaining mapping and databases. In 2009, the Engineering Technician began providing the Police Department mapping showing all reportable crashes within Patton Township. This information will be utilized to possibly alert Police and Public Works Staff of possible areas to further investigate. In 2010 the Engineering Technician provided the complete data base of all Township road signs including condition. This information will be utilized to determine the extent of the work to be performed over the next four to five years replacing signs that do not meet sign retro-reflectivity standards. This full-time position was created in April 2007. In 2012, this position was provided an increase in pay due to the additional responsibilities picked up with the departure of the Assistant Engineer. The salary is set by the Township's Pay Plan.

Salaries - Road Crew: #430.143

Road crew salaries are established as part of the Township pay plan. Proposed 2021 staffing consists of eleven (11) full-time road crew employees, 1 building maintenance employee, and 1 mechanic position. This is the same level of staffing as 2020. Portions of the road crew salaries are assigned to the Police, Buildings, and Parks budgets to account for services performed to support these functions. Seasonal workers if required may be available on standby during the winter months if additional assistance is needed. The Public Works Department created a new position in 2014, the Assistant Road Superintendent to directly supervise the Road Crew. The Road Superintendent will take on higher level responsibilities to assist the Director.

Employee Benefits: #430.150

This item covers the cost of pension, health and life insurance, workers' and unemployment insurance and social security for the Public Works Department employees. When Road Crew employees work on police vehicles, building maintenance and in the parks, their wages are assigned to those departments but benefits are still assigned to this line.

PUBLIC WORKS (CONT'D) #430

Longevity: #430.182

Longevity pay was initiated for the Road Crew in 1986, and is provided in accordance with the schedule published in the Employee Handbook.

Secretary Wages - Overtime: #430.181

Overtime is paid when the secretary must attend meetings or otherwise work longer than the regular workweek. Approximately 75% of the secretary's overtime is related to Planning Commission meetings and is accrued under account # 414 (planning and zoning). The remaining 25% is assigned to roadwork maintenance and engineering.

Engineering Technician Overtime: #430183

This item provides for overtime pay for the Engineering Technician. Little overtime is anticipated for 2021.

Overtime Pay: #430.184

Most of the overtime for the Public Works crew is due to snow and ice removal, since this work cannot be scheduled. Overtime may also be incurred due to leaf collection because leaves may not fall proportionately throughout the dedicated collection period. The funds budgeted for 2021 remain unchanged from 2020 which are based on the last 15 years' experience and adjusted for additional crewmembers.

Office Supplies: #430.210

This line item includes regular office supplies and equipment used in the Public Works office. The projected expenses are based on the previous ten year's costs plus inflation. Expenses previously budgeted in G414210 have been included within this line item for 2021

PUBLIC WORKS (CONT'D) #430

Vehicle Fuel - Gasoline: #430.231

The budget amount is based on the expected usage determined by the fleet size, road mileage and estimated price-pergallon. In 2009, the Public Works Department completed the conversion of all large trucks from gas to diesel. The remaining gas usage is for all Public Works administrative vehicles, two pick-up trucks and both bi-fuel (CNG & Gas) trucks, and miscellaneous smaller equipment within the department.

For 2021, overall gas prices were in line with projections. Projected expenditures will be in line with the budget.

Over the past year the Public Works Department has purchased gas at prices ranging from \$1,81 per gallon to \$3.15 per gallon. The usage of gasoline has declined in recent years due to additions of two CNG vehicles. The Township pays market price per gallon minus sales tax. The projected expenditure in 2021 is equivalent the 2020 budgeted amount. Usage in the past year due to COVID is projected to be much less than normal. Inflation for gasoline in 2021 is projected to be 4 % according to the Short-Term Energy Outlook - September 2020 prepared by the United States Energy Information Administration. The amount of this line item is in line with average usage for the past 5 years including inflation.

Vehicle Fuel - Diesel: #430.232

This line includes pump purchases for trucks and bulk purchases for other equipment. The budget is based on the expected usage based on previous experience. Over 2019, the Public Works Department has purchased diesel fuel at prices ranging from \$2.14 per gallon to \$3.66 per gallon. The projected amount of diesel used in 2019 is projected similar to that in the previous five years. The budgeted amount is equivalent to the 2019 budget. Usage in the past year due to COVID is projected to be much less than normal. Inflation of 0 % despite an expected slight price increase is projected by the Short-Term Energy Outlook – September 2020 prepared by the United States Energy Information Administration.

Oil, Lubricants & Other Operating Expense: #430.234

This line item includes the costs of oil and lubricants for the operation of Township vehicles. The 2021 expenses are equivalent to 2020 budget plus inflation.

PUBLIC WORKS (CONT'D) #430

Clothing Allowance: #430.238

This line item provides an allowance of \$375 for each full-time crewmember for the annual purchase of one pair of work boots, rubber boots, work gloves, T-shirts, sweatshirts and safety glasses for all crewmembers and prescription safety glasses for employees requiring corrective lenses. It also provides for the bi-annual purchase of coveralls and a jacket for the full-time employees. The Engineer, Assistant Engineer, Engineering Technician, and Zoning Officer are allocated \$100 each for boot purchases.

Road Materials (Salt): #430.245 & L432.245

The use of salt is critical to effective snow and ice control. The projected amount for 2020/2021 winter includes purchases to date for last winter and approximately 200 tons (at \$78.50 per ton) to manage snow through the end of the year. The budgeted amount is based on the average usage per road mile over the last 5 years at the contract price.

The road salt budget for 2021 is in line with the 2020 budget. Due to the mild 2019/2020 winter the Township has a full salt shed to start the season. The current per ton price under the State COSTARS contract is \$78.50 which is a 0% increase per ton from the 2019/2020 contract price.

Operating Supplies: #430.246

This line item provides for the purchase of miscellaneous supplies used in public works, such as shop supplies, cones, barricades, rakes, grass seed and materials for mailbox repairs in the winter. 'Supplies' includes items noted above and consumable materials. Materials of a durable nature that become part of the infrastructure are included in line 430.247.

Road Materials (Road Work & Drainage): #430.247

This line item covers materials used in road and drainage maintenance, including pipe, signs, asphalt for paving shoulders and repairing roads, and stone for maintaining shoulders. As the Township maintains an aggressive resurfacing program, the material requirements for roadway maintenance are reduced. In contrast, expenditures for materials to replace drainage facilities have increased in the last three years indicating that pipes installed in Park Forest Village 30 to 40 years ago are reaching the end of their service life. Several unexpected culvert replacement projects have been creeping into the costs in 2020 and past years

The 2021 budget is an average of costs for the past 5 years plus inflation.

PUBLIC WORKS (CONT'D) #430

Repair and Maintenance: Vehicles: #430.250 & L437.250

This line item covers the cost of all parts and supplies, used in the upkeep of the Public Works fleet of 8 trucks, 5 vehicles and 16 motorized pieces of maintenance equipment.

In 2006, the Board authorized the hiring of a mechanic to maintain this fleet. The new mechanic has relieved Road Crew personnel from repairs and enables them to address road maintenance needs and has reduced the amount spent on outside repairs. The 2019 projections show that expenses are in-line with the budget for vehicle maintenance. The 2021 budget amount is based on average costs for the past 10 years plus inflation.

Small Tools and Minor Equipment: #430.260

This line item provides for the purchase of small tools and minor equipment costing less than \$4,000. The 2021 projection is equivalent to the 2019 budget plus inflation. This line item also includes an allowance of \$50 for each road crew member to purchase small tool items.

Line Painting: #430.310

This line item covers costs associated with painting double-yellow centerline and white edge line along Township streets. The Township added additional lengths of double yellow to the total with the completion of the Valley Vista Turning Lanes Project. The 2021 projection takes into account the additional line lengths and is based on the 2020 budget plus inflation.

This work is managed through a contract bid and administered by Ferguson Township on behalf of Patton and other Centre Region municipalities.

PUBLIC WORKS (CONT'D) #430

Professional Services - General: #430.313

The appropriation in the budget covers specialized services (such as geotechnical, surveying and testing) that may be needed for roadways, and maintenance fees for software. The annual MS4 permitting program contracts with Clearwater Conservancy to administer the educational components of the permit. The 2021 budget includes the maintenance fees of Public Works software, such as Facility Dude to track work orders within the Township.

Other Services: #430.316

This item includes outside services and miscellaneous items:

Drug & Alcohol testing	\$1,200	Winter Maintenance for Purdue Mtn. Road	9	\$1,100
Scheduled maintenance of traffic signals	\$1,100	Meals & Lodging for crew for extended snow storms	9	\$ 600
Traffic Signal Repairs	\$4,015	ONE-CALL Fees	9	\$1,100
Tree removal/care	\$5,600	Miscellaneous	9	\$3,000
Employment Physicals	\$ 410	Paint for Intersections	9	\$6,470
Fiber Optic Rental	\$3,840			

Leaf Composting: #430.317

The leaf composting fee is based on the Patton Township's share of the costs for the processing site and operation. The billing period for the leaf composting fee runs from October 2019 to October 2020. During this period, Patton Township has historically provided \$23,000 in-kind services. In recent years Patton Township has not provided in-kind services and consequently this line item has increased. It is anticipated that a cash payment of approximately \$47,000 for 2020 will be paid to State College Borough. Over the past few years, Patton Township's leaves accounted for 35% to 40% of the total tonnage hauled to the site.

Communications - Phone: #430.321

This covers services for long distance and cell phones. Some employees of the Department are reimbursed for maintaining personal cell phone service for Township business use, in lieu of using Township owned cell phones.

PUBLIC WORKS (CONT'D) #430

Communications - Postage: #430.325

This item covers postage for the Public Works Department.

Communications - Radio: #430.327

This item includes expenses for the Public Works radio network. In 2021 this cost reflects maintenance and repairs as needed.

Auto Allowance: #430.337

This item is for reimbursement of Public Works Department employees' for use of their personal cars when staff cars are not available.

Insurance: #430.351

This item covers the cost of insurance for the road vehicles and Township car, tools, equipment and traffic signals.

Electricity: #430.361 & L433.361

This line item covers the cost of electricity for operating the Township's traffic signals. The budget includes 22 existing signals. Since 100% of these costs are paid with the liquid fuels fund, this expense is reported in the Liquid Fuels Tax Designated Reserve Fund and Line Item L433.361 of the budget.

Landfill Fees: #430.365

The budget covers the disposal of street sweepings and miscellaneous items picked up from the streets and Township property, and the disposal of excavated materials from Crew roadway and drainage projects. With the purchase of a new sweeper truck in 2019 and the inability of The Recycle Center to take waste wood from oak wilt trees this little item will increase in the future.

PUBLIC WORKS (CONT'D) #430

Equipment Rental: #430.384

This line item covers the rental of not often used equipment that may be necessary for the road crew to perform certain project tasks, such as sewer cleaning apparatus from University Area Joint Authority for clogged drains, specialized mower, or a larger excavator for larger jobs.

Dues & Subscriptions: #430.420

This account covers the cost of subscriptions, professional association dues, engineering software and reference materials for the Director, Assistant Director, Road Superintendent, traffic signal technicians, etc.

Laundry Service: #430.440

This account covers the cost of cleaning the road crewmembers' uniforms. The budget amount is based on the 2019 projected cost plus inflation.

Training and Seminars: #430.460

This account provides for road crew attendance at Local Technical Assistance Program (LTAP) seminars, and Department of Community and Economic Development sponsored seminars. The Department's philosophy is that maintaining and/or improving the skills of the crew member benefits the community. This account also provides for the continuing education of the engineers, the Superintendents, the mechanic, the department secretary and for hosting two lunch meetings per year of the area's Public Works Directors and Municipal Engineers.

Hiring Expenses: #430.461

This line reflects advertising, pre-employment drug and background screening expenses for filling department positions. Previously these costs were carried under General Government Advertising.

PUBLIC WORKS (CONT'D) #430

Capital Equipment: #430.740

The 2021 expenditures include:

•	Line painter, ride on self-propelled	\$15,043
•	Taillight troubleshooting tool	\$ 500
•	Automatic traffic counters	\$ 6,000

Allocation to Road Equipment Restricted Reserve Fund: #430.741 & L430.740

This line item provides the funding for the capital equipment replacement program. The current schedule budgets for the timely replacement of trucks and other equipment. A more detailed discussion is located in the Designated Reserve Fund for Road Equipment Replacement section of the Budget. The projected allocation for 2021 is \$75,000.

Allocation to Reserve Fund for Emergency Assistance: #430.750

The 2004 budget established a new Designated Reserve Fund to provide funds for responding to extraordinary weather events and other emergency conditions. In light of the COG establishing an Emergency Management Contingency Fund, the Township has maintained the fund at its current level. Storm cleanup expenses in October 2009 were paid from this fund and Oak Wilt tree removal and injection expenses were paid as needed. Allocations were made in 2012, 2013, and 2014 to replenish the fund. An allocation \$2,500 was included for 2018. In 2018 and 2019 costs to contain Oak Wilt at several locations were incurred. The 2021 budget proposes a \$30,000 allocation to bring the fund back to prior levels.

CONSTRUCTION CONTRACT #439

Traffic Mitigation Project: #439.430

In 2003 the developer of the Village at Penn State (Toftrees East) agreed to begin contributing \$300 per residential unit for mitigating traffic issues on roadways adjacent to Toftrees Planned Community. The contribution is made to the Township when a zoning permit is issued. In recent years, this contribution fee has been renegotiated to recoup the private half of the engineering design fees relating to the Waddle Road Interchange Project. The contributions by type of development is shown in the table below. Contributions from other developers affecting this process will continue with new properties developed in 2019.

Table 1. Contributions for Each Type of Development

Type of Development	Measurement Unit	Contribution Per Unit
Single Family Detached	Per unit	\$ 603.11
Townhomes/Condo	Per Unit	\$ 322.45
Apartments	Per Unit	\$ 370.22
Hotel	Per PM PH Trip	\$ 597.13
Commercial	Per 1,000 sf	\$ 2,233.28
Office	Per 1,000 sf	\$ 889.73

Note: Beginning December 1, 2012, the above contribution amounts per unit shall increase annually by 3.13%. The annual increase shall continue until January 1, 2022. After this date, the annual increase shall be equal to the current rate of the outstanding balance at that time.

Homestead Farms Road Development: #439.599

The details of this line item can be found under Designated Reserve Fund: Homestead Farms Neighborhood Improvement District section of the Budget. No construction was completed in 2020

Allocation to Road Resurfacing Reserve Fund: #439.610 & L439.610

The details of this line item can be found under Designated Reserve Fund: Road Resurfacing and Reconstruction section of the Budget. The allocation for 2021 from the General Fund shown on this line (G439.610) is \$103,000. An allocation from Liquid Fuels Tax Funds (L439.610) totaling \$350,000 will also be included in the Road Resurfacing Reserve Fund.

CONSTRUCTION CONTRACT (CONT'D) #439

Bernel Rd/Fox Hollow Rd Interchange: #439.630

Long identified as a candidate for re-configuration to a standard "T" layout, new development in the vicinity is likely to finally warrant improvement to this intersection. It is anticipated that multiple funding partners including developers, the Township, PennDOT and possibly PSU, will be required to finance the project. At this time, we are waiting for an estimate of the costs from the developer. The \$124,548 in 2019 shown on this line item represents the Townships prior commitment.

Toftrees Corridor Improvement: #439.632

The Board of Supervisors approved of this project to comprehensively look at the Toftrees Corridor with respect to traffic, on-street parking, stormwater, and pedestrian and bicycle facilities and prepare a plan for a first Phase such that the Township could work to secure grant funding for these improvements. Navarro and Wright have been contracted to perform the feasibility and initial design work.

Valley Vista Left Turn Lanes: #439.614

A study conducted by staff and the Township consultant in 2014 recommended improvements within the Valley Vista Drive corridor to include installation of turning lanes at the following intersections: Devonshire Drive, Sandy Ridge Road, Oakley Drive, Pedestrian Crossing/School Athletic Field, and Amblewood Way. In 2014, Patton Township was awarded a Multi-Model Transportation Grant through the Pennsylvania Department of Transportation. **The project was completed in June/July 2019.**

County LFT Projects: #439.615

This line item budgets for the Township's material and contracting costs associated with projects involving County Liquid Fuel Tax (LFT) grants. The County grants are made for projects, which are viewed by the County Commissioners as benefiting residents of not just a single municipality, but several municipalities.

2021 proposed project for this line item is for two large portable changeable message signs (PCMS) and one mid-size PCMS. The budget for these signs is \$43,310.

CONSTRUCTION CONTRACT (CONT'D) #439

Douglas Ditch Stabilization Project: #439.617

In 2007, the Public Works Department began a stream bank stabilization project along a drainage ditch located between Douglas Drive and Hillside Avenue. The main function of the project is to eliminate the erosion of the stream bank which occurs during excessive rainfall events due to residential development of this area over time. This project not only protects the stream bank from excessive erosion but also maintains property values of homes located along the drainage way by keeping yards from eroding. The project consists of placing a block retaining wall along both sides of the stream bed creating an artificial stream bank that is able to withstand the erosion forces of the stormwater. Currently the proposal is to construct 50 feet of the retaining wall on each side of the ditch each year. This project should be completed in 6 years. An allocation of \$6,000 is included in the budget for 2020 and \$6,000 for 2021. This project was made part of our Chesapeake Bay Pollution Reduction Plan, a mandatory requirement of our MS4 Permit.

Traffic Signal Battery Back-Up: #439.618

This project has provided battery backup at many traffic signal locations within the Township to avoid signal interruption, increase traffic safety and free up Township police staff that may be required elsewhere during electrical outages. This program began with traffic signals that experience the most vehicular traffic. Since inception in 2012 battery backups have been installed at the intersections of: Vairo Boulevard and North Atherton Street; Valley Vista Drive and North Atherton Street; Colonnade Boulevard and Waddle Road; Colonnade Boulevard and North Atherton Street; and Waddle Road and Vairo Boulevard. Public Works will review candidate intersections and battery backup upgrades. The expenditure for battery backup upgrades is being funded by developer's contribution for traffic mitigation along the North Atherton Corridor.

Sign Reflectivity Project: #439.619

The Public Works Department proposed to undergo a project to identify roadway signs that have lost their reflectivity and replace them as necessary. Currently the Public Works Department replaces signs (if needed) when a section of roadway is overlayed. This project would consist of surveying the entire Township to map and collect (GIS) all roadway signs and identify which ones do not meet the reflectivity standards. In past years an expenditure of \$5,000 per year was budgeted for sign replacement. This funding level was established to meet Federal mandates concerning sign reflectivity. Recently this mandate was eliminated. In 2013 the expenditure was reduced to \$3,000 to more closely reflect the costs with this effort. Also this mandate has been recently revised to indicate that our program must continue but a deadline date is no longer in place. The initial focus will be on regulatory signage.

CONSTRUCTION CONTRACT (CONT'D) #439

North Atherton Traffic Signal Upgrade: #439.625

A PennDOT proposed project to be funded primarily through state funding and grants. Local Sponsor required to receive grant funding. Potentially could include entire corridor from Patton to Harris Township. Involves upgrading signal controllers and communication systems to provide more responsive operations. Design in 2021 (PennDOT funded) and construction in 2022-23 (grant funded).

Stormwater Pipe Rehabilitiation: #439.622

Many of the stormwater pipes in the Township are corrugated metal pipes that have varying levels of corrosion. This project at first will identify those pipes most at risk of failure due to corrosion and will be the most impractical to replace whether due to large size or great depth. The pipes condition will be inspected, evaluated and ranked. The worst pipes will be planned to be rehabilitated first. Rehabilitation will be done by various means from slip lining with plastic pipe to slip lining with mesh reinforced concrete. Eventually all stormwater pipes in the Township will be surveyed and ranked based on the assessed condition of the pipe. Periodically these pipes will be inspected based on condition, worst to best and rehabilitation actions taken if necessary. This will be revised as pipe inspection is performed.

CONSTRUCTION CONTRACT (CONT'D) #439

Other Projects: #
Following is a list of the other projects combined on this line:

NAME OF PROJECT	2021	2022
Econ Dev Grant – Abington Equine Hospital	\$ 372,000	\$0
Atherton & Woodycrest Improvements	1,797,222	0
Scotia Road Surface Improvement	392,576	0
Fox Hollow-Toftrees Signal Repair	90,000	0
Upper Julian Pike and Rose Drive Culverts	67,000	0
Valley Vista Sidewalk	0	30,000
TOTAL	\$2,718,798	\$30,000

CONSTRUCTION CONTRACT (CONT'D) #439

Liquid Fuels Tax Related Expenditures: #L430.740

This is the transfer of liquid fuels revenue received from the Commonwealth to the reserve fund for approved expenditures on roads, salt, equipment maintenance, and allowable capital expenditures.

ACCC NUME		ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
INCIVIL)LIX	EXPENDITURES: PUBLIC WORKS	ACTUAL	DODOLI	TROSECTED	TROFOGLD	TONLOAGE
		EXPENDITURES. FUBLIC WORKS					
430	122	Salary-Road Super.	75,613	78,850	72,217	80,971	83,400
	.123	Assistant Road Superintendent	54,286	62,821	50,814	63,675	65,585
	.125	Assistant Engineer	59,916	83,619	73,955	87,802	90,436
	.130	Public Works Director-Salary	85,235	79,122	81,416	84,707	87,248
	.140	Secretary - Salary	24,317	23,837	20,380	25,461	26,225
	.142	Engineering Technician	51,831	49,972	48,300	53,361	54,962
	.145	Public Works Project Manager	41,559	39,881	37,965	43,341	44,641
	.143	Salaries of Road Crew	421,774	404,823	406,960	413,878	426,294
	.150	Employee Benefits	551,909	660,086	644,099	643,312	662,611
	.182	Longevity	8,663	9,863	10,775	11,913	13,050
	.181	Secretary Overtime/temp	0	250	250	250	258
	.183	Engineering Technician Overtime	0	250	250	250	258
	.184	Road Crew Overtime	6,536	17,977	17,900	9,000	9,270
	.210	Office Supplies/Minor Equipment	1,830	1,347	1,308	1,347	1,387
	.231	Vehicle Fuel - Gasoline	8,076	7,106	4,398	7,106	7,319
	.232	Vehicle Fuel - Diesel	46,378	42,037	32,474	42,037	43,298
	.234	Oil. Lub & Other Oper. Ex.	3,025	2,444	2,144	2,517	2,593
	.238	Clothing	6,308	7,522	6,500	7,752	7,985
	.245	Road Salt	251	33,619	0	33,619	34,628
	.246	Operating Supplies	12,571	12,100	5,082	12,000	12,360
	.247	Repair & Maint. Supplies (ROAD WORK)	62,206	42,037	13,716	51,195	52,731
	.250	Repair & Maintenance of Vehicles	28,175	35,403	15,169	34,844	35,889
	.260	Small Tools/Minor Equipment	2,585	6,168	1,133	6,357	6,548
	.310	Line Painting	14,342	17,340	18,408	19,950	20,549
	.313	Prof. Services - General	22,626	23,184	17,256	23,893	24,610
	.316	Other SvcsRoad Work	57,827	28,025	25,171	28,435	29,288
	.317	Leaf Composting	47,200	49,028	48,000	48,200	49,646
	.321	Communications-Phone	6,179	6,331	5,151	6,525	6,721
	.325	Communications-Postage	3,275	2,715	3,305	2,798	2,882
	.327	Communications-Radio	624	500	0	500	515
	.337	Auto Allowance-Public Works	553	500	10	500	515
	.351	Property Insurance	8,128	11,163	8,956	9,403	9,685
		. ,	<u>, </u>	,	<u>, </u>		

ACCOUNT	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
NUMBER	EVENDITUES. BUDI IO MORKO (OONTID)	ACTUAL	BUDGET	PROJECTED	PROPOSED	FURECAST
	EXPENDITURES: PUBLIC WORKS (CONT'D)					
.365	Landfill Fees	1,337	1,820	800	820	845
.384	Equipment Rental	6,588	6,000	5,687	6,000	6,180
.420	Dues & Subscriptions - Public Works	6,981	8,343	2,435	8,343	8,593
.440	Laundry Service	14,638	12,300	13,345	15,100	15,553
.460	Training & Seminars	6,566	8,524	2,500	8,785	9,049
.461	Hiring Expense	3,560	5,500	888	5,668	5,838
.740	Machines/Equip. Major/Cap.	53,870	29,253	29,253	24,500	25,235
.741	Allocation to Equip Replacement Reserve Fund	0	65,000	65,000	75,000	65,000
	Allocation to Traffic Light Replacement Fund	0	28,000	28,000	0	0
.750	Reserve for Emergency Assistance	34,631	30,000	3,221	30,000	30,000
	TOTAL PUBLIC WORKS	1,841,965	2,034,660	1,824,591	2,031,115	2,079,680
	CONSTRUCTION CONTRACT					
439 .430	Allocation to Toftrees Traffic Mitigation Proj.	2,670	7,500	0	6,615	10,613
.599	Homestead Farms Road Development	_,0:0	25,132	0	29,700	0
.610	Allocation to Road Resurfacing Reserve Fund	0	100,000	100,000	103,000	107,000
.630	Bernel Rd/Fox Hollow Rd Interchange	124,548	50,000	1,570,402	0	0
.631	MS4 Stormwater Projects	0	40,000	0	0	0
.632	Toftrees Corridor Improvements Project	40,563	80,440	0	1,293,250	850,750
.614	Valley Vista Left Turn Lanes	685,451	0	0	0	0
.615	County LFT Expenses	34,117	0	0	62,895	0
.617	Douglas Ditch Stabilization Project	21,758	6,000	0	0	0
.618	Traffic Signal Battery Back-up	0	49,988	0	49,988	0
.619	Sign Reflectivity Project	1,812	3,000	0	3,000	3,000
.624	Bikeway Development	73,224	1,554,894	1,554,894	0	79,715
.625	North Atherton Traffic Signal Upgrade	0	0	0	10,000	510,000
.628	Adaptive Signaling on Valley Vista Drive	45,951	297,000	48,000	0	0
.636	Devonshire Stormwater Pipe Repl	179	0	0	0	0
.637	Emergency Power for Shop	12,100	0	0	0	0
.638	Stormwater Pipe Rehabilitation	34,959	0	0	34,500	20,000
.999	Other New Projects	203,530	1,641,850	1,542,546	2,718,798	30,000
	TOTAL CONSTRUCTION CONTRACT	1,280,861	3,855,804	4,815,842	4,311,746	1,611,078
	2021 BATT	ON TOWNSHIP LIN	IE ITEM DETAIL DI	DCET		

ACCOUNT	ACCOUNT TITLE	2019	2020	2020	2021	2022
NUMBER		ACTUAL	BUDGET	PROJECTED	PROPOSED	FORECAST
	LIQUID FUELS TAX RELATED EXPENDITURES	 S 				
L430 .740	Allocation to Liquid Fuels Fund	502,418	479,212	488,977	440,668	462,701
	TOTAL LIQUID FUELS RELATED PROJECT	502,418	479,212	488,977	440,668	462,701
	TOTAL PUBLIC WORKS	3,625,244	6,369,676	7,129,410	6,783,529	4,153,459
* Liquid Fuels	Tax related expenditures previously combined in F	Public Works line ite	ms are now budgete	ed separately		

EXPENDITURES: COMMUNITY SERVICES: PLANNING AND ZONING, PARKS AND RECREATION

PLANNING AND ZONING: #414

Approximately 45% of the Township's Planning and Zoning expenditures are for planning services provided by the Centre Region Planning Agency (CRPA). Full-time local planning service from the CRPA was initiated in 2001 and was reduced to half-time in 2014. The remaining appropriations for Planning and Zoning are for Public Works Department personnel (engineer, zoning officer, and secretary) who provide planning services.

Zoning Hearing Board: #414.100

The expenditures in this category include legal advertising costs for ZHB hearings and the legal costs for written decisions prepared by the Board's Solicitor. The costs incurred in a given year are highly variable and depend on the number and complexity of matters brought before the Board. The proposed amount is approximately equivalent to costs for four hearings.

Public Works Director - Salary: #414.130

Since 2000, 20% of the Director's salary and benefits are assigned to Planning and Zoning. The Public Works Director coordinates activities within the department and provides staff assistance to the Planning Commission.

Zoning Officer/Open Space Property Manager - Salary: #414.131

The Zoning Officer administers the zoning ordinance and sign ordinance, issues permits, conducts inspections, assists in the preparation of Planning Commission agendas, and provides staff assistance to the Zoning Hearing Board. In 2007, additional responsibilities were placed upon this position. Beginning January 2007, the Zoning Officer became responsible for managing the conservation easement attached to the Haugh property. This includes working with the Soil Conservation office, USDA, forester, wetland consultant and a third-party monitor that will ensure the conservation easement is being followed. A portion of his salary is assigned to the Open Space Fund. The Zoning Officer's salary is based on the Township's Compensation Plan.

Secretary - Salary: #414.140

This line item provides for the fifty percent share of the Public Works Secretary assigned to the Zoning Officer and providing support for the Planning Commission and Planning Staff.

PLANNING AND ZONING: #414 (CONT'D)

Employee Benefits: 414.150

This line item provides for the employee benefits for personnel assigned to the Zoning Office (Zoning Officer and a portion of the Secretary and Public Works Director). In 2021, a portion of the benefits for these positions will be charged here.

Longevity: 414.182

Longevity is provided in accordance with the schedule published in the Employee Handbook.

Secretary Wages - Overtime: 414.183

This line item provides for a share of the Public Works Department Secretary's overtime relating to planning and zoning activities. Attendance at 23 meetings is budgeted.

Training and Seminars: 414.460

This line item continues membership for the members of the Recreational Advisory Committee in the Pennsylvania Recreation and Park Society and for the cost of the annual educational programs that they or the Public Works Project Manager may attend.

PLANNING AND ZONING: #414 (CONT'D)

Contributions to CRPA/CCMPO: #414.530

The Centre Regional Planning Agency provides the planning staff for the Township. In 2004, the Metropolitan Planning Organization became a countywide MPO administered by the CRPA. The Centre County MPO (CCMPO) provides transportation planning for Patton Township. The CRPA/CCMPO is part of the Centre Region COG and its programs are fully described in the COG budget.

The amount budgeted for 2021 is the sum of the following amounts in the Tentative COG Budget:

•	Planning	\$126,836
•	CCMPO	\$ 26,598
		\$153,434

Contributions for Water Quality Monitoring: #414.531

This account represents the Township's share of an inter-municipal program to monitor water quality in the Spring Creek Watershed including, in particular, Buffalo Run through Patton Township. The work is performed under contract by the Clearwater Conservancy.

The data from the monitoring provides a base line for determining the impact of growth, development, and other activities on water quality in our community. It will also help to identify when remedial action might need to be considered.

Machine/Major Equipment/Capital: #414.740

This account includes major non-consumable items to be used in planning and zoning.

PARKS AND RECREATION: #454

Programming, operation and routine maintenance of the Township parks is performed by Centre Region Parks Department, part of the Centre Region COG. Park improvements and major maintenance projects are the responsibility of the Township. In 1998, the Board adopted a permanent funding millage of 0.7 mills to provide funds for the completion of Circleville Park (formerly the Haugh Tract) and Bernel Road Park (formerly the Crust Farm) to pay for the annual debt payments for these two properties, and to fund capital improvements to our other parks. See line item 454.610 and the Designated Reserve Fund - Parkland Acquisition and Improvement for more information. In 2004, the Board retired the former "matching funds" policy and endorsed the scheduled improvements as detailed in the current parks plan and those to be detailed in all future parks plans.

In 2007, the Master Plans for both the last phase of Circleville Park and for Bernel Road Park were presented to the Recreation Advisory Committee (RAC), and then adopted by the Board. The cost for Circleville Park was estimated at \$1.4 million and the cost for Bernel Road Park was estimated at \$5.8 million. Circleville Park was completed in 2011. Phase I of Bernel Road Park was completed in 2012. With development of the "Patton Township Parks and Bicycle/Pedestrian Path Plan 2020-2029", the RAC considered the issue of financing park development. With attractive circumstances for borrowing, design, and construction, the RAC recommended financing the construction of Phase 1 of Bernel Road Park through bonds.

Parks Project Manager Salary and Benefits: #454.145

In 2003, the Township hired a fixed term Parks Project Manager to supervise park improvements. In 2005, the position became permanent half-time, in recognition of the scope of duties the Parks Project Manager had undertaken. The Parks Project Manager is the primary staff contact for the RAC, works extensively on grant applications, provides design for improvements to small park projects, manages the bidding and construction management of all large park projects and completes an update every five (5) years to the Patton Township Parks Plan (the policy statement and guiding document for future park improvements). In 2007, the Parks Project Manager position increased from 20 to 30 hours per week.

In the intervening years, design and construction of both Circleville Park and Phase I of Bernel Road Park have been completed, as well as improvements to existing parks. As a result of the extensive work completed and the lack of availability of new funds, the Parks Project Manager position was modified to become the Public Works Project Manager. Two-thirds of salary and benefits will be allocated to Public Works and one-third will be allocated to the Park Fund.

PARKS AND RECREATION (CONT'D): #454

For 2011 and 2012 all local park expenditures have been paid from the Park Fund to help offset tax increases, meaning less funding for park development and improvements. In 2013, 10% of the Parks Project Manager's salary and benefits were allocated to the General Fund. In 2014, this position was incorporated into a Public Works Project Manager position. One-third of the 30 hour per week employee's salary and benefits are charged to the Park Fund and two-thirds is charged to Public Works.

Centre Region Pools - Capital: #454.529

This amount is Patton Township's share of the capital expenses for the Park Forest and Welch Pools renewal. This program is part of the COG budget. In 2008, the COG Finance Committee and the COG Recreation Authority secured a 20-year, \$7.9 million drawdown bank loan at 3.95%.

In 2012, the General Forum approved a refinancing of this loan which reduced payments to \$74,011 in 2013 and are being maintained at this approximate level through transfers of excess funds from the Pools Operating budget, which at this time is self-sustaining. For 2015, the pools operating fund could no longer afford to offset the debt costs for pools, therefore debt service costs to municipalities increased. Patton Township's share for 2021 will be \$146,957.

Centre Region Parks and Recreation - Operating Program: #454.531

This line item covers the cost of Patton Township's share of the Centre Region Parks and Recreation (CRPR) programs, including the Millbrook Marsh Nature Center. The activities of CRPR are detailed in the COG budget.

Centre Region Parks and Recreation – Capital Equipment:

In 2014, COG separated their capital budget from their operating budget. This line item reflects allocations to replace capital equipment for parks operations and maintenance.

PARKS AND RECREATION (CONT'D): #454

Contribution to Regional Parks: #454.532

In 2005, COG established a fund to provide for future planning and development of the Regional Parks (Oak Hall and Whitehall Road properties). The initial funding level was set at 1/10th of a mill of real estate tax. During 2006, the participating municipalities adopted the Articles of Agreement associated with Regional Parks which set the parameters for ownership, development of and contributions. The contribution level beginning in 2007 was set at 2/10th of a mill of real estate tax. Master Plans have been developed for the two Regional Parks.

The participating municipalities agreed to purchase Hess Field and the transaction was completed in September 2010. By spring 2011, safety improvements were made to the field to prepare them for the 2011 season. The funds from the COG Regional Parks Capital account were used to pay for the acquisition and will be used for necessary repairs.

A drawdown loan for \$7.5 million was closed on June 1, 2011 to fund development at Oak Hall and Whitehall Road Parks. In 2012, Oak Hall Park was bid at \$500,000 over budget. A decision, which cost an additional \$30,000, was made to rebid the project outlining specific bid alternates to ensure the park construction cost would be within budget. Construction of Phase 1 of Oak Hall Park is complete, however construction at Whitehall Road Park is on hold until the adjoining property completes necessary infrastructure improvements to allow for construction at the park. Because of the continued delays, the loan again had to be modified.

In 2014, the debt service was \$114,494 plus an additional \$16,211 for the cost of temporary maintenance facilities. Due to further delay in the construction of Whitehall Road Park, the permanent maintenance facility will not be built in the near term. For 2021, there is \$81,365 for debt service costs for the parks.

PARKS AND RECREATION (CONT'D): #454

Allocation to Patton Township Park Fund (Tax Revenue): #454.610

This account provides for the transfer of the dedicated 0.7 mills of real estate tax to the Park Acquisition and Improvement Fund (see Reserve Funds) and any private contributions. No private contributions are anticipated. In 2010 the Township borrowed \$2.105 million to fund construction at Bernel Road Park. These funds are used mainly to pay debt service costs.

Contribution to Community Fireworks: #458.615

In 2003, Centre Region COG discontinued its program of contributing to the region's fireworks display on July 4th. The decision to contribute was left up to individual municipalities. The Township has allocated \$1,000 for this purpose.

Contribution to Spring Creek Watershed: #454.616

The Spring Creek Watershed Commission was established through an intergovernmental agreement of 11 of the 14 municipalities in the watershed. The amount of this line item represents contributions for 2021.

Millbrook Marsh Nature Center: #454.617

Patton Township pays a share of the COG program for Phase 2 of Millbrook Marsh Nature Center Education Building.

Senior Citizens Center: #458.530

Patton Township pays a share of the COG program for senior citizens based on the share of the service used by Township residents.

Community Gardens: #459.100

In response to residents' interest in community garden plots, the Township provided space, equipment and water at the Haugh Family Farm Open Space Preserve beginning in 2011. The program has been very successful. In 2011, a number of start-up costs were incurred for such items as a yard hydrant, fencing, a shed and tools. For 2012 and beyond, maintenance costs should be minimal. An additional 20 plots were available for 2012. A fee of \$40 per plot plus a security deposit are required to rent a plot. Due to success and demand the Township constructed another fenced 64 plot area with separate extension of water service and shed for gardening tools. The deposit and yearly fee will be equivalent.

EXPENDITURES: COMMUNITY SERVICES: OTHER

FIRE PROTECTION: #411

Hydrant Service: #411.363

This line item provides for the transfer of the fire hydrant assessments received during the year to the Fire Hydrant Reserve Fund. The costs of fire hydrants are paid from the reserve fund.

Alpha Fire Company-Operating: #411.531

Fire protection is provided to Patton Township by the Alpha Fire Company. The main station is located in downtown State College. The satellite station built by Patton Township opened in early 2001. The Alpha Fire Company budget is part of the Centre Region COG Budget.

Alpha Fire Company-Capital: #411.532

This allocation goes towards replacement of major equipment and property improvements as detailed in the COG budget.

Act 205 Volunteer Fire Relief Allocation: #411.533

Each non-Pennsylvania (foreign) insurance company that writes a fire insurance policy in the Commonwealth pays a tax to the State. These funds are distributed to municipalities based upon population and property values and <u>must</u> be turned over to the volunteer fire company servicing the area. The funds must be used by the fire company for the health and welfare of the company members; the funds may not be used for operations or capital expenditures. These costs are matched by the revenue source (355.130). The proposed amount is based on the current years' experience.

HEALTH AND WELFARE: #421

Professional Services - SEO: #421.316

The Township is required by State Law to have a qualified Sewage Enforcement Officer (SEO). The Township retains the service of Mary Kay Lupton of Clearfield for this position. Her responsibility is to inspect all subdivisions and lots when onlot sewage disposal systems are requested. In the past, up to half of the costs of this service were reimbursed by the State and the remainder by fees charged to developers/property owners. In 2009, the State reduced, without notice, reimbursements for this service as part of their budget cuts and currently pays no reimbursement for this service. The permit fee rate is set to cover the costs of service.

Contract Services - Health Officer: #421.452

This line item covers the costs of using the State College Borough Health Officer for health inspections of restaurants and other facilities in the Township, as required. (See offsetting revenue in # 321.200)

Contract Services - Gypsy Moth Suppression: #421.453

Centre County has established a program for coordinating inspection and spraying for gypsy moth caterpillar suppression for the spring of 2008. A small amount has been budgeted for 2021.

Centre Region Emergency Management: #421.531

This amount represents the Township's share of the Centre Region's Emergency Management Program. This program is described in the COG budget.

COG Emergency Management Contingency Fund: #421.531A

The COG Budget proposes continuing a contingency fund for responding to disasters and emergencies. This amount reflects the Township's obligation. No funds are required for 2021.

HEALTH AND WELFARE: #421 (CONT'D)

Pandemic Flu and Shelter Supplies: #421.536

In conjunction with the Regional Emergency Management Plan, supplies such as gloves, masks, and antibacterial soap were purchased and stockpiled for use by Patton Township employees to enable continuity of governance during a widespread epidemic. In 2007 approximately \$1,000 was used to purchase cots and blankets for use if sheltering is required at the Township building (for Staff and family) or at Park Forest Elementary School (Community shelter). No funds are being requested at this time.

Contribution to Community Housing: #421.537

This line item represents a \$6,000 contribution to the Centre County Housing and Land Trust to support affordable housing.

Contribution to First Night: #421.538

This represents an annual contribution to the First Night Celebration in State College.

Contribution to Regional Economic Development: #421.539

The Township has been working with the County, other municipalities, Penn State University, and the Chamber of Business and Industry of Centre County (CBICC) to expand economic development activities. These activities include fostering new companies through the CBICC's incubator, working to retain and grow existing companies in the county, and developing programs to attract new employers to our communities.

In 2012 a \$20,000 contribution to the CBICC was approved to assist with creating new jobs; these funds are encumbered and may be used for future incentive programs to encourage job creation in Centre County. In 2013 the CBICC proposed developing an Economic Development Partnership to be funded by private businesses, institutions, the County government and municipalities in Centre County. Patton Township has made a \$2,000 contribution in 2020. A \$2,000 contribution is forecasted for 2021.

HEALTH AND WELFARE: #421 (CONT'D)

Transfer to Economic Development Reserve Fund: #421.541

On October 23, 2019, the Board of Supervisors of Patton Township, establish a Designated Reserve Fund for Economic Development. Commencing with the 2020 Township Budget, five percent (5%) of the budgeted Real Estate Transfer Tax (RETT) revenue will be allocated to the Economic Development Reserve Fund (EDRF) for the budget year. In addition, twenty percent (20%) of the RETT funds received that exceed the prior year's budgeted amount will be allocated to the Economic Development Reserve Fund.

CABLE TV - C-NET: #442

Contributions - C-NET: #442.411

C-NET is the Centre Region's interactive information services network which functions as an access hub to connect the public, government, educational, and social agencies to facilitate communication within and beyond Centre County. The Township's share of C-NET is based on a "use" formula adopted by C-NET.

TRANSIT SYSTEM - CATA: #447

The transit system serving Patton Township is the Centre Area Transportation Authority (CATA). These line items are Patton Township's share of the annual costs of operating the transit system. CATA works on a July to June Fiscal Year.

Contributions - CATA Capital: #447.531

This line item represents capital contributions to CATA for equipment.

Contributions - CATA Operating: #447.532

The Township's contributions to the CATA operating costs are determined by the annual CATA fiscal year budget.

LIBRARIES: #456

Schlow Library: #456.531

The Township pays a share of the costs of Schlow Library based on the use of the Library by Township residents. This budget is part of the Centre Region COG budget.

STREETLIGHTS: #434

Electricity: #434.361

The line item provides for the transfer of streetlight assessments (#301.930) received during the year to the Streetlight Reserve Fund. The cost of electricity to power streetlights and necessary repairs are paid from the reserve fund. This assessment is 35 cents per frontage foot.

ACCOUNT	ACCOUNT TITLE	2019	2020	2020	2021	2022
NUMBER		ACTUAL	BUDGET	PROJECTED	PROPOSED	FORECAST
	EXPENDITURES: COMMUNITY SERVICES - P	LANNING & ZONIN	G, PARKS & RECR			
444	DI ANNUNC 9 ZONUNC					
414	PLANNING & ZONING					
.100	Zoning Hearing Board	776	2,000	2,000	2,000	2,000
.130	Public Works Director-Salary	20,550	20,624	20,643	21,177	21,812
.131	Zoning Officer-Salary	64,368	65,105	59,189	75,033	77,284
.140	Secretary - Salary	25,199	23,838	25,302	25,461	26,225
.150	Employee Benefits	63,902	72,620	62,658	62,341	65,458
.182	Longevity	1,300	1,300	1,350	1,350	1,350
.183	Secretary Wages - Overtime	818	1,000	300	1,000	1,050
.210	Office Supplies	64	0	0	0	0
.250	Repair and Maintenance of Vehicles	0	0	0	0	0
.321	Communications - Phone	377	0	257	0	0
.351	Auto Insurance	585	1,200	860	1,200	1,260
.420	Subscriptions, Dues	0	0	0	0	0
.460	Training and Seminars	0	1,855	0	1,855	1,855
.530	Contributions to CRPA/MPO	154,468	121,150	121,150	153,434	158,804
.531	Contributions to Water Quality Monitoring Project	5,105	5,105	5,105	5,105	5,105
.740	Capital Equipment		0		0	0
.741	Revised PAD regs		0		0	85,000
	TOTAL DI ANNUNIO A 701/11/0	007.540	045.707	000.044	0.40.050	4.47.000
	TOTAL PLANNING & ZONING	337,513	315,797	298,814	349,956	447,203
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	OUNT	ACCOUNT TITLE	2019	2020	2020	2021	2022
NUM	IBER		ACTUAL	BUDGET	PROJECTED	PROPOSED	FORECAST
		EXPENDITURES: COMMUNITY SERVICES - P	LANNING & ZONIN	IG, PARKS & RECR			
454		DADKS AND DECDEATION					
454		PARKS AND RECREATION					
	.145	Parks Project Manager Salary and Benefits	23,737	24,491	20,140	21,881	23,028
	.529	Centre Region Pools-Capital	135,329	130,972	137,229	146,957	152,100
	.530	Centre Region Pools-Operating	9,299	100,072	9,909	22,160	22,936
	.531	Centre Region Park & Rec. Program -Operating	304,725	341,097	373,998	436,215	451,483
		Centre Region Park & Rec Capital	0	9,909	0	0	0
	.532	Contribution to Regional Parks	124,229	160,742	192,890	80,365	83,178
	.532	Contribution to Parks Mtce Facility Debt	0	0	0	0	0
	.610	Allocation to PT Park Fund (Tax Revenue)	329,576	359,906	339,623	342,356	363,721
	.615	Contribution to Community Fire Works	2,000	3,000	0	3,000	3,000
	.616	Contribution to Spring Creek Watershed	1,531	1,531	0	1,531	1,531
	.617	Millbrook Marsh Nature Center	0	16,500	0	11,080	22,160
		Myers/Everhart Farm Conservation	0	0	0		
458	.530	Centre Region Senior Citizen Center	19,943	20,869	25,043	23,909	24,746
459	.100	Community Gardens	10,361	5,820	4,242	4,325	4,325
	.110	Community Gardens - Capital Expansion	480	0	255	0	0
		TOTAL PARKS AND RECREATION	961,209	1,074,837	1,103,329	1,093,779	1,152,208
		TOTAL COMMUNITY SERVICES - PLANNING & ZONING, PARKS & RECREATION	1,298,722	1,390,634	1,402,143	1,443,735	1,599,411

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	EXPENDITURES: COMMUNITY SERVICES - O	THER				
411	FIRE PROTECTION					
.363 .531 .532 .533	Transfer to Hydrant Fund Alpha Fire Company-Operating Alpha Fire Company-Capital Act 205 Volunteer Fire Relief Allocation	52,962 264,479 73,516 106,784	70,560 289,528 76,212 103,422	72,240 289,528 76,212 107,671	72,240 278,269 109,521 107,675	72,240 288,008 113,354 109,290
	TOTAL FIRE PROTECTION	497,741	539,722	545,651	567,705	582,892
421	HEALTH & WELFARE					
.316 .452 .453	Prof. Services-SEO Contracted Svcs./Health Officer Contracted Svcs./Gypsy Moth	5,225 8,556 0	10,138 10,771 2,000	5,000 6,500 0	10,138 10,771 2,000	10,138 7,415 0
.531 .531A	Centre Region Emergency Management COG Emergency Mgt Contingency Fund	27,145	29,278 0	31,278	32,725 0	34,034 0
.537 .538 .539 .540 .541	Contribution to Community Housing Contribution to First Night Contribution to Regional Econ. Development Community Diversity Conference Transfer to Economic Development Fund	5,000 560 42,500 500 0	6,000 550 2,000 0 23,201	6,000 550 2,000 0 23,000	6,000 550 2,000 500 23,300	6,000 550 2,000 0 23,650
	TOTAL HEALTH & WELFARE	89,486	83,938	74,328	87,984	60,137

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	EXPENDITURES: COMMUNITY SERVICES - O	THER (CONT'D) 				
.411	CABLE TV - C-NET C-NET	33,131	32,792	38,142	39,021	39,801
	TOTAL CABLE TV - C-NET	33,131	32,792	38,142	39,021	39,801
.531 .532	TRANSIT CATA Capital CATA Operating	14,461 89,953	14,410 94,120	14,410 94,120	14,410 98,826	14,410 103,767
	TOTAL TRANSIT	104,414	108,530	108,530	113,236	118,177
456	LIBRARY					
.531	Schlow Library	285,290	300,834	300,834	304,624	315,286
	TOTAL LIBRARY	285,290	300,834	300,834	304,624	315,286

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	EXPENDITURES: COMMUNITY SERVICES - O	THER (CONT'D)				
434	<u>STREETLIGHTS</u>					
.361	Transfer to Streetlight Fund	28,249	28,082	29,357	29,857	30,305
	TOTAL STREETLIGHTS	28,249	28,082	29,357	29,857	30,305
	OPEN SPACE LOAN PROCEEDS					
	Transfer loan proceeds to reserve fund	0	0	0	0	0
	TOTAL OPEN SPACE LOAN PROCEEDS	0	0	0	0	0
	TOTAL COMMUNITY SERVICES - OTHER	1,038,311	1,093,898	1,096,842	1,142,427	1,146,598
	TOTAL COMMUNITY SERVICES	2,337,032	2,484,532	2,498,985	2,586,162	2,746,009

EXPENDITURES: DEBT SERVICE

DEBT SERVICE: # 470

Patton Township finances major capital projects through the issuance of municipal bonds or other long-term borrowing. In 2002, the Township consolidated its existing debt and secured additional financing for capital needs. In 2003, the Township issued voter-approved bonds for \$2.5 million to be used for open space acquisition. The referendum was presented in the fall of 2001 the information provided to the voters stated that a \$2.5 million bond issue would cost 1.0 mill of Real Estate Taxes per year for 20 years. Because of low interest rates available at the time of issue, the amortization period was shortened to 11.5 years.

In 2006 the Township closed the deal to acquire the 466 acre Haugh Family Farm located on Circleville Road around Circleville Park. The cost of this acquisition, which was a very generous gift from Ms. Helen Haugh and Mr. Hubert Haugh, was \$2.5 million. The property was appraised at \$8 million. For more details on the acquisition, refer to the Open Space Preservation Reserve Fund.

Over the years the value of one mill of Real Estate Tax has grown resulting in more tax revenue than needed to cover the debt service costs. In 2007 the millage collected for Open Space Preservation was reduced from 1.0 mill to 0.9 mills and to 0.7 mills in 2009. This provides adequate funds to cover debt costs. Staff has analyzed the possibility of retiring this debt early but recommended that the millage rate be lowered in 2009; shifting the millage to general operation. This helped to minimize the overall tax increase. In 2010, the millage was reduced to 0.3 mills and continued at that rate. For 2013, only 0.1 mill of tax was required to adequately fund the remaining debt service payments through 2014 when the debt was scheduled to be extinguished.

In 2017, the Township was able to take advantage of historically low interest rates to refinance all outstanding debt as well as borrow new money for the purchase of new Open Space Preservation property. The refinancing saved \$138,172 over the remaining life of the 2010 debt and the 2011 debt. These savings which are reflected in the general fund as well as the open space fund, have helped considerably in keeping significant tax increases at bay for the next several years.

EXPENDITURES: DEBT SERVICE (CONT'D)

DEBT SERVICE (CONT'D): # 470

2003 BOND ISSUE

2010 Debt Refinancing: #472.111

In 2017 the Township's financial advisor, Concord Public Finance, told the Township that it might be financially advantageous to refinance existing debt. Because of historically low interest rates, the Township also determined it would be worthwhile to combine outstanding debt with the \$3,500,000 new borrowing for Open Space Preservation. \$3,800,000 remaining in the 2010 bonds were refinanced. Debt service payments are based on the amortization schedule establish at auction.

EXPENDITURES: DEBT SERVICE (CONT'D)

DEBT SERVICE (CONT'D): # 470

2011 General Obligation Note: #472.121

The Township issued a request for proposals for a \$3 million, 25-year bank loan to pay for engineering and preconstruction costs associated with the Waddle Road Interchange Project. The loan was awarded to Kish Bank which provided a loan with drawdown access over the first 30 months, interest only payments during the drawdown period, a fixed rate of 3.13% for the first 10 years and then a variable rate with a 6% cap for the remaining period.

This project did not occur at the pace anticipated because of additional traffic studies requested by PennDOT. Money was not drawn at the expected pace; therefore, debt payments were lower than budget.

In the spring of 2014, the Township and Kish Bank agreed to extend the drawdown period of the loan for one year to June 2015 because the project had been going more slowly than originally anticipated, mainly because of PennDOT's review process. In the spring of 2015, the Township and Kish Bank agreed to an additional extension of the drawdown period of the loan for two years to June 2017.

In 2017 the Township's financial advisor, Concord Public Finance, told the Township that it might be financially advantageous to refinance existing debt. Because of historically low interest rates, the Township also determined it would be worthwhile to combine outstanding debt with the \$3,500,000 new borrowing for Open Space Preservation.

\$1,781,970 remaining in the 2011 note was refinanced. Debt service payments are based on the amortization schedule establish at auction.

EXPENDITURES: DEBT SERVICE (CONT'D)

DEBT SERVICE (CONT'D): # 470

Open Space Preservation Phase 2

The referendum question included on the November 4, 2014 ballot passed by a with 63% support. The question asked voters if they support the expansion of the Open Space Preservation program. The question reads: "Shall debt in the sum of 3,500,000 dollars for the purpose of financing acquisition of development rights, conservation easements, and land for the preservation of open space be authorized to be incurred as debt approved by the electors?"

To fund this acquisition a borrowing (bond or loan) will be made in 2017. The debt will be paid through a dedicated real estate millage estimated to be 6/10ths of a mill levied in 2016. This millage was approved in the budget in prior budgets.

In 2017 the Township's financial advisor, Concord Public Finance, told the Township that it might be financially advantageous to refinance existing debt. Because of historically low interest rates, the Township also determined it would be worthwhile to combine outstanding debt with the \$3,500,000 new borrowing for Open Space Preservation.

On December 5, 2017, the Township borrowed \$3,500,000 and refinanced the 2010 Debt Refinancing and the 2011 General Obligation Note. The total amount borrowed was \$9,126,000 at a rate of 1.98% fixed rate for the first 7 and one-half years of the loan, followed by a variable rate of 30 Day London Inter Bank Offering Rate ("30 Day LIBOR) plus 135 basis points for the remaining 12 and one-half years. The Note is issued by Jersey Shore State Bank.

Capital Project Line of Credit

The Capital Improvement Plan and this Budget proposed a number of capital projects over several years (Valley Vista Left Turn lanes, etc.). Although some grant funding is available, these awards are on a reimbursement basis. The Township was awarded an \$800,000 PIB loan. The PIB loan began payback in 2018.

ACCOUNT NUMBER	ACCOUNT TITLE 2019 2020 2020 ACTUAL BUDGET PROJECTED P					2022 FORECAST
	EXPENDITURES: DEBT SERVICE					
470	DEBT SERVICE					
472 .110	2003 Bond Issue Allocation to Open Space Preservation Fund	0	0	0	0	0
472 .111	2010 Debt Refinancing Principal and Interest	386,087	592,050	592,050	359,897	355,974
472 .121	2011General Obligation Note Principal and Interest	122,278	122,276	122,276	122,277	122,273
472 .130	Allocation to Open Space Preservation Phase 2	245,434	245,435	245,435	245,435	245,432
472 .132	PIB Loan/Line of Credit	96,460	96,460	96,460	96,460	96,460
	TOTAL DEBT SERVICE	850,259	1,056,221	1,056,221	824,069	820,139

TOTALS/CASH BALANCE

This section illustrates the Total Revenues, Total Expenditures and the use of the Cash Balance each year.

Cash balance is the amount remaining in the General Fund account at the end of the year. It is the cumulative difference between revenues and expenditures. A healthy balance provides the needed cash to pay bills early in the year before tax revenues are received. It is also important to have a cash balance to cover unexpected expenditures and to ensure a solid bond rating. The overall revenue projection for year-end 2020 is that revenues will be approximately 2% above the budgeted amount mainly because of a refund of health insurance payments. Likewise, overall expenditures are approximately 91% of budgeted expenditures mainly due to a postponement of expenditures as a result of the current pandemic.

The Government Finance Officers' Association best practice recommends approximately 17% fund balance as a minimum which equates to approximately two months expenses. The target range for the ending cash balance is between 8% and 12% of expenditures.

	2019	2020	2020	2021	2022
	Actual	Budget	Projection	Proposed	Forecast
Ending Cash Balance Expenditures			\$2,671,258 \$15,163,509	\$1,099,549 \$14,977,048	. ,
Percentage of Expenditures	22.79%	10.00%	17.62%	7.34%	1.05%

ACCOUNT NUMBER	ACCOUNT TITLE	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
	TOTALS					
	TOTAL REVENUE	10,393,865	13,899,236	15,308,620	13,405,339	11,843,084
	TOTAL EXPENSES	11,082,144	14,932,233	15,163,509	14,977,048	12,808,752
	NET + (-)	(688,279)	(1,032,997)	145,111	(1,571,709)	(965,668)
	FUND BALANCE					
	I OND BALANCE					
	BEGINNING BALANCE	3,214,426	2,526,147	2,526,147	2,671,258	1,099,549
	NET + (-)	(688,279)	(1,032,997)	145,111	(1,571,709)	(965,668)
	ENDING BALANCE	2,526,147	1,493,150	2,671,258	1,099,549	133,881
		22.79%	10.00%	17.62%	7.34%	1.05%

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DESIGNATED RESERVE FUND: POLICE VEHICLE REPLACEMENT

The Patton Township Police Department currently has a fleet of fourteen police vehicles; eight marked vehicles assigned to the Patrol Division, three unmarked cars assigned to the Detectives, a Chief's vehicle, and two staff vehicle used for officers traveling to training, for tactical driving training, or as needed for other functions. In 2012, one patrol vehicle, scheduled to be decommissioned, was not taken out service and was kept as part of active patrol. Having the eighth vehicle allows officers to be assigned a car, thereby allowing for longer vehicle life over the whole fleet. In 2010, the Centre County District Attorney's Office allowed the use of a county vehicle to the department for investigative work. The Detective vehicles can be used in undercover operations.

The patrol division averages 120,000 miles per year in total; the detectives each account for an additional 9,000 miles per year. In 2013, the service life of patrol sedans was increased from five years to six to allow for an increase in the patrol fleet to seven cruisers. The Township mechanic is consulted on which vehicles should be decommissioned.

The schedule of replacement is as follows:

- on average, one cruiser per year is replaced. Each has a six-year life as a marked vehicle. At the end of six years the vehicle may become a staff vehicle. For 2021, one patrol vehicle is scheduled to be decommissioned. After its secondary use, a vehicle may be used as a non-police staff vehicle or sold.
- other vehicles such as nonstandard cars are replaced as provided for in the schedule in this section. It is anticipated that these cars will have a longer life than six years because of the nature of their use.
- Patton Township contributes approximately \$1,000 for the maintenance of the mobile command post. This
 vehicle has been used numerous times for Patton Township critical incidents and for community relations
 functions.

DESIGNATED RESERVE FUND: POLICE VEHICLE REPLACEMENT (CONT'D)

The Police Vehicle Replacement Fund provides a schedule of annual appropriations for police vehicle acquisitions.

The expenditures for 2021 are as follows:

ĺ	1 Patrol Car and Computer	\$27,036 + \$10,242
ı		

	Years		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
# of cars	to replace		two	two	one	one	two	one	two	one	one	zero	two	two	two	two	
	Cruiser 1	38-1	2013 D	odge C	harger			1						1			6 year replacement
	Cruiser 2	38-2		2015	Dodge	Charge	r			1						1	6 year replacement
	Cruiser 3	38-3	2014 D	odge C	harger				1						1		6 year replacement
	Cruiser 4	38-5			2016	Ford Tau	ırus				1						6 year replacement
	Cruiser 5	38-6	2014 D	odge C	harger				2						2		6 year replacement
	Cruiser 6	38-7					2018	Dodge	Char	ger			1				
	SUV		2008 Fo	ord Exp	editior	1											No cash outlay-old SUV
38-4	SUV					2017 Fo	rd Esc	ape				1					6 year replacement
	Detective Car	r 1		2015	Ford F	usion								2			10 year replacement
	Detective Car	r 2	Car Loa	ned by	Distri	ct Attorne	ey's Of	fice									
	Detective Car	r 3				2018 Fo	rd Fus	ion								2	10 year replacement
38-12	Chief Car		2014 Fo	ord Fus	ion								2				10 year replacement
38-11	Staff Car		2006 Fo	ord Cro	wn Vic	toria											No cash outlay-old cruiser

DESIGNATED RESERVE FUND: POLICE CAR REPLACEMENTS

	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 FORECAST	2022 FORECAST	2023 FORECAST	2024 FORECAST	2025 FORECAST	2026 FORECAST	2027 FORECAST
# CARS PURCHASED	ONE	TWO	TWO	ONE	ONE	ONE	TWO	TWO	TWO	TWO
<u>REVENUE</u>	38-1	38-3 AND 38-6	38-3 AND 38-6	38-2	38-5	38-4	38-7 AND CHIEF'S CAR	38-1 AND DETECTIVE	38-3 AND 38-6	38-2 AND DETECTIVE
REVENUE AMOUNT TO FUND Insurance	\$49,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$60,000	\$70,000	\$70,000	\$70,000
EXPENDITURES										
CAR COMPUTER REPLACEME <u>NT</u>	25,485 9,654	61,588 12,360	62,246 18,713	34,657 2,621	35,697 2,700	33,647 6,753	62,690 16,120	64,586 16,603	66,524 17,101	68,520 17,614
	35,139	73,948	80,959	37,278	38,397	40,400	78,810	81,189	83,625	86,134
BALANCE, BEGINNING OF YEAR	54,348	68,373	68,373	37,528	50,350	62,003	71,703	52,993	41,904	28,379
INTEREST	163	100	114	100	50	100	100	100	100	100
BALANCE, END OF YEAR	\$68,373	\$44,525	\$37,528	\$50,350	\$62,003	\$71,703	\$52,993	\$41,904	\$28,379	\$12,345

DESIGNATED RESERVE FUND: PARKLAND ACQUISITION AND IMPROVEMENT

In July 1989, the Board of Supervisors (Board) adopted a Township recreation plan providing for the development and improvement of the Township's existing parks and acquisition of two (2) future park sites, one suburban and one rural. The Recreation plan was to be funded by a dedicated tax. In 1990, the suburban Haugh Tract (38 acres) was acquired and in 1991, the rural Crust Tract (74 acres) was purchased.

In 1998, the Board approved a dedicated 0.7 Recreation Millage as recommended by the Recreation Advisory Committee (RAC). This millage funded acquisition and development of Circleville Park (formerly known as Haugh Tract) and the Bernel Road Park (formerly the Crust property).

In 2006, the Board retired a "matching funds" requirement policy and endorsed the schedule of improvements as detailed in the "Patton Township Parks Plan 2006-2015".

In 2007, the Master Plans for the last phase of Circleville Park and for Bernel Road Park were presented to the Recreation Advisory Committee (RAC), and then adopted by the Board. The cost for Circleville was estimated to be \$1.4 million and the cost for Bernel Road Park was estimated at \$5.8 million. Circleville Park was completed in 2011. Phase 1 of Bernel Road Park was completed in 2012.

With adoption of the "Patton Township Parks Plan 2011-2020", the RAC considered the issue of financing park development. With attractive circumstances for borrowing, design, and construction, the RAC recommended financing the construction of Phase 1 of Bernel Road Park through bonds.

The RAC developed the "Patton Township Parks Plan 2015-2024", which was adopted by the Board in July 2015.

The RAC developed the "Patton Township Bicycle and Pedestrian Path Plan 2019-2024", which was adopted by the Board in February 2019.

The RAC developed the "Patton Township Parks & Recreation/Bicycle Path Plan 2020-2029", which was adopted by the Board in November 2020.

DESIGNATED RESERVE FUND: PARKLAND ACQUISITION AND IMPROVEMENT (CONT'D)

REVENUE

Private Contributions

 Payment in Lieu of Land: Developers have a choice as to whether they provide land in their developments for a park or, at their discretion propose a payment to the Township instead of providing land. The fee is based on negotiations between the developer and Township staff. If the developer prefers to make a payment, it is assigned to one of two categories.

1. General: Applied to the New Park Development Fund for future use. The Village of Penn State

made a payment of \$120,000 in 2018 for future bikeway development.

2. Specific: Applied to the specific project identified in the subdivision/land development plan. No

such payments are anticipated in 2021.

• <u>Payments for Equipment</u>: In some cases developers provide a payment for playground equipment or other improvements in a park. These funds are reserved for general or specific uses, as appropriate. No funds are anticipated in 2021.

Tax Revenue

As described in the introduction to this section, a dedicated amount of the total real estate tax millage is assigned to Patton Township parks. In 2020, 7/10ths of a mill of tax is expected to generate \$339,623 of revenue. For 2021, the same millage is anticipated to produce \$342,356.

Bond Proceeds

In 2010, as part of an overall debt refinancing, the Board of Supervisors authorized issuance of additional debt of \$2.105 million to fund the expenditures that had been scheduled for the next decade at Bernel Road Park. These bonds will be repaid over the next ten years.

<u>Interest</u>

Available funds are invested in approved accounts. The interest earned on these investments is credited to this fund.

DESIGNATED RESERVE FUND: PARKLAND ACQUISITION AND IMPROVEMENT (CONT'D)

EXPENDITURES

Parks Project Manager Salary

In 2007 this position was increased from 20 hours to 30 hours per week.

For 2011and 2012 all local park expenditures have been paid from the Park Fund to help offset tax increases. This meant less funding for park development and improvements. In 2013, it is proposed that the allocation of the Parks Project Managers salary and benefits to the General Fund be slowly restored. For 2013, 10% was allocated to the General Fund.

In reviewing the future workload for parks development given the extensive work done to date and the lack of availability of new funds, the parks program is in maintenance mode until funds are accumulated for construction in Gray's Woods Park. Therefore, this position has been altered to become Public Works Project Manager. Two-thirds of salary and benefits will be allocated to Public Works and one-third will be allocated to parks in the General Fund.

Administrative Expenses

Included in this line item are advertising and meeting expenses, cell phone fees and other incidental fees.

Debt Service Payments

This line represents the principal and interest payments on the \$2.105 million borrowed to develop Bernel Road Park.

Parkland Improvements

A schedule of improvements has been developed by staff and approved by the Patton Township Recreation Advisory Committee. All capital and major maintenance work expected through 2021 is included in the "Patton Township Parks Plan 2015-2024", adopted by the Board in July 2020.

Minor repairs and maintenance work such as line-stripping on courts, re-mulching, electricity, water, and mowing make up the bulk of the costs for this category for the next several years. In 2019, renovation of the tennis courts into pickleball courts at Green Hollow Park was undertaken, as well as some minor upgrades.

In 2021, minor shared use connector construction and ADA accessibility to Green Hollow Park are planned

DESIGNATED RESERVE FUND: PARKLAND ACQUISITION AND IMPROVEMENT (CONT'D)

New Park Development

• Bernel Road Park (formerly Crust Property) Development: The master plan was developed in 2007. With financing secured, a firm was hired to complete design and engineering of Phase 1. Construction of the playground was substantially complete in 2011, however extreme wet conditions delayed the completion of the parking lot and tennis courts until 2012. Due to the number of play fields (soccer and baseball/softball) planned for Oak Hall and Whitehall Parks, the RAC and the Centre Region Parks Authority) CRPA believe the need for these fields has been met for the Centre Region. Phase 1 of Oak Hall Park has been completed and Whitehall Road Park construction has yet to begin. In 2016, the RAC and their design professional began the task of updating the Master Plan for Phase 2 of Bernel Road Park. The original Master Plan included only play fields and the revised Master Plan is being developed to reflect the current needs of the residents. The revised Master Plan was approved by the Board in 2017. A detailed plan for development of Phase 2A will be completed in 2018 allowing the Township staff to seek grant or private funds to begin construction of Phase 2A in 2022.

Gray's Woods Park

The 43-acre Gray's Woods Park encompasses a large wetlands complex. A species survey was completed in 2010 and the identification of species of concern was made. Location and a plan for protection was developed with regulatory agencies in advance of any park master planning efforts. The master planning process for this park was completed in 2013. Design for Phase1 was completed in 2017. Construction of Phase 1 was completed in 2019.

Valley Vista Multi-Use Path

Patton Township received a \$1,041,212 grant to construct a multi-use path along the west side of Valley Vista Drive from Carnegie Drive to Circleville Road in Ferguson Township. The engineer was selected and began engineering in 2018. Construction was completed in 2020.

• Patton Township Parks & Recreation/Bicycle Path Plan

The Township Recreation Advisory Committee (RAC) has completed the "Patton Township Parks & Recreation/Bicycle Path Plan 2020-2029"

RESTRICTED RESERVE FUND: PARKLAND ACQUISITION AND IMPROVEMENT

	2019	2020	2020	2021	2022	2023	2024	2025
	Actual	Budget	Projection	Forecast	Forecast	Forecast	Forecast	Forecast
REVENUE:								
Tax Revenue	320,302	359,906	339,623	342,356	363,721	374,633	385,872	397,448
Due to General Fund	255,968	0	0	0	0	0	0	0
Grants	100,000	0	100,000	0	300,000	0	550,000	1,100,000
Interest Earnings	3,906	2,500	270	250	250	250	250	250
Total Revenue	\$680,176	\$362,406	\$439,893	\$342,606	\$663,971	\$374,883	\$936,122	\$1,497,698
EXPENDITURES:								
Parks Project Manager Salary and Benefits	0	0	0	0	0	0	0	0
Administrative Expenses	1,626	0	1,770	0	0	0	0	0
Debt Service Payments	256,934	248,571	248,571	0	0	0	0	0
Parkland Improvements	0	13,836	2,554	0	0	43,500	45,000	0
New Park Development								
Green Hollow Park	87,585	0	56	47,200	0	0	0	0
Bernel Road Park	38,329	0	9,610	0	750,000	0	0	0
Shared Use/Bike Paths	0	0	0	20,000	110,000	140,000	660,000	800,000
Gray's Woods Park	236,779	0	16,010	0	0	95,000	0	800,000
Total Expenditures	\$621,253	\$262,407	\$278,571	\$67,200	\$860,000	\$278,500	\$705,000	\$1,600,000
Difference	58,924	99,999	161,322	275,406	(196,029)	96,383	231,122	(102,302)
Cash Balance, January 1	58,834	117,758	117,758	279,080	554,486	358,457	454,840	685,962
Cash Balance, December 31	\$117,758	\$217,757	\$279,080	\$554,486	\$358,457	\$454,840	\$685,962	\$583,660

DESIGNATED RESERVE FUND: OPEN SPACE PRESERVATION

2021 Budget

2014 Open Space Referendum

On November 4, 2014 the voters of Patton Township approved a ballot question to authorize the borrowing of \$3,500,000 to acquire and preserve additional Open Space lands in the Township. In early 2015, the Township will convene an ad-hoc committee of 13 residents to work through that process and identify those undeveloped properties with willing sellers that would have the highest value as publically owned Open Space. To begin making debt service payments, the Board of Supervisors approved a 2016 Budget with a 0.6 mill property tax increase dedicated for Open Space. The tax increase was included in property tax bills for 2016. In late 2016, the Open Space Task Force (OSTF) completed review of the potential properties and compiled a list of the highest rated properties.

2017 Open Space Property Acquisitions

The owners of the top-ranked properties were approached regarding the potential sale to the Township. The Township commissioned appraisals on three properties to establish the current fair market value (FMV). Following the appraisals, one property owner declined to continue in the program. Negotiations with the remaining owners resulted in a donation to the Township of \$750,000 from the Hamer Foundation and the following acquisitions in December 2017:

150 acres in the Gray's Woods Planned Community for \$4,250,000 (fee-simple purchase at 36% below FMV)

31 acres in Toftrees Planned Community for Rail-Trail and Conservation Easements (donation of \$950,000+FMV)

2020 Open Space Property Acquisitions

In 2019, the Township was informed that the late Ms. Marjorie Seward had bequeathed a 36.74-acre parcel (18-001-0010) to the Township for use as a "passive-use public park". This parcel is on top of Bald Eagle Ridge adjacent to "old Rte. 322". The parcel was conveyed by deed to the Township in May 2020. The Open Space Property Manager will work with the Stewardship Committee to develop a conservation plan for the parcel.

DESIGNATED RESERVE FUND: OPEN SPACE PRESERVATION (cont'd)

Previous Referendum

In 2001, the voters of Patton Township approved a \$2.5 million bond issue for Open Space Preservation. The Board of Supervisors appointed an Open Space Task Force in January 2002, and approved the report of the Task Force in September 2004. This report identified the top five properties for preservation as Open Space based on a systematic evaluation of all open properties in the Township using criteria developed by the Task Force with input from the community.

In 2006 the Township closed the deal to acquire the 466 acre Haugh Family Farm located on Circleville Road. The cost of this acquisition, which was a very generous gift from Ms. Helen Haugh and Mr. Hubert Haugh, was \$2.5 million. The property was appraised at \$8 million. In addition to the gift reducing the price on the land purchase, the Haugh Family also established an endowment with the Centre County Community Foundation. The income from this endowment will help fund maintenance and monitoring of the conservation easement of the property.

To fund the debt service (principal and interest) on the bond issue the Board began levying 1.0 mill of property tax. Because of low interest rates and growth in the value of one mill of Township property taxes, it was only necessary to amortize the bond issue over 11.5 years instead of the 20 years originally anticipated. Because the tax base continued to grow, the 1.0 mill tax brought in more funds than necessary for debt service. Funds in excess of debt service were to be reserved for transaction costs associated with the land purchase, but because it was a private sale only minimal costs were incurred.

With the 2007 budget, the Board reduced the Open Space Tax by 1/10th mill to 0.9 mill and the 2009 budget reduced the Open Space Tax by another 2/10th mill to 0.7 mill. To retire the debt on the original schedule in 2014 the millage was reduced to 0.4 mills in 2010 and will remain at 0.3 mills from 2011 through 2012. The dedicated millage was reduced to 1/10th of a mill in 2013 and eliminated for 2014.

The cash balance on the attached schedule shows the funds as designated for specific purposes. The Real Estate Tax revenues are designated exclusively for debt service on the bond issue and transaction costs associated with the financing. Additional monies in the cash balance primarily were generated from interest earned on the bond proceeds between 2003 and 2006, proceeds from the sale of Township property along North Atherton Street in 2006, farm rental for 2006 and 2007, and other interest earned on the account balance. These monies (with the exception of \$8,000 carried forward to 2008 for maintenance expenses) were designated as the "Township Endowment" for the Haugh Family Farm Open Space.

DESIGNATED RESERVE FUND: OPEN SPACE PRESERVATION (cont'd)

For maintenance and monitoring of the property for the future, four revenue streams are available: the Centre County Community Foundation Haugh Family endowment, the Township endowment, the farm lease, and income from forestry management practices developed through the Forest Stewardship Plan. These revenues are forecasted to be sufficient to fund anticipated maintenance, monitoring, and improvements through 2019. No additional tax revenue is required.

Also in 2007, the Board approved the establishment of an Open Space Stewardship Committee. The committee works with the Open Space Property Manager and Township Manager to develop policy recommendations for the Board's consideration.

REVENUE

Forestry Best Management Practices

"To promote biological diversity, improve forest health and productivity, control invasive species, improve wildlife habitat, protect water resources, and improve recreational access," the Forest Stewardship Plan recommends certain activities that are anticipated to produce income from the sale of saw timber and pulpwood. The revenue shown is the selling price from the harvest activities.

Dedicated Real Estate Tax

These are the funds received annually from the dedicated property tax millage for Open Space Preservation (current and prior).

A referendum passed in November 2014 authorizing the Board of Supervisors to spend up to \$3.5 million to acquire land to preserve open space. The debt service is to be funded by a dedicated real estate tax of approximately 6/10ths of a mill. The dedicated millage will be implemented in 2016 and debt service payments began in 2018.

DESIGNATED RESERVE FUND: OPEN SPACE PRESERVATION (cont'd)

CCCF Endowment Income

This is the income expected from the endowment fund established by the Haugh Family. The income is dependent on the earnings of the investments of the Centre County Community Foundation and is set by their Board of Directors.

Farm Rental Income

The sales agreement provides for the continuation of farming. The 2021 rent is based on 230 tillable acres at \$65 per acre.

Interest

This is the amount earned from investment of the funds in the reserve fund.

EXPENDITURES

Real Estate Taxes

This line reflects the State College Area School District and Centre County real estate taxes that are paid on the portion of the property covered by the farming lease.

Stewardship Expenses

This line includes funds expended to create/update stewardship plans, prepare biological studies and for third-party monitoring of the conservation easement requirements.

Forestry Management Practices

In conjunction with harvest activities noted in the revenue section, the Forest Stewardship Plan recommends additional activities to promote the health of the wooded areas. These include herbicide applications to control invasive species and installation of deer fencing to protect saplings until they reach browse height. When a harvest is done using a percentage split of revenues, the proceeds to the harvester will be included on this line.

DESIGNATED RESERVE FUND: OPEN SPACE PRESERVATION (cont'd)

Maintenance

These costs reflect work performed by Township employees and contractors and include potential improvements such as paths, tree maintenance, and fencing, as well as mowing and brush removal.

Committee Expenses

These are meeting costs for the Open Space Stewardship Committee that meets 4 to 6 times per year. Costs are primarily for food for the 5 pm meetings and rental of gators for the annual property tour.

Allocation of Property Manager Costs

In addition to his other responsibilities, the Township Zoning Officer was promoted to take over the management of the Haugh Farm property. A portion of his salary and benefits is reflected here, with the remainder in account 414.131. The allocation was increased to \$8,500 in 2016 and \$9,000 in 2019.

<u>Circleville Bike Path Construction</u>

Construction for the project was bid out through PennDOT in late February. The apparent low bid came in at \$406,406, approximately \$97,000 over the programmed funding. The Centre County Metropolitan Planning Organization (CCMPO) and PennDOT secured another \$40,000 of MPO funding for the project. In April 2015, the Board of Supervisors, with the consent of the OSSC, approved additional expenditures of \$30,000 from the unreserved general fund cash balance and \$30,000 from the Open Space Preservation Operating Reserve Fund to fully fund the project.

In 2016, some work was required to make a field entrance usable for the tenant farmer.

Property Acquisition

Includes costs for survey and appraisals for right of way acquisition for the Bellefonte Central Rail Trail.

Debt and other Closing Costs

Includes costs associated with acquiring the property and securing the funding. These costs were funded from monies remaining in the "Reserved for Debt Service (Tax Revenue)" portion of the "Balance at Year End".

DESIGNATED RESERVE FUND: OPEN SPACE PRESERVATION (cont'd)

Debt Service Payment-Principal and Interest

The final payment on the 2003 loan was made in 2014.

In November 2017, the Township secured financing from Jersey Shore State Bank for the open space acquisition and to re-finance additional Township debt. The debt service for the open space acquisition is shone on this line.

Balance at Year End

The cash balance includes funds generated from "Tax Revenue reserved for Debt Payments" and funds "Designated for Operating Costs". Operating costs include real estate taxes (on the portion of the property which is farmed), stewardship expenses, forestry management practices, maintenance, and allocation of a portion of the property manager's salary.

DESIGNATED RESERVE FUND: OPEN SPACE PRESERVATION

	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST	2023 FORECAST	2024 FORECAST	2025 FORECAST
BEGINNING YEAR BALANCE	\$838,155	\$863,830	\$863,830	\$922,277	\$971,150	\$1,042,776	\$1,121,849	\$1,227,924
REVENUE								
Other Revenue Sources								
Loan Proceeds - 2014 Referendum	0	0	0	0	0	0	0	0
Interest (Tax Revenue Account)	590	1,200	416	0	0	0	0	0
Operational Revenues								
Forestry Best Management Practices	1,700	5,000	18,758	0	5,000	0	5,000	0
Dedicated Real Estate Tax	282,496	301,000	286,500	297,000	313,000	330,000	348,000	367,000
CCCFEndowment Income	12,838	13,000	13,000	13,100	13,200	13,300	13,400	13,500
Farm Rental Income	14,950	15,400	14,950	15,400	15,800	16,200	16,600	17,000
Reimbursement Grant	0	0	0	0	0	0	0	0
Interest from Operating Accts and Endowment	1,875	500	1,350	250	500	500	500	500
TOTAL REVENUE	314,448	336,100	334,974	325,750	347,500	360,000	383,500	398,000
EXPENDITURES								
Operational Expenditures								
Real Estate Taxes	2,992	3,050	2.992	2,992	2,992	2,992	2,992	2,992
Stewardship Expenses	10,195	11,000	11,000	9,000	8,000	8,000	8,000	8,000
Forestry Management Practices	9,570	6,000	5,765	6,000	6,000	10,000	6,500	6,500
Maintenance	11,394	3,000	1,769	3,000	3,000	4,000	4,000	4,000
Committee Expenses	689	950	66	950	950	1,000	1,000	1,050
Allocation - Property Manager	8,500	9,000	9,500	9,500	9,500	9,500	9,500	10,000
Capital Expenditures and Debt Service								
Propery Acquisition	0	0	0	0	0	0	0	0
Debt and other Closing Costs	0	0		0		0	0	0
Debt Service payment-principal and interest	245,434	245,000	245,435	245,435	245,432	245,435	245,433	245,440
TOTAL EXPENSE	288,774	278,000	276,527	276,877	275,874	280,927	277,425	277,982
BALANCE AT	\$863,830	\$921,930	\$922,277	\$971,150	\$1,042,776	\$1,121,849	\$1,227,924	\$1,347,942
YEAR END								
Reserve Fund Balance								
Reserved for Debt Service (Tax Revenue)	\$604,438	\$660,438	\$661,638	\$713,203	\$780,771	\$865,336	\$967,903	\$1,089,463
Bond Revenue								
Township Endowment	\$196,946	\$196,446	\$197,144	\$196,644	\$197,342	\$196,842	\$197,540	\$197,040
Operating Funds	\$62,446	\$65,046	\$63,495	\$61,303	\$64,663	\$59,671	\$62,481	\$61,439
	\$863,830	\$921,930	\$922,277	\$971,150	\$1,042,776	\$1,121,849	\$1,227,924	\$1,347,942

DESIGNATED RESERVE FUND: LIQUID FUELS TAX EXPENSE FUND

Each year the Commonwealth of Pennsylvania provides funds to municipalities from the Liquid Fuels Tax Fund generated from the sale of gasoline and diesel fuel. These funds are allocated to municipalities based upon population and local road mileage. The Pennsylvania Department of Transportation Bureau of Municipal Services has indicated that the 2021 allocation totals \$440,668. In the future this is expected to decline as more vehicles are powered by electricity. PennDOT is beginning to consider how to deal with the short fall that keep paved roads in good shape.

In 2010 a separate fund for reporting Liquid Fuel Tax (LFT) expenditures has been created to more accurately track, forecast and report the use of LFT revenue for eligible LFT expenses.

Budgeted LFT expenditures for 2021 are as follows:

- \$62,803 for Repair & Maintenance Supplies (Rock Salt)
- \$7,671 for Traffic Signal Electricity
- \$31,365 Repair & Maintenance of Vehicles
- \$350,000 Road Resurfacing Project Allocation
- \$150,000 Road Equipment

The total LFT eligible expenditures for 2021 are \$664,014.

DESIGNATED RESERVE FUND: LIQUID FUELS TAX RELATED EXPENSES DESIGNATED RESERVE FUND: LIQUID FUELS TAX FUND

Budget Year 2021

		2019 Actual	2020 Budget	2020 YTD Act	2020 Projections	2021 Proposed	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
	-	Hotaui	Daagot	9/30/2020	1 Tojootiono	Поросоц	1 0100001	rorodat	1 0100001	1 0100001
Cash Bala	aı Cash Balance, January 1	\$371,093	\$401,951	\$ 402,916	\$ 402,916	\$469,479	\$246,433	\$193,248	\$126,938	\$107,410
	REVENUE									
L355020	LFT Revenue	502,418	482,435	490,804	490,804	440,668	440,668	440,668	440,668	440,668
L341000	Interest	1,829	300	176	234	300	300	300	300	300
	Transfer from General Fund	_	_	_	_	-	-	-	-	-
	County LFT Grant	_	_	-	_	43,310	-	-	-	-
	Total Revenue	504,247	482,735	490,980	491,038	440,968	440,968	440,968	440,968	440,968
										<u> </u>
	EXPENDITURES									
L430740	Equipment Purchase	165,769	192,520	96,516	96,516	150,000	90,000	100,000	50,000	100,000
L430741	Minor Equipment	-	-	-	-	.00,000	-	-	-	-
L432245	Repair & Maint. Supplies (SALT)	90,092	62,083	27,287	61,000	62,083	63,945	65,864	67,840	69,875
L433246	Traffic Signal/Street Sign Op. Exp.	-	_	9,100	9,100	_	-	-	-	-
L432247	Street Signs/Road Maintenance	_	_	16,631	16,631	62,895	_	-	_	-
L433361	Traffic Signal Electricity	8,095	7,275	10,081	13,441	7,671	7,902	8,139	8,383	8,634
L436246	Storm Sewers Opr. Exp.	_		7,260	7,260	_				
L437250	Repair & Maintenance of Vehicles	24,183	31,365	9,932	13,243	31,365	32,306	33,275	34,273	35,302
L438247	Road Maintenance Materials	_		18,932	23,000	-				
L439610	Road Resurfacing Project Allocation	184,286	197,772	4,581	184,285	350,000	300,000	300,000	300,000	300,000
	<u>-</u>									
	Total Expenditures	472,424	491,015	200,318	424,475	664,014	494,153	507,278	460,496	513,811
	Cash Balance, December 31									
	Total Fund Balance	\$402,916	\$393,671	\$693,578	\$469,479	246,433	193,248	\$126,938	\$107,410	\$34,567
	-									
	Composition of Fund Balance:									
	Carry forward of Equipment reserve		\$96,033	\$96,033	\$96,033	97,678	35,812	\$33,945	\$22,079	\$60,212
	Current Year's Equipment Allocation (20%)		\$96,487	\$98,161	\$98,161	88,134	88,134	\$88,134	\$88,134	\$88,134
	Less Equipment Purchases		\$192,520	\$96,516	\$96,516		90,000	\$100,000	\$50,000	\$100,000
	Reserved for Equipment Purchases		\$0	\$97,678	\$97,678	35,812	33,945	\$22,079	\$60,212	\$48,346
	Available for other uses		\$393,671	\$595,900	\$371,801	210,621	159,303	\$104,859	\$47,198	-\$13,779

DESIGNATED RESERVE FUND: ROAD EQUIPMENT REPLACEMENT

Beginning with the 1988 Budget the Board of Supervisors authorized a schedule of regular appropriations each year to finance the replacement of major equipment items used in the Public Works Department. A replacement schedule for the equipment, based on its estimated useful life, was set forth and is illustrated as a chart below. The present fleet consists of four 30,000 lb. gross vehicle weight (GVW) trucks, four 11,000 lb. GVW trucks, three pick-up trucks and 15 other pieces of motorized equipment.

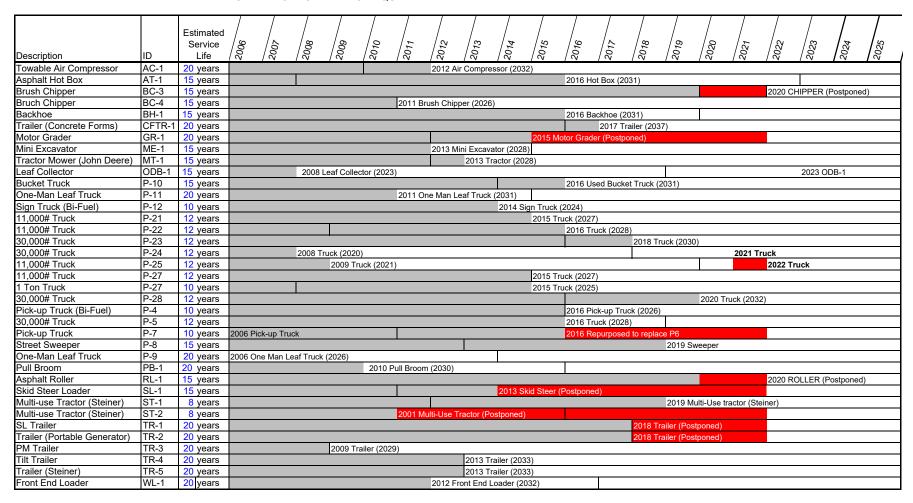
Allocation History

In 1988 the Board allocated \$40,000 to this fund and planned for an annual increase of \$1,000. In 1997, the allocation was increased to \$51,000 with planned annual increases of \$2,000. Based upon the 1997 allocation formula the planned allocation for 2006 was \$69,000. However, with the approval of the 2006 budget the allocation was increased by an additional \$10,000 per year. In 2007, the allocation (based upon the modified 2006 formula) was \$81,000, \$83,000 for 2008 and \$85,000 for 2009. The 2010 allocation was reduced to \$61,822 due to economic conditions. As noted above, the allocation is augmented in some years by grants from DEP to help fund recycling collections for leaves and brush. Since 2007 equipment replacement purchases have been funded by \$674,469 from the General Fund, \$951,315 from Liquid Fuels Funds and \$282,747 from grant funding.

The 2021 budget is scheduled for an allocation of \$166,660 to continue the current allocation formula. 2021 allocation will be achieved by using \$91,660 form Liquid Fuels Tax Funds and the remainder \$75,000 from the General Fund.

Purchases proposed for 2021 include a new 30,000 lb. GVW truck.

PATTON TOWNSHIP PUBLIC WORKS CHART OF EQUIPMENT REPLACEMENT



DESIGNATED RESERVE FUND: ROAD EQUIPMENT REPLACEMENT (E1074010)

		2019	2020	2020	2020	2021	2022	2023	2024	2025
		<u>Actual</u>	<u>Budget</u>	YTD Actual	<u>Projected</u>	<u>Proposed</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>
				9/30/2018						
Cash Balance January 1		\$178,514	\$49,176	178,514	\$178,514	\$186,694	\$183,089	\$276,332	\$501,432	\$706,532
Revenue										
General Fund Allocation		60,000	65,000	65,000	65,000	75,000	80,000	80,000	85,000	90,000
Equipment Purchases Paid fro	om Liquid Fuel Funds	165,769	95,842	96,516	96,516	91,660	90,000	125,000	100,000	95,000
Grants	<u>-</u> qu.u . u.c uuc	-	-	-	-	-	-	-	-	-
Loan from the General Fund		_	_	_	_	_	_	_	-	_
Interest		281	100	57	76	100	100	100	100	100
SCASD (School Drive Project)		_	_	_	-	-	-	-	-	_
Rebate on Equipment		-	_	-	-		-	-	-	-
Sale Of Used Equipment		-	40,000	-	20,000	20,000	20,000	20,000	20,000	_
Total Revenue		226,050	200,942	161,573	181,592	186,760	190,100	225,100	205,100	185,100
<u>Expenditures</u>										
12,000 GVW dump truck	replacement	-	25,000	-	-	-	96,857	-	-	-
30,000 GVW dump truck	replacement	-	185,000	173,411	173,411	190,365	-	-	-	-
4-wheel drive mower	replacement	34,725	-	-	-	-	-	-	-	-
Asphalt Roller	replacement	-	34,187	-	-	-	-	-	-	-
Street Sweeper	replacement	256,313	-	-	-	-			-	-
Trailer (concrete forms)		-	-	-	-	-	-	-	-	-
Total Expenditures		291,038	244,187	173,411	173,411	190,365	96,857	0	0	0
Cash Balance December 31		\$113,526	\$5,931	\$166,675	\$186,694	\$183,089	\$276,332	\$501,432	\$706,532	\$891,632

DESIGNATED RESERVE FUND: ROAD RESURFACING AND RECONSTRUCTION

In 2001, the Board of Supervisors established this reserve fund to finance the annual street overlay program and road reconstruction. The proposed annual appropriation to the fund is based on the township's road mileage 15 years ago, the projected value of the *Engineering News Record (ENR) Construction Cost Index* for July 2017, and a fixed unit funding amount per mile per 100 ENR index points. A preliminary work plan for the next year is presented with the Fall Road Condition Report. The final list of streets to be overlaid will be finalized following the Spring Road Condition Report.

Prior to 2005 the unit funding amount used was \$52.035. This figure was originally derived from the Township's expenses for 1998 to 2000. In 2005, the unit funding amount was reduced 6% to \$48.913, reflecting some reduced costs afforded through using micro-surfacing instead of overlay paving and reflecting the good condition of the Township roadways. The previous funding formula for road resurfacing would provide a total allocation for road resurfacing of \$280,146. Past practices of placing pavement overlay over to of the gutter of the curbs had left some curbing under the Township standard height. Many of those Township roads are coming back up for resurfacing in the next several years. In accordance with PennDOT Publication No. 9 – Policies and Procedures for the Administration of the Liquid Fuels Tax Act 655, curbing and sidewalks are an unacceptable expenditure of the liquid fuels funds that the Township receives. This leaves the cost of curbing to be taken from the General Fund portion of the Road Resurfacing Fund. Based on an current road ratings and and estimate of the cost of resurfacing and curb installation for the next 5 years completed by the Township engineers the Board agreed to increase the General Fund allocation to the Resurfacing Fund to \$100,000. The total appropriation for 2021 is comprised of 350,000 from Liquid Fuel Tax revenues from the Commonwealth and a \$100,000 General Fund contribution for a total of \$450,000.

The 2020 program included an asphalt overlay over a section of Grays Woods Boulevard and sections of Valley Vista that between Carnegie Drive and Oakley that was not included in the Turning Lanes Project. A preliminary list of work for 2020 will be presented with the Fall 2020 Road Report. A final list will be proposed in the Spring of 2021 with modifications based on the Spring 2021 road inspection.

DESIGNATED RESERVE FUND: ROAD RESURFACING AND RECONSTRUCTION

	2019	2020	2020	2021	2022	2023	2024	2025
	<u>Actual</u>	<u>Budget</u>	<u>Projections</u>	<u>Proposed</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>
Cash Balance January 1	\$107,663	\$82,666	\$186,734	\$286,892	\$211,942	\$190,992	\$172,042	\$167,092
Revenue								
General Fund Allocation	100,000	100,000	100,000	103,000	107,000	111,000	115,000	117,000
Liquid Fuel Tax	184,286	300,000	255,218	350,000	300,000	300,000	300,000	300,000
Rev. from SCBWA	-	-	-	-	-	-	-	-
Grants-County LFT	-	-	-	-	-	-	-	-
Loan from Road Improvements Fund	-	-	-	-	-	-	-	-
Developer Funds	-	-	-	-	-	-	-	-
Adjustment for payment of P&R Exp	-	-	-	-	-	-	-	-
Interest	261	100	159	50	50	50	50	50
Total Revenue	284,547	400,100	355,377	453,050	407,050	411,050	415,050	417,050
Expenditures								
Overlays -Expenditures	184,286	340,000	232,219	400,000	400,000	400,000	400,000	400,000
Patching	-		23,000	100,000	-	-	-	-
Road Crew materials (General Fund)	21,190	28,000	-	28,000	28,000	30,000	20,000	25,000
Total Expenditures	205,475	368,000	255,219	528,000	428,000	430,000	420,000	425,000
Cash Balance December 31	\$186,734	\$114,766	\$286,892	\$211,942	\$190,992	\$172,042	\$167,092	\$159,142

DESIGNATED RESERVE FUND: BUILDINGS REFURBISHMENT

2021 Budget

Beginning in 2005 the Township set aside funds for the refurbishment needs of the building. Various improvement projects were undertaken from 2005 to 2007.

Beginning with the 2008 budget, staff compiled a comprehensive schedule of replacements and major maintenance items for the Township's building facilities to include the:

- Township Office Building
- Road Crew Shop and storage buildings
- former Township Office

The schedule includes carpet replacements, painting, HVAC and other mechanical systems, appliances, furnishings, phone system, roofing and parking lot overlays. For items such as carpeting and appliances, replacement is scheduled to occur on a regular basis in accordance with the expected useful service life of the item. For items such as HVAC systems funds are scheduled for significant repairs and replacement parts on a recurring basis (e.g. every 5 years for HVAC systems.)

DESIGNATED RESERVE FUND: BUILDINGS REFURBISHMENT

Expected expenditures for 2021 and 2022 include:

2021 Expenditures		2022 Expenditures				
Carpet - Library, Lobby, Halls, Admin	\$9,000	Carpet - Public Works	\$ 9,000			
Paint	\$10,000	Paint	\$ 10,000			
Door Systems	\$3,046	Office HVAC (PTACs) - 2	\$ 3,600			
Office HVAC (PTACs) - 2	\$3,500	Municipal Building Contingency	\$ 2,000			
Elevator contingency	\$7,404	Shop Contingency	\$ 600			
Water Heaters	\$4,004	Office Exterier Paint	\$ 12,493			
Water Cooler	\$296	Office HVAC Shared	\$ 8,329			
Water Fountain	\$1,369	Shop Doors	\$ 272			
Televisions	\$1,333	Shop HVAC	\$ 4,356			
Furnishings	\$7,007	Shop Exterior Lighting	\$ 4,901			
Lighting - Exterior	\$15,104	Shop Fuel Storage	\$ 6,535			
Municipal Building Contingency	\$2,000					
Shop Vehicle Lift	\$19,171					
Shop Refrigerator	\$1,343					
Shop Overhead Doors	\$1,611					
Shop Parking Lot	\$23,740					
Shop Contingency	\$600					
-	\$110,528		\$62,080			

DESIGNATED RESERVE FUND: BUILDING REFURBISHMENT FUND

	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 FORECAST	2022 FORECAST	2023 FORECAST	2024 FORECAST	2025 FORECAST
BEGINNING YEAR BALANCE	\$171,884	\$201,978	\$201,978	\$188,375	\$117,997	\$101,061	\$52,357	\$3,564
REVENUE Appropriation	40,000	41,500	41,500	40,000	45,000	50,000	40,000	40000
Interest	150	150	150	150	150	150	150	150
TOTAL REVENUE	40,150	41,650	41,650	40,150	45,150	50,150	40,150	40,150
<u>EXPENSE</u>	10,056	167,394	55,253	110,528	62,086	98,854	88,943	12,484
YEAR END BALANCE	\$201,978	\$76,234	\$188,375	\$117,997	\$101,061	\$52,357	\$3,564	\$31,230

DESIGNATED RESERVE FUND: TOFTREES TRAFFIC MITIGATION PROJECT

In 2003, based on the original traffic studies conducted in connection with development at the Village of Penn State, the Patton Township Board of Supervisors negotiated with the developers to share in the cost of future road improvements, primarily the widening of the bridge on Waddle Road. Developers, who impact this traffic corridor, are required to contribute to this fund. Fees have been established based on development type and are indexed for inflation.

In 2009, the Township began the process of evaluating the needed improvements for the Waddle Road Interchange. The Township has also contracted with Delta Development to apply for Federal and State grants to fund the proposed construction.

The Township issued a request for proposals for a \$3 million, 25 year bank loan to pay for engineering and preconstruction costs associated with the Waddle Road Interchange Project. The loan was awarded to Kish Bank who provided a loan with drawdown access over the first 30 months, interest only payments during the drawdown period, a fixed rate of 3.13% for the first 10 years and then a variable rate with a 6% cap for the remaining period.

In the spring of 2014, the Township and Kish Bank agreed to extend the drawdown period of the loan for one year to June 2015 because the project had been going more slowly than originally anticipated, mainly because of PennDot's review process. In the spring of 2015, the Township and Kish Bank agreed to an additional extension of the drawdown period of the loan for two years to June 2017. In December 2017, this note was refinanced through Jersey Shore Savings Bank.

Selection and negotiation of an engineering consultant was concluded in early 2012. Since that time, the Township has been working with Erdman Anthony who was awarded the design contract.

In 2014, PennDOT announced that \$12 million had been earmarked for the construction of the Waddle Road Interchange Improvements. In October 2015, the project will be bid out as a PennDOT Design-Build contract.

DESIGNATED RESERVE FUND: TRAFFIC MITIGATION PROJECT

	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
BEGINNING YEAR BALANCE	\$286,341	\$314,148	\$314,148	\$314,784	\$322,784
REVENUE					
Bank Loan - Drawdown	0	\$0	\$0	0	0
General Fund Allocation	0	\$0	\$0	0	0
General Fund Allocation for Debt Service	122,278	\$122,276	\$122,276	122,277	122,273
Traffic Mitigation Fee	26,508	\$7,500	\$0	7,500	7,500
Interest	1,298	\$1,000	\$636	500	250
TOTAL REVENUE	150,085	130,776	122,912	130,277	130,023
<u>EXPENSE</u>					
Debt Service	122,278	122,276	122,276	122,277	122,273
Consulting Fees - Delta	0	0	0	0	0
Consulting Fees - Design	0	0	0	0	0
	122,278	122,276	122,276	122,277	122,273
YEAR END BALANCE	\$314,148	\$322,648	\$314,784	\$322,784	\$330,534

DESIGNATED RESERVE FUND: HOMESTEAD FARMS NEIGHBORHOOD IMPROVEMENT DISTRICT

In 2011, the Township and the Homestead Farms Homeowners Corporation came to an agreement to have the Township assume the ownership of the three roadways within the Homestead Farms Subdivision approximately one mile of roads in the neighborhood, bringing them up to the width and pavement structure standards of the Township and maintaining the roads into the future. The agreement and subsequent Township Ordinance included the formation of a Neighborhood Improvement District (NID) consisting of the 43 homes located within the subdivision. These homeowners are assessed fees to cover the costs to bring all the roads up to Township standards. In 2012, the homeowner's association paid \$30,000, on behalf of the property owners, towards the assessment for the improvement of these roads. In addition, each property will be assessed an additional \$3792 payable at \$316 per year (approximately \$15,168 annual total) for 12 years. Of the 48 affected properties, 43 are in Patton Township and 5 are in Ferguson Township. Ferguson Township has also created a neighborhood improvement district and assigned the assessment authority to Patton Township.

The schedule of road improvements to be made over the next ten years is included in the Plan for Establishing Neighborhood Improvement Districts for Homestead Farms in Patton Township and Ferguson Township. No construction was completed in 2020. Replacement of the curbing and asphalt overlays on Crandall Drive is planned for 2021, thus completing the NID upgrades.

ASSIGNED RESERVE FUND: HOMESTEAD FARMS NEIGHBORHOOD IMPROVEMENT DISTRICT

	2019	2020	2020	2021	2022	2023
<u>-</u>	Actual	Budget	Proposed	Forecast	Forecast	Forecast
Balance January 1	\$6,019	\$18,907	\$18,909	31,092	(\$9,482)	\$0
Revenue:						
Interest	51	20	46.51	20	-	_
Due to General Fund		-	_	_	-	_
Assessment	12,839	14,238	12,137	14,238	9,482	
	12,890	14,258	12,183	14,258	9,482	-
Expenditures:						
Labor Costs	-	-	-	-	-	-
Road Improvements	-	25,132	-	54,832	-	
	-	25,132	-	54,832	-	-
- -	\$18,909	\$8,033	\$31,092	(\$9,482)	\$0	\$0

Balance December 31

DESIGNATED RESERVE FUND: TRAFFIC LIGHT REPLACEMENT

Over the past few years, Patton Township has seen a significant increase in the number of traffic signals in the township. Over time the traffic signals and the electronic controller equipment will fail and need to be replaced. As some of these traffic signals are approaching the age where replacement will be required, a fund has been set up to set aside funds to pay for future replacements.

The sum of \$20,000 was appropriated to this fund in 2016 with a similar amount in the following years to fund traffic signal equipment replacement. No appropriations are scheduled for 2021 and 2022.

DESIGNATED RESERVE: TRAFFIC LIGHT REPLACEMENT

	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST	2023 FORECAST F	2024 FORECAST I	2025 FORECAST
BEGINNING YEAR BALANCE	\$39,872	\$65,872	\$65,872	\$88,229	\$88,229	\$88,229	\$85,961	\$121,961
REVENUE Allocation	26,000	28,000	26,000	0	0	34,000	36,000	38,000
TOTAL REVENUE	26,000	28,000	26,000	0	0	34,000	36,000	38,000
TOTAL EXPENSE	0	67,544	3,643	0	0	36,268	0	38,030
YEAR END BALANCE	\$65,872	\$26,328	\$88,229	\$88,229	\$88,229	\$85,961	\$121,961	\$121,931

DESIGNATED RESERVE FUND: FIRE HYDRANTS

Each property in the Township within 780 feet of a fire hydrant is assessed on a front-foot basis at 18.375 cents per front foot. The current rate for hydrant services from the State College Borough Water Authority is \$336 per year per hydrant.

In 2014, water lines were installed to the Ridgemont and Ferne Smith Estates neighborhoods. Ferne Smith Estates had been contributing towards maintenance and replacement of its dry hydrant. With the installation, a dry hydrant was no longer necessary. With the Homeowners' Associations permission, \$8,800 of accumulated funds were transferred to the Patton Township Water Authority to offset its \$250,000 contribution towards the project.

The Township also collects contributions from Cedar Cliff Homeowners' Associations for maintenance and replacement of storage tanks/dry hydrants in this rural area of the Township.

DESIGNATED RESERVE FUND: FIRE HYDRANTS

_	2019 Actual	2020 Budget	2020 Projected	2021 Forecast	2021 Forecast
Balance January 1	\$51,388	\$30,517	\$30,517	\$3,652	\$1,088
Assessments	23,173	39,884	40,037	69,126	72,674
Reseve for Dry Hydrant Ferne Smith	0	0	0	0	0
Cedar Cliff	2,200	550	550	550	550
Transfer to PT Water Authority Payments	0 (46,244)	0 (70,560)	0 (67,452)	0 (72,240)	0 (72,240)
_	, ,				
Balance December 31	\$30,517	\$391	\$3,652	\$1,088	\$2,072
Cash Balance Allocations					
General	\$18,967	(\$11,709)	(\$8,448)	(\$11,562)	(\$11,128)
Dry Hydrants	11,550	12,100	12,100	12,650	13,200
Total Cash Balance	\$30,517	\$391	\$3,652	\$1,088	\$2,072

Cumulative Reserve for Dry Hydrants	Cedar Cliff	Ferne Smith
Beginning 2019 Balance	9,350	8,250
Receipt/(Transfer)	2,200	(8,250)
Ending 2019 Balance	11,550	0

DESIGNATED RESERVE FUND: STREETLIGHTS

Each property in the Township within 250 feet of a streetlight is assessed an amount of 35 cents per front foot. Vacant lots are assessed 8.75 cents per front foot. This 4:1 ratio is set in the Township Code. The main purpose of this fund is to pay for the electricity that powers the streetlights in portions of the Township. Excess funds are reserved for future replacements and repairs to streetlights.

The Township participates in an Electricity Consortium which provides a reduction in the cost of electricity. No increase in the assessment is deemed necessary at this time.

The Board approved having West Penn Power convert streetlights to LED fixtures. There was an up-front capital cost (based on the age of the existing fixtures), but power savings should cover that costs in less than 2 years. Following that, the assessment would be reduced to reflect the reduced operational costs.

DESIGNATED RESERVE FUND: STREETLIGHTS

-	2019 Actual	2020 Budget	2020 Projected	2021 Proposed	2022 Forecast
Balance January 1	\$28,862	\$44,482	\$44,482	\$58,908	\$64,740
Assessments	43,774	44,627	43,426	35,702	35,702
Net Assessment transferred From General Fund	43,774	44,627	43,426	35,702	35,702
Payments Repair/Replacement	28,154 0	28,000	29,000 0	29,870 0	30,766 0
	28,154	28,000	29,000	29,870	30,766
Balance December 31	\$44,482	\$61,109	\$58,908	\$64,740	\$69,676

DESIGNATED RESERVE FUND: ACCRUED COMPENSATED ABSENCES

This account reflects the expenditures incurred during the year for severance obligations for accumulated sick leave, personal leave and vacation leave up to specified limits. The amount of the Township's obligation is approximately \$620,000 as of December 31, 2019. In 1993 the Board instituted a reserve appropriation of \$5,000 per year. It is the Township's intention to fund approximately ten percent of current obligations as well as any anticipated departures known during the budget production process in an attempt to normalize the unpredictable year-to-year variations in expenditures.

A number of separations occurred between 2015 and 2019, with more anticipated in the next several years, therefore it is necessary to continue to contribute to this fund at a higher rate.

DESIGNATED RESERVE FUND: ACCRUED COMPENSATED ABSENCES FUND

	2019 <u>Actual</u>	2020 Budget	2020 Projected	2021 Proposed	2022 Forecast
Balance January 1	\$24,879	\$24,953	\$24,953	\$25,007	\$25,057
Revenue					
Appropriation	0	25,000	25,000	25,000	5,000
Interest	75	50	54	50	50
Total Revenue	75	25,050	25,054	25,050	5,050
Expenses					
Payments made from fund	0	25,000	25,000	25,000	0
Total Expenses	0	25,000	25,000	25,000	0
Balance December 31	\$24,953	\$25,003	\$25,007	\$25,057	\$30,107

DESIGNATED RESERVE FUND: EMERGENCY ASSISTANCE

As a result of a number of severe weather events that the Township has experienced, a fund was established in 2004 to provide for the hiring of temporary workers, purchase of materials, rental of equipment, and/or use of contractors on a short-term basis to enable the Township to respond quickly to emergencies and to enable the quick resumption of regular operations.

At the end of 2006, this fund had a balance of approximately \$31,000. In light of the initialization of the COG Emergency Management contingency fund, allocations to this fund were suspended but the balance, and interest earnings, are preserved for purposes detailed above.

Over the years, this fund has been used for clean up after early season snowstorms, ice damage, and oak wilt mitigation. This fund will be maintained at the \$35,000 level.

DESIGNATED RESERVE: EMERGENCY ASSISTANCE

	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
BEGINNING YEAR BALANCE	\$34,814	\$34,918	\$34,918	\$56,929	\$46,979
REVENUE Allocation Interest	0 105	30,000 50	30,000 75	0 50	0 50
TOTAL REVENUE	105	30,050	30,075	50	50
TOTAL EXPENSE	0	30,000	8,064	10,000	10,000
YEAR END BALANCE	\$34,918	\$34,968	\$56,929	\$46,979	\$37,029

DESIGNATED RESERVE FUND: ENCUMBERANCES

Each year there are several projects that are budgeted but, for a variety of reasons, must be deferred. In an effort to show the impact of these projects on the fund balance in the General Fund, we have shown these expenditures as having been made in the appropriate line of the General Fund but the funds are reserved here for the future cash outlay.

For major projects which require more than one budget year to be fully completed, we will show the money reserved in this fund. Only funds for capital projects, consultant studies and major expenditures noted in the budget narratives are eligible for carry-over in this designated reserve fund.

Example of these projects are police record management software, emergency communications upgrades, contributions to regional economic development, and traffic signal upgrades. If planned projects did not transpire, the funds were returned to the General Fund.

The developer of the Trader Joe's Plaza, formerly Green Tree Commons, was required to make a contribution, based on occupancy, towards traffic signal upgrades. Their contribution for 2012 was \$46,300. \$3,678.50 went to general fund to repay expenses already incurred for traffic signal upgrades. In 2013, four more intersections were outfitted with emergency battery backup units that will maintain traffic signal functions in the event of a power failure.

The remaining balance at the end of 2020 represents funds for traffic signal upgrades, adaptive signaling, both to be completed in 2015 and \$20,000 contribution for future economic development and \$10,000 requested as a contribution to upgrades at S&A Fields in Ferguson Township.

DESIGNATED RESERVE FUND: ENCUMBRANCES

	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 FORECAST	2022 FORECAST
ENCUMBERED FUNDS, Beginning Balance	\$2,852,728	\$1,490,301	\$1,490,301	\$308,988	\$109,000
Police Records System Regional Economic Development	0 0	0	0 0	0	0
Bernel Rd/Fox Hollow Rd Interchange Solar Panels	0 0	50,000 0	50,000 0	0	0
Valley Vista Left Turn Lanes Bikeway Development	0	0 0	0 0	0	0
	0	50,000	50,000	0	0
EXPENDITURE Police Records System	33,681	40,101	40,101	0	0
Return Excess Funds to General Fund Traffic Signal Upgrades-Battery Backups	0	0 49,988	0	49,988	34,000
Valley Vista Adaptive Signallying Project Regional Economic Development (2013 Contribution)	73,469	0	0 0 0	0 0	0
Bernel Rd/Fox Hollow Rd Interchange Solar Panels Valley Vista Left Turn Lanes	0 0 1,255,277	0 0 1,191,212	0 0 1,191,212	150,000	0
Bikeway Development	0	0	0	0	0
	1,362,427	1,281,301	1,231,313	199,988	34,000
YEAR END BALANCE	\$1,490,301	\$259,000	\$308,988	\$109,000	\$75,000
Balance Reserved For:					
Economic Development (2012) Traffice Signal Upgrades-Battery Backups (2014)	25,000 49,988	25,000 0	25,000 49,988	25,000 0	25,000 0
Valley Vista Adaptive Signaling Project (2014) Police Records System (2015 & 2016)	34,000 40,001	34,000 0	34,000 0	34,000 0	0
Bernel Rd/Fox Hollow Rd Interchange (2017)	100,000	150,000	150,000	0	0
Solar Panels (2017)	50,000	50,000	50,000	50,000	50,000
Valley Vista Left Turn Lanes (2017) Bikeway Development (2017)	0 1,191,212	0 0	0 0	0 0	0
	\$1,490,201	\$259,000	\$308,988	\$109,000	\$75,000

DESIGNATED RESERVE FUND: ECONOMIC DEVELOPMENT FUND

On October 23, 2019, the Board of Supervisors of Patton Township established a Designated Reserve Fund for Economic Development. Commencing with the 2020 Township Budget, five percent (5%) of the budgeted Real Estate Transfer Tax (RETT) revenue will be allocated to the Economic Development Reserve Fund (EDRF) for the budget year. In addition, twenty percent (20%) of RETT funds received that exceed the prior year's budgeted amount will be allocated to the Economic Development Reserve Fund.

DESIGNATED RESERVE: ECONOMIC DEVELOPMENT FUND

	2019 ACTUAL	2020 BUDGET	2020 PROJECTED	2021 PROPOSED	2022 FORECAST
BEGINNING YEAR BALANCE	\$0	\$0	\$0	\$23,000	\$46,300
REVENUE Allocation	0	23,201	23,000	23,300	23,650
TOTAL REVENUE	0	23,201	23,000	23,300	23,650
TOTAL EXPENSE	0	0	0	0	0
YEAR END BALANCE	\$0	\$23,201	\$23,000	\$46,300	\$69,950